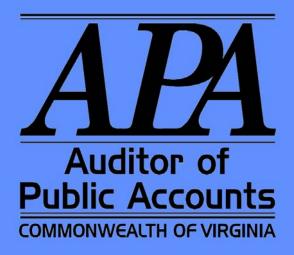
# VIRGINIA POLYTECHNIC INSTITUTE AND STATE UNIVERSITY

# INTERCOLLEGIATE ATHLETICS PROGRAMS FOR THE YEAR ENDED JUNE 30, 2007



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## Commonwealth of Hirginia

Walter J. Kucharski, Auditor

Auditor of Public Accounts P.O. Box 1295 Richmond, Virginia 23218

November 1, 2007

The Honorable Timothy M. Kaine Governor of Virginia

The Honorable Thomas K. Norment, Jr. Chairman, Joint Legislative Audit and Review Commission

Charles W. Steger President, Virginia Polytechnic Institute and State University

#### INDEPENDENT AUDITOR'S REPORT ON APPLICATION OF AGREED-UPON PROCEDURES

We have performed the procedures enumerated below, which were agreed to by the President of Virginia Polytechnic Institute and State University, solely to assist the University in evaluating whether the accompanying Schedule of Revenues and Expenses of Intercollegiate Athletics Programs of the University is in compliance with National Collegiate Athletic Association (NCAA) Bylaw 6.2.3, for the year ended June 30, 2007. The University's management is responsible for the Schedule of Revenues and Expenses of Intercollegiate Athletics Programs and the Schedule's compliance with NCAA requirements. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of the procedures is solely the responsibility of the University. Consequently, we make no representation regarding sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

#### <u>Agreed-Upon Procedures Related to the</u> <u>Schedule of Revenues and Expenses of Intercollegiate Athletics Programs</u>

The procedures that we performed and our findings are as follows:

#### Internal Controls

1. We reviewed documentation of accounting systems and operating procedures. We reviewed the relationship of internal control over intercollegiate athletics programs to internal control reviewed in connection with our audit of the University's financial statements. In addition, we identified and reviewed those controls unique to intercollegiate athletics programs, which were not reviewed in connection with our audit of the University's financial statements.

- We reviewed an organizational chart provided by Intercollegiate Athletics Department and discussed it with appropriate personnel. We also made certain inquiries of management regarding control consciousness, the use of internal audit in the Department, competence of personnel, and protection of records and equipment.
- 3. The University provided us with their procedures for gathering information on the nature and extent of affiliated and outside organizational activity for or on behalf of the intercollegiate athletics programs.

#### Affiliated and Outside Organizations

- 4. Intercollegiate Athletics Department management identified all intercollegiate athletics-related affiliated and outside organizations and provided us with copies of audited financial statements for each such organization for the reporting period.
- 5. The Intercollegiate Athletics Department prepared and provided to us a summary of revenues and expenses for or on behalf of the intercollegiate athletics programs by affiliated and outside organizations included in the Schedule.
- 6. We obtained any additional reports regarding internal control matters identified during the independent audits of affiliated and outside organizations and inquired as to the corrective action taken in response to such comments. We noted that the affiliated organizations had been audited by independent public accountants and we were not made aware of any internal control findings.

#### Schedule of Revenues and Expenses of Intercollegiate Athletics Programs

- 7. We obtained the Schedule of Revenues and Expenses of Intercollegiate Athletics Programs (Schedule) for the year ended June 30, 2007, as prepared by the University and shown in this report. We recalculated the addition of the amounts on the Schedule, traced the amounts on the Schedule to management's worksheets, and agreed the amounts on management's worksheets to the Intercollegiate Athletics Department's accounts in the accounting records. We noted no differences between the amounts in the Intercollegiate Athletics Department's accounts in the accounting records and the amounts on the worksheets. We discussed the nature of work sheet adjustments with management and are satisfied that the adjustments are appropriate.
- 8. We applied certain analytical review techniques to the balances reported on the Schedule in order to determine the reasonableness of amounts reported therein. These techniques included trend analyses and other tests using operating data and review of actual amounts expended in comparison to budgeted amounts.

#### Revenues

- 9. We compared each major revenue account to prior period amounts and budget estimates. We obtained and documented an understanding of all significant variances.
- 10. Intercollegiate Athletics Department management provided us with a reconciliation of tickets sold during the reporting period along with complimentary tickets and unsold tickets to the revenue recorded in the Schedule and related attendance figures. We reviewed these reconciliations for selected games and found such reconciliations to be accurate and agreed to amounts recorded as ticket revenue for those games.
- 11. We compared student fees reported in the Schedule to amounts reported in the accounting records and an expected amount based on fee rates and enrollment. We found these amounts to be materially in agreement.
- 12. Intercollegiate Athletics Department management provided us with settlement reports and game guarantee agreements for away games during the reporting period. We reviewed these settlement reports and guarantee agreements for selected games and verified the mathematical accuracy and coding of the settlement reports and game guarantee agreements.
- 13. Intercollegiate Athletics Department management provided us with a listing of all contributions of moneys, goods or services received directly by the Intercollegiate Athletics Department from any affiliated or outside organization, agency or group of individuals that constitutes ten percent or more of all contributions received during the reporting period. We vouched each individual contribution received directly by the University for its intercollegiate athletics programs that constituted more than ten percent of the contributions so received. Except for contributions received from the Virginia Tech Foundation, Incorporated, an affiliated organization, we noted no individual contribution which constituted more than ten percent of total contributions received for intercollegiate athletics.
- 14. From the summary of revenues and expenses for or on behalf of the intercollegiate athletics programs by affiliated and outside organizations, we selected and tested receipts of such revenue and agreed each selection to supporting documentation and proper posting in the accounting records. We found all reviewed transactions to be in agreement.
- 15. Intercollegiate Athletics Department management provided us with a listing and copies of all agreements related to participation in revenues from tournaments, conference distributions, and NCAA distributions. We inspected the agreements and verified the mathematical accuracy and coding of the distribution amounts.
- 16. Intercollegiate Athletics Department management provided us with a listing and copies of all agreements related to participation in revenues from broadcast, television, radio, and Internet rights. We inspected the agreements and verified the mathematical accuracy and coding of the revenue amounts.
- 17. Intercollegiate Athletics Department management provided us with a listing and copies of all agreements related to participation in revenues from royalties, advertisements, and

- sponsorships. We selected and tested receipts of such revenue and, for those items, we inspected the agreements and verified the mathematical accuracy and coding of the payment amounts.
- 18. Based on receipts as listed in the accounting records, we selected and tested collections by the intercollegiate athletics program. We compared and agreed the selected operating receipts to adequate supporting documentation. We found all reviewed amounts to be in agreement with supporting documentation and properly recorded in the accounting records. We found that all revenue had been deposited promptly and intact.

#### **Expenses**

- 19. We compared each major expense account to prior period amounts and budget estimates. We obtained and documented an understanding of all significant variances.
- 20. Intercollegiate Athletics Department management provided us a listing of institutional student aid recipients during the reporting period. We selected individual student athletes across all sports and agreed amounts from the listing to their award letter. We also ensured that the total aid amount for each sport materially agreed to amounts reported as financial aid in the student accounting system.
- 21. Intercollegiate Athletics Department management provided us with settlement reports and game guarantee agreements for home games during the reporting period. We reviewed these settlement reports and guarantee agreements for selected games and verified the mathematical accuracy and coding of the settlement reports and game guarantee agreements. We found all reviewed amounts to be properly approved, in agreement with supporting documentation, and properly recorded in the accounting records.
- 22. Intercollegiate Athletics Department management provided us with a listing of coaches, support staff, and administrative personnel employed and paid by the University during the reporting period. We selected and tested individuals and compared amounts paid for one pay period or a bonus payment from the payroll accounting system to their contract or other employment agreement document. We found that recorded expenses equaled amounts paid as salary and bonuses and were in agreement with approved contracts or other documentation.
- 23. Intercollegiate Athletics Department management provided us with a listing of severance payments made during the reporting period. We reviewed two payments that represented 100 percent of all severance payments made during the year. We found that each severance payment agreed to the related termination letter or employment contract and was properly recorded in the accounting system.
- We discussed the University's recruiting expense and team travel policies with Intercollegiate Athletics Department management and documented an understanding of those policies.

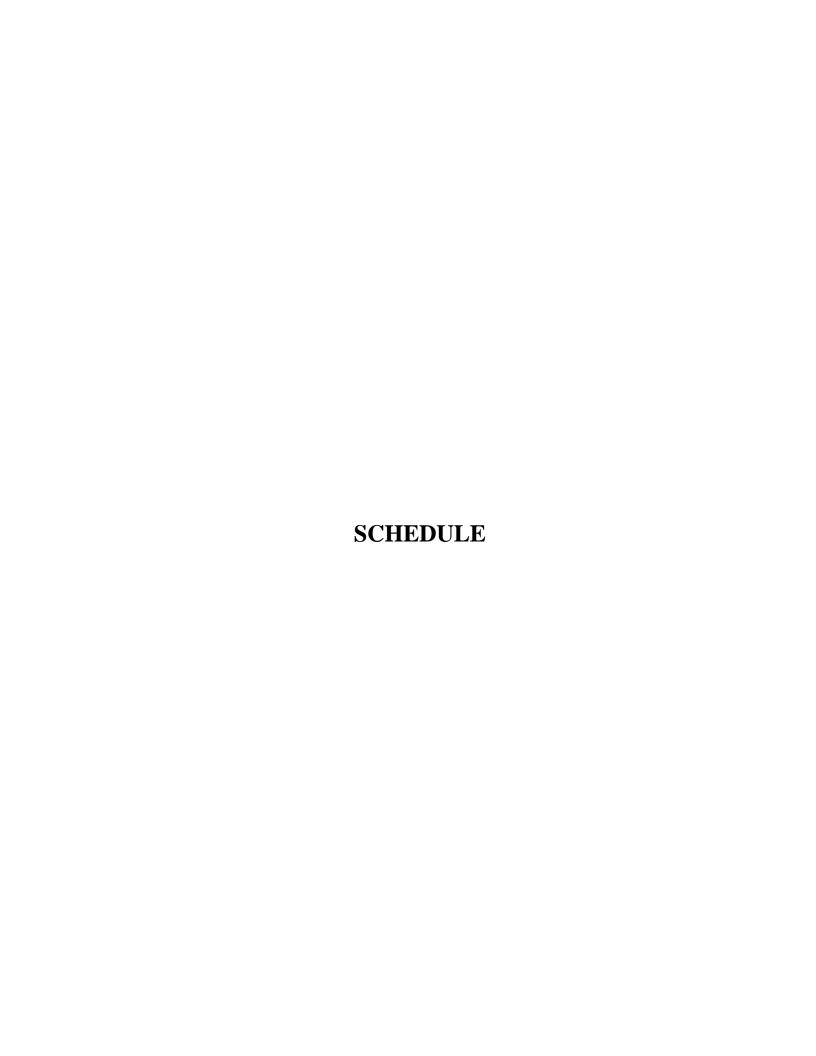
25. Based on disbursements listed in the accounting records, we selected and tested payments to third parties by the intercollegiate athletics program. These disbursements were for supplies, equipment, travel, and other general expenses. We compared and agreed the selected operating expenses to adequate supporting documentation. We found all reviewed amounts to be properly approved, in agreement with supporting documentation, and properly recorded in the accounting records.

We were not engaged to, and did not, conduct an examination, the objective of which would be the expression on an opinion on the Schedule of Revenues and Expenses of Intercollegiate Athletics Programs or any of the accounts or items referred to above. Accordingly, we do not express such an opinion. Had we performed additional procedures or had we made an audit of any financial statements of the Intercollegiate Athletics Department of Virginia Polytechnic Institute and State University in accordance with generally accepted auditing standards, other matters might have come to our attention that would have been reported to the University. This report relates only to the accounts and items specified above and does not extend to the financial statements of Virginia Polytechnic Institute and State University or its Intercollegiate Athletics Department taken as a whole.

This report is intended solely for the information and use of the President and the University and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

AUDITOR OF PUBLIC ACCOUNTS

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#### VIRGINIA POLYTECHNIC INSTITUTE AND STATE UNIVERSITY SCHEDULE OF REVENUES AND EXPENSES OF INTERCOLLEGIATE ATHLETICS PROGRAMS For The Year Ended June 30, 2007

Tof The Teal Ended Julie 30, 2007		Men's
	Football	Basketball
Operating revenues:		
Ticket sales	\$ 14,857,533	\$ 1,971,019
Student fees		
Guarantees	829,672	352,874
Contributions	14,870,301	660,057
Third sarty support	115,000	-
Direct state or other government support	-	-
Direct institutional support	-	-
NCAA and conference distributions including tournament revenues	5,539,155	4,022,896
Broadcast, television, radio, and internet rights	1,767,756	471,402
Program sales, concessions, novelty sales, and parking	1,080,633	78,625
Royalties, advertisements and sponsorships	436,685	94,114
Endowment and investment income	1,240,798	105,596
Other	11,965	-
Total operating revenues	40,749,498	7,756,583
Oncusting symanoses		
Operating expenses: Athletic student aid	2.019.901	262.065
Guarantees	2,018,891	363,065
Coaching salaries, benefits, and bonuses	2,324,899 4,404,312	543,000 1,085,439
Coaching sataries, benefits, and bondses  Coaching other compensation and benefits paid by a third party	115,000	1,005,459
Support staff/adminstrative salaries, benefits and bonuses	982,326	199,192
Severance payments	1,912	22,890
Recruiting	201,150	144,054
Team travel	1,213,716	488,694
Equipment, uniforms and supplies	229,553	45,274
Game expenses	1,134,852	261,286
Fund raising, marketing and promotions	408,047	221,336
Direct facilities, maintenance, and rental	11,668,512	261,915
Spirit groups	273,984	42,643
Medical expenses and medical insurance	202,826	19,765
Memberships and dues	2,965	670
Other	1,224,753	240,078
Total operating expenses	26,407,698	3,939,301
Excess (deficiency) of revenues over (under)		
expenses for the year	\$ 14,341,800	\$ 3,817,282

Women's		Men's	Women's	Non-Program		
Bask	etball	Other Sports	Other Sports	Specific	Total	
\$ 18	32,002	\$ -	\$ -	\$ -	\$ 17,010,554	
			1,987,178	4,079,167	6,066,345	
	4,000	1,000	3,500	-	1,191,046	
66	54,629	1,176,254	1,905,244	2,974,570	22,251,055	
	-	-	-	-	115,000	
	-	-	-	2,151	2,151	
	-	-	-	382,363	382,363	
۷	19,156	89,434	100,260	1,070,549	10,871,450	
11	17,850	-	-	-	2,357,008	
2	27,223	-	-	240,939	1,427,420	
2	23,528	4,000	-	259,547	817,874	
6	51,594	236,709	438,283	904,661	2,987,641	
	-	-	-	110,511	122,476	
					_	
1,12	29,982	1,507,397	4,434,465	10,024,458	65,602,383	
42	22,429	1,151,753	2,058,574	277,004	6,291,716	
۷	17,972	700	4,908	-	2,921,479	
54	18,639	1,231,559	1,098,117	-	8,368,066	
	-	-	-	-	115,000	
10	06,231	10,968	-	6,899,063	8,197,780	
	127	88,195	14,829	11,798	139,751	
Ģ	99,306	200,116	111,222	-	755,848	
37	70,491	662,431	614,621	-	3,349,953	
۷	10,679	133,235	134,452	63,836	647,029	
16	52,841	89,068	89,024	-	1,737,071	
12	20,011	83,365	65,079	1,110,428 2,008		
23	39,254	66,985	236,171	4,988,569	17,461,406	
	1,184	14,842	16,558	114,782	463,993	
1	18,629	110,900	100,185	295,994	748,299	
	843	3,291	3,085	15,253	26,107	
8	30,225	147,591	140,002	999,759	2,832,408	
2,25	58,861	3,994,999	4,686,827	14,776,486	56,064,172	
\$ (1,12	28,879)	\$ (2,487,602)	\$ (252,362)	\$ (4,752,028)	\$ 9,538,211	

#### VIRGINIA POLYTECHNIC INSTITUTE AND STATE UNIVERSITY

#### NOTES TO THE SCHEDULE OF REVENUES AND EXPENSES OF

#### INTERCOLLEGIATE ATHLETICS PROGRAMS

#### FOR THE YEAR ENDED JUNE 30, 2007

#### 1. BASIS OF PRESENTATION

The accompanying Schedule of Revenues and Expenses of Intercollegiate Athletics Programs has been prepared on the accrual basis of accounting. The purpose of the Schedule is to present a summary of revenues and expenses of the intercollegiate athletics programs of the University for the year ended June 30, 2007. The Schedule includes those intercollegiate athletics revenues and expenses made in behalf of the University's athletics programs by outside organizations not under the accounting control of the University. Because the Schedule presents only a selected portion of the activities of the University, it is not intended to and does not present either the financial position, changes in fund balances, or cash flows for the year then ended. Revenues and expenses directly identifiable with each category of sport presented are reported accordingly. Revenues and expenses not directly identifiable to a specific sport are reported under the category "Non-Program Specific."

#### 2. AFFILIATED ORGANIZATIONS

The University received \$23,479,974 from the Virginia Tech Foundation, Inc. Approximately \$6,303,918 of these funds were for grant-in-aid scholarships for student-athletes. These amounts received are included in the accompanying schedule as follows: \$22,251,056 is included in the Contributions line item and \$1,228,918 is included in the Endowment and Investment Income line item.

#### 3. LONG-TERM DEBT

In October 1996, a revenue bond of \$6,250,000 was issued for the Athletic Department. This bond was issued for athletic facility improvements. The majority of this debt was refinanced in May 2004 with a \$4,155,000 revenue bond. This bond has an outstanding balance of \$3,795,000 and will be repaid with general operating revenues through 2016. The non-refinanced portion of the original issue was repaid in 2006 with general operating revenues.

In October 2001, a \$26,285,000 note was issued for the Athletic Department. This note was issued for the South End Zone addition to Lane Stadium. This note has an outstanding balance of \$18,285,000 and will be repaid with private fund raising and operating revenues through 2027.

In May 2004, a \$52,715,000 revenue bond was issued for the Athletic Department. This bond was issued for the West Side Expansion to Lane Stadium which was substantially completed in 2006. This bond has an outstanding balance of \$48,180,000 and will be repaid with private fund raising and operating revenues through 2029.

A summary of future principal and interest commitments for fiscal years subsequent to June 30, 2007 is presented as follows:

Year Ended	<u>Principal</u>	<u>Interest</u>	Total
2008	\$ 4,715,000	\$ 3,300,731	\$ 8,015,731
2009	4,810,000	3,101,531	7,911,531
2010	2,270,000	2,906,319	5,176,319
2011	2,365,000	2,811,719	5,176,719
2012	2,455,000	2,711,581	5,166,581
2013-2017	13,605,000	11,709,603	25,314,603
2018-2022	14,875,000	8,281,306	23,156,306
2023-2027	19,165,000	4,146,500	23,311,500
2028-2032	6,000,000	430,825	6,430,825
Total	<u>\$ 70,260,000</u>	\$39,400,115	\$109,660,115

#### 4. UNIVERSITY ADMINISTRATION FEE

As with all auxiliary enterprises, the University charges the Athletic Department an administrative fee. During the fiscal year, the Department paid \$1,874,365 to the University. This amount is included in Direct Facilities, Maintenance, and Rental, and includes \$40,034 in Football, and \$1,834,331 in the Non-Program Specific category.

#### 5. CAPITAL ASSETS

Capital assets consisting of buildings, infrastructure, and equipment are stated at appraised historical cost or actual cost where determinable. Construction in progress (CIP) is capitalized at actual cost as expenses are incurred. The major activity in CIP relates to the on-going west side expansion of Lane Stadium. All gifts of capital assets are recorded at fair market value as of the donation date.

Equipment is capitalized when the acquisition cost is \$2,000 or greater and the estimated useful life is one year or more. Renovation costs are capitalized when expenses total more than \$100,000, the asset value significantly increases, or the useful life is significantly extended. Routine repairs and maintenance are charged to operating expense in the year the expense is incurred.

Depreciation is computed using the straight-line method over the useful life of the assets. The useful life is 40 to 60 years for buildings, 10 to 50 years for infrastructure and land improvements, and 3 to 30 years for fixed and moveable equipment.

A summary of changes in capital assets follows for the year ending June 30, 2007 (all dollars in thousands):

	Beginning Balance	Additions	Retirements	Ending Balance
Depreciable capital assets:				
Buildings	\$116,010	\$3,915	\$ -	\$119,925
Moveable equipment	3,978	320	299	3,999
Fixed equipment	5,133	1,439	-	6,572
Infrastructure	13,229	<u>430</u>		<u>13,659</u>
Total depreciable capital				
assets, at cost	<u>138,350</u>	6,104	<u>299</u>	<u>144,155</u>
Less accumulated depreciation:				
Buildings	15,624	2,614	-	18,238
Moveable equipment	2,360	358	267	2,451
Fixed equipment	3,487	227	-	3,714
Infrastructure	7,038	<u>973</u>	<del>-</del>	8,011
Total accumulated depreciation	28,509	4,172	<u>267</u>	32,414
Total depreciable capital assets, net of accumulated depreciation	109,841	1,932	32	111,741
not of accumulated depreciation	100,011		<u></u>	111,7.11
Non-depreciable capital assets:	0.0			•••
Construction in progress	<u>90</u>	4,552	4,345	<u>297</u>
Total non-depreciable capital assets	<u>90</u>	4,552	4,345	<u>297</u>
Total capital assets, net of				
accumulated depreciation	<u>\$109,931</u>	<u>\$6,484</u>	<u>\$4,377</u>	<u>\$112,038</u>

## VIRGINIA POLYTECHNIC INSTITUTE AND STATE UNIVERSITY Blacksburg, Virginia

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