

Comprehensive Annual Financial Report

for the

Fiscal Year Ending



TOWN OF LEESBURG, VIRGINIA COMPREHENSIVE ANNUAL FINANCIAL REPORT

FISCAL YEAR ENDED June 30, 2019

Prepared by the Department of Finance and Administrative Services



TOWN OF LEESBURG, VIRGINIA FINANCIAL REPORT

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INTRODUCTORY SECTION



25 West Market Street & Leesburg, Virginia 20176 & 703-777-2420

November 25, 2019

Honorable Mayor, Members of Town Council, and Residents of the Town of Leesburg:

We are pleased to present the Comprehensive Annual Financial Report (CAFR) for the Town of Leesburg (the Town) for the fiscal year ended June 30, 2019. This report is designed to fairly present the financial position of governmental activities, business-type activities, and each major fund of the Town in all material respects, and to demonstrate compliance with applicable finance-related legal and contractual requirements. The CAFR includes all disclosures necessary to enable the reader to gain an understanding of the financial affairs of the Town. The Management's Discussion and Analysis (MD&A) section of the CAFR summarizes the Town's financial position, and activities for the fiscal year ended June 30, 2019.

The Department of Finance and Administrative Services has prepared this report in accordance with the following standards:

- Accounting principles generally accepted in the United States of America (GAAP) which are uniform minimum standards and guidelines for financial accounting and reporting;
- Governmental accounting and financial reporting statements, interpretations, and technical bulletins issued by the Governmental Accounting Standards Board (GASB);
- Uniform financial reporting standards for counties, cities, and towns issued by the Commonwealth of Virginia's Auditor of Public Accounts (APA); and
- Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance).

Responsibility for the accuracy of the data and the completeness and fairness of the information presented in the CAFR including disclosures rests with Town management. To the best of our knowledge and belief, the enclosed financial statements, schedules, and tables are complete and accurate in all material respects.

Profile of the Town

The Town is located in the Virginia Piedmont between the foothills of the Blue Ridge Mountains and the Potomac River, 35 miles northwest of Washington, D.C. The Town covers approximately 12 square miles, with elevations ranging from 275 feet to 425 feet above sea level.

Established in 1758, Leesburg is the seat of government for Loudoun County. The Town's rich history spans three centuries. Originally, a settlement called George Town in honor of the reigning monarch of Great Britain; the Town was renamed to honor the influential Lee family of Virginia.

During the War of 1812, the Town served as the temporary capital of the United States when valuable papers of the federal government including the Declaration of Independence and the Constitution were brought to the Town for safekeeping. President James Monroe resided just south of town at Oak Hill where he announced the Monroe Doctrine in 1823. The Town was the site of the Civil War Battle of Ball's Bluff fought on the banks of the Potomac River. The 1861 battle claimed the life of Col. Edward Baker, a close friend of President Lincoln, and spawned a congressional committee to investigate the conduct of the war. The battlefield is marked by one of America's smallest national cemeteries.

In the 20th century, the Town was the home of World War II General, and later U. S. Secretary of State, George C. Marshall, architect of the famous Marshall Plan that re-built Europe after the war. Radio personality Arthur Godfrey, who donated land for the Town's first airport, also called Leesburg home.

Today, the Town continues to serve as the center of government and commerce for Loudoun County. Leesburg's Old and Historic District was established by local ordinance in 1963, was placed on the National Registry of Historic Places in 1970, and is often cited as one of the best preserved and most picturesque downtowns in Virginia. In the 2011 and 2013 versions of Money magazine's annual "Best Places to Live" editions, the Town of Leesburg was listed among the top 25 small cities & towns nationally. More recently, in October 2019, Leesburg was ranked as the best small town in Virginia, and 12th in the nation, by WalletHub.

Overview of Town Government

The Town has operated under the council-manager form of government since 1962. The Town Council is the governing body of the Town and is empowered by the Town Charter to make Town policy. Six of the seven Town Council members are elected at-large for four-year overlapping terms and the Mayor, also a member of Council, is elected for a two-year term.

The Council appoints the Town Manager who is the chief executive officer of the Town. The Town Manager serves at the pleasure of Council, carries out its policies, directs business procedures, and has the power of appointment and removal of all Town employees except for the Town Council appointed Town Attorney. Duties and responsibilities of the Town Manager include preparation, submission, and administration of the operating and capital budgets, advising Council on the affairs of the Town, enforcement of the Town Charter and laws of the Town, and direction and supervision of all departments.

The Town Council in its legislative role as the governing body adopts ordinances and resolutions and establishes the general policies of the Town. The Council also sets tax rates, water and sewer rates, and adopts the operating and capital budgets.

The operating departments of the Town include the town manager's office, finance and administrative services (including human resources and information technology), police, public works and capital projects, planning and zoning, plan review, economic development, town attorney, town clerk, parks and recreation, utilities, Balch Library, and airport operations. Each department has a director who reports to the Town Manager, Deputy Town Manager or Director of Finance and Administrative Services.

Local Economy Condition and Outlook

The fiscal state of the Town remains strong. The Town embraces the future with confidence based on a proven financial track record. The Town's successes are shared accomplishments combining skill, experience, and dedication from elected officials, appointed officials, employees, and citizens. Faced with changing resources, especially in federal spending, taxation, and state assistance, the Town must continue to plan and carefully manage its funding sources.

Falling within the Washington, D.C. metropolitan area, the Town's economic and demographic conditions reflect the prevailing conditions of the region. The unemployment rate for Loudoun County has decreased from 2.7% to 2.4%. The Town continues to be well below the Virginia and national rates of unemployment. This can be attributed in large part to Leesburg's location in Northern Virginia and its close proximity to Washington, D.C. and the federal government.

The economic recovery has remained in the fourth phase of the business cycle, mature growth, much longer than anticipated and continues moving along unfettered. Residential property values have stabilized and have moderately increased. Revenues from consumer spending and investment earnings outperformed estimates. Federal and state revenues have been flat and are uncertain. In planning for a future based on economic uncertainty, the Town needs to be able to tell residents, the business community, and the workforce the following: 1) how it is going to operate in the future; 2) what services will be provided and at what levels; and 3) what type of organization it will be. The fiscal year 2019 budget answered these questions by adhering to a long-range financial sustainability plan that balanced services, capital investments, and debt service funding with taxpayer affordability.

The fiscal year 2019 budget was adopted based on the Town Council's established strategic goal to achieve long-term budget sustainability in addition to its established strategic focus areas of:

- Transportation & Traffic
- Community & Economic Development
- Capital Improvements Program and Capital Asset Replacement Program
- Parking in Downtown Leesburg
- Relationship with Loudoun County
- Boards and Commission Structure

The importance of long-term budget sustainability was evident in light of the effects of the severe recession of 2008 on our residents and its ripple impacts on the federal, state, and local governments. The Town of Leesburg under the Council's direction has worked its way through the past few years

with strategic reductions in costs, increased staff efficiency, and deferral of certain costs while providing Town employees with modest pay increases. During this time, the Council has provided the policy leadership that has allowed the Town to maintain most services with limited service level impacts and stabilized real estate tax rates while maintaining a healthy financial position in accordance with the Town's fiscal policies. As a result of the adherence to that philosophy, the Town has achieved its long-term goal of maintaining a 20% unassigned general fund balance. This fiscal discipline was rewarded in April 2016 with Triple A ratings from Moody's, Fitch and Standard & Poor's credit rating agencies and was recently affirmed by all three major rating agencies with a stable outlooks.

Financial Condition

The Town Government continues to be in very sound financial condition as demonstrated by the financial statements and schedules included in this CAFR. Within the context of a fiscally prudent budget, the Town has maintained the level of services provided to residents and taxpayers, achieved many programmatic goals, and enhanced the quality of life of the residents of the Town.

The need to keep stable real estate tax rates continued to exert pressure on maintaining services at existing levels, and maintaining capital promises made to the residents. Keeping existing programs funded and addressing the continuing demands of the community is a challenge during the budgeting process. In an effort to meet these demands, management has developed the following initiatives for the next two years:

- Successfully carry out the Council's policies on long-term budget stability.
- Set and achieve high standards for customer service for all departments.
- Continued focus on employee productivity and operational efficiency to maintain or reduce costs in the face of increased service demands.
- Accelerate the application of technology as financially feasible to improve access to Town services and to improve communication with all residents.
- Continued emphasis on an organizational culture that focuses on improving the quality of life for our residents and businesses.

The Town's investment policy is limited by the Virginia Security for Public Deposits Act in utilizing depositories that have been qualified for investments by the Commonwealth of Virginia. Accordingly, deposits were either insured by the Federal Deposit Insurance Corporation (FDIC) or highly collateralized. Funds are invested in cash and cash equivalents with maturities planned to coincide with cash needs. Idle funds available for longer periods of time are invested in the State-maintained Local Government Investment Pool (LGIP), the State Non-Arbitrage Pool (SNAP), the VACo/VML Virginia Investment Pool (intermediate-term, high quality bonds) and Liquidity Pool. The Town's investments set aside to fund the future costs of retired employee health insurance, known as Other Post-Employment Benefits or OPEB, are governed by separate state statutes and a separate Town policy that allows for the investment of long-term assets in high quality bonds and equities. The Town's OPEB assets are invested in a Town Council authorized independent trust where the assets are held by US Bank as trustee and managed by PFM, Inc. with the expectation that the assets will generate market-based returns with low fees.

Budgetary Accounting and Internal Controls

The Town's budget is prepared on the basis of funds which are fiscal and accounting entities with a self-balancing set of accounts recording cash and other financial resources, combined together with all related liabilities and residual equities or balances, and changes therein. The funds are separated for the purpose of carrying on specific activities in accordance with special regulations, restrictions, and limitations.

The types of funds maintained by the Town include governmental funds (General Fund, Capital Projects Fund, and a Special Revenue Fund), a fiduciary fund (Other Post Employment Trust Fund), an internal service fund (Health Care Self-insurance Fund), and a proprietary fund (Utilities Fund). All governmental and proprietary funds are subject to appropriation by the Town Council. The Town maintains budgetary controls designed to monitor compliance with expenditure limitations contained in annual budget appropriations approved by the Town Council. The level of budgetary control (the level at which expenditures cannot legally exceed the appropriated amount) is established by department within the General Fund. The Town Manager has authority to amend or transfer appropriations between departments. The Town also maintains an encumbrance recording system as one technique for accomplishing budgetary control. Open encumbrances for the General Fund are reported as assigned in the fund balance at the end of the year. The Capital Projects Fund and the NVTA Special Revenue Fund balances are committed for scheduled projects and have been reported as committed in the fund balances at the end of the fiscal year.

Town management is responsible for establishing and maintaining internal controls designed to ensure the assets of the Town are protected from loss, theft or misuse. The cost of an internal control should not exceed the benefit to be derived and therefor, internal controls are intended to provide reasonable, but not absolute, assurance that the financial statements are free of any material misstatements. The Department of Finance and Administrative Services is always reviewing and assessing the soundness and adequacy of the Town's financial systems and internal controls to ensure the strongest possible structure has been established and maintained.

Other Information

Independent Audit. Section 2-161 of the *Town Code* requires an annual audit of the financial affairs of the Town by a qualified and competent certified public accountant. Further, 15.2-2511 of the *Code of Virginia* requires an annual audit be performed by independent certified public accountants. Audits must be performed in accordance with auditing standards generally accepted in the United States of America and the standards set forth in the Government Accountability Office's *Government Auditing Standards*. In addition, the auditor must conduct the compliance examinations required by the Single Audit Act Amendments of 1996, the related Uniform Guidance, and the *Specifications for Audits of Counties, Cities and Towns* issued by the Auditor of Public Accounts of the Commonwealth of Virginia. The Town Council has selected the accounting firm of Brown, Edwards and Company, LLP to perform these audit services. The accounting firm's reports are presented in the financial section and the compliance section of this report.

<u>Certificate of Achievement for Excellence.</u> The Government Finance Officers Association of the United States and Canada (GFOA) awarded the Town a Certificate of Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018. The GFOA awards a certificate to governmental units that exemplify excellence in financial reporting and conform to stringent reporting requirements promulgated by that association and various authoritative bodies.

To earn a Certificate of Achievement, a CAFR must be clear, thorough, and understandable. The report must be efficiently organized, employ certain standardized terminology and formatting conventions, minimize ambiguities and potentials for misleading inference, enhance understanding of current generally accepted accounting theory, and demonstrate a constructive "spirit of full disclosure".

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues the 32-year tradition of conforming to the Certificate of Achievement Program requirements and standards. We are submitting this CAFR to GFOA to determine its eligibility for another certificate for fiscal year 2019.

Acknowledgements. This report was prepared by the professional staff of the Department of Finance and Administrative Services. The staff's hard work, dedication and continuing efforts to improve the quality of this report directly benefit all who read and use it. Special recognition goes to Lisa Stillman, Controller; Willis Felegie, Accounting Manager; Carrie Curry, Staff Accountant; Emily Adams, Accounting Associate; Lisa Haley, Deputy Director of Finance and Administrative Services; Jason Cournoyer, Budget Officer; and Cole Fazenbaker, Management Analyst, for their technical expertise, teamwork, review, and dedicated service in the preparation of this CAFR.

This CAFR reflects the commitment of the Town Council and management to the residents and taxpayers of Leesburg and the financial community to provide information in conformance with the highest standards of financial accountability.

Sincerely,

Kaj Dentler Town Manager

Clark G. Case

Director of Finance and Administrative Services

Clark J. Case



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

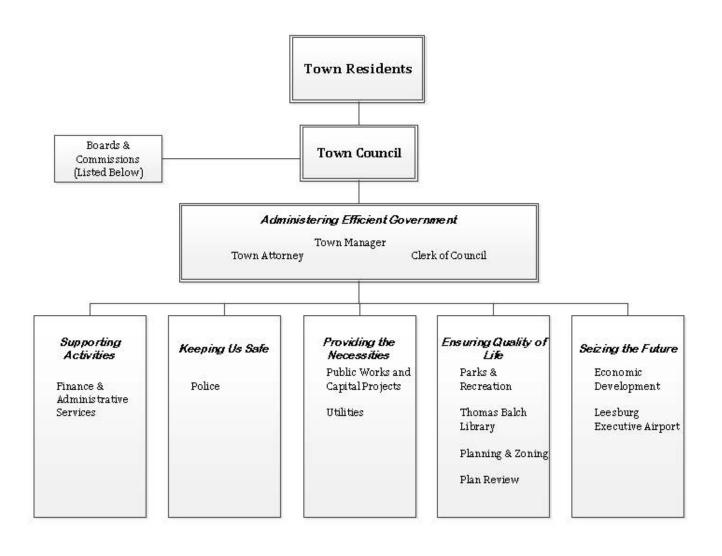
Town of Leesburg Virginia

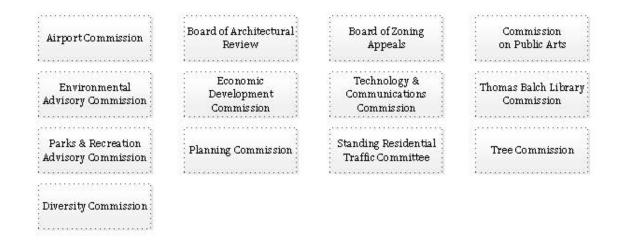
For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2018

Christopher P. Morrill

Executive Director/CEO





TOWN OF LEESBURG, VIRGINIA

DIRECTORY OF PRINCIPAL OFFICIALS

TOWN COUNCIL

Kelly Burk, Mayor
Suzanne Fox
Thomas Dunn, II
Fernando "Marty" Martinez, Vice Mayor
Neil Steinberg
Ron Campbell
Joshua Thiel

TOWN OFFICIALS

Kaj Dentler	Town Manager
Keith Markel	Deputy Town Manager
Barbara Notar	Town Attorney
Eileen Boeing	Clerk of Council
	Police Chief
Renee LaFollette	Director of Public Works and Capital Projects
Amy Wyks	Director of Utilities
Rich Williams	Director of Parks and Recreation
Susan Berry-Hill	Director of Planning and Zoning
William Ackman	Director of Plan Review
Scott Coffman	Director of Airport
Russell Seymour	Director of Economic Development
Alexandra Gressitt	Director of Balch Library
Clark Case	Director of Finance and Administrative Services
Jakub Jedrzejczak	Director of Information Technology
Joshua Didawick	Director of Human Resources
Betsy Arnett	Public Information Officer

FINANCIAL SECTION



INDEPENDENT AUDITOR'S REPORT

To the Honorable Members of Town Council Town of Leesburg, Virginia

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Leesburg, Virginia (the "Town"), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the *Specifications for Audits of Counties, Cities, and Towns* issued by the Auditor of Public Accounts of the Commonwealth of Virginia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the other required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements as a whole. The introductory, other supplementary information, and statistical sections are presented for purposes of additional analysis and are not a required part of the financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and is also not a required part of the basic financial statements.

The other supplementary information and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 25, 2019, on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Brown, Edwards & Company, S. L. P.
CERTIFIED PUBLIC ACCOUNTANTS

Roanoke, Virginia November 25, 2019

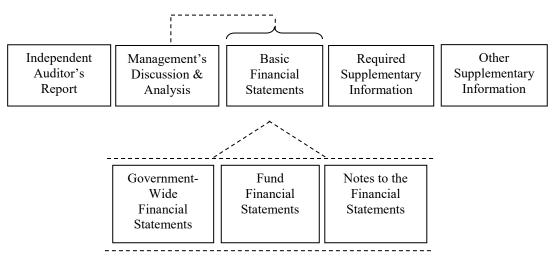
TOWN OF LEESBURG MANAGEMENT'S DISCUSSION AND ANALYSIS June 30, 2019

The Town of Leesburg, Virginia (Town) presents the following Management's Discussion and Analysis (MD&A) as an overview of the Town's financial position and activities for the fiscal year ended June 30, 2019. Readers are encouraged to read this discussion and analysis and the letter of transmittal from the Town Manager and the Director of Finance and Administrative Services in conjunction with the Town's basic financial statements and related notes, which are also contained in this Comprehensive Annual Financial Report (CAFR).

USING THE FINANCIAL SECTION OF THIS CAFR

This CAFR consists of four sections: Introductory, Financial, Statistical, and Compliance. As the following chart shows, the financial section of this report has four components – *Management's Discussion and Analysis* (this section), *Basic Financial Statements*, *Required Supplementary Information*, and *Other Supplementary Information*.

COMPONENTS OF THE FINANCIAL SECTION



The Town's financial statements present two perspectives of the Town's finances, one for the Town as a whole (government-wide) and the second based on the fund financial statements. The government-wide Financial Statements provide information on an accrual basis and focus on both long-term and short-term information concerning the Town's overall financial condition. The Fund Financial Statements provide information on a current financial resource basis only and focus on the individual parts of Town government, reporting the Town's current operations in more detail than in the government-wide statements. Both perspectives (government-wide and individual funds) allow the user to address relevant financial questions, broaden the basis of comparison (year to year or government to government) and enhance the Town's accountability.

GOVERNMENT-WIDE STATEMENTS

The government-wide statements report information about the Town as a whole using accounting methods similar to private-sector companies. Specifically, the Statement of Net Position (Exhibit 1) and the Statement of Activities (Exhibit 2), report information about the Town's assets, liabilities, deferred outflows and inflows of resources, and activities using the accrual basis of accounting. Revenues are recorded and presented in these financial statements in the year in which they are earned, and expenses are recognized in the period in which they were incurred, regardless of when cash is received or paid.

The Town's net position represents the residual amount of cumulative assets, deferred outflows of resources over present liabilities and deferred inflows of resources as of the fiscal year ended June 30, 2019. The revenues and expenses for the current fiscal year are the principal factors affecting the change in the Town's net position, as shown in Exhibit 2. The Town's net position is one way to measure the Town's financial health, as increases or decreases in net position are one indicator of whether its financial position is improving or declining. Further analysis can be achieved by comparing the changes in the revenue, expenses, assets, and liabilities in the prior year CAFR's Statement of Activities and Statement of Net Position. Other financial reports as well as nonfinancial factors need to be considered, such as changes in the Town's property tax base, the condition of the Town's infrastructure, the Town's overall budget, and capital improvement program in order to assess the overall financial health of the Town.

The Statement of Net Position and the Statement of Activities include the following:

Governmental activities: Most of the Town's basic services are reported in the General Fund including general government; public safety; community development; parks and recreation; library; airport, and public works. Combined with capital improvement projects, accounted for in the Capital Projects Fund, these two funds comprise the governmental activities. These types of activities are financed primarily by property taxes, other local taxes, charges for services, and federal and state grants.

<u>Business-type activities</u>: The Town charges fees to users to cover all, or a significant portion, of the costs for water and sewer services in the Utilities fund and premiums to cover self-insurance costs in the Internal-service Fund. As such, these services are reported as a business-type activity in the CAFR showing results of activities as self-supporting operations.

FUND FINANCIAL STATEMENTS

The fund financial statements provide additional information about the Town's most significant funds within the government, as compared to the Government-wide Financial Statements that focus on the Town as a whole. The basis of accounting and the required presentation of related financial statements in the CAFR are based upon each type of fund.

The Town has three types of funds:

Governmental Funds – The Town has three major governmental funds, the General Fund, the Capital Projects Fund, and the Northern Virginia Transportation Authority (NVTA) Special Revenue Fund. Accounting for the basic governmental services, the General Fund is the largest of the governmental funds and functions as the main operating fund of the Town. The Capital Projects Fund accounts for the daily operations of the Division of Capital Projects in the Department of Public Works & Capital Projects including the design, architecture, and construction of major capital projects and helps provide control over the resources that have been segregated for those projects. The Special Revenue Fund is used to account for revenue from the NVTA which is utilized for approved street and road upgrades. The Other Governmental Special Revenue Fund is a non-major governmental fund established for the purchase of collections and to support special library programs for the Thomas Balch Library.

These funds are accounted for under the current financial resource basis of accounting which focuses on (1) how cash and other financial assets can readily be converted to cash flow and (2) how the balances remaining at year-end are available for expenditures. Consequently, the governmental fund statements provide a detailed short-term view that assists the reader in understanding the financial resources available to be spent in the near future to finance the Town's operations.

The Balance Sheet (Exhibit 3) and the Statement of Revenues, Expenditures and Changes in Fund Balances (Exhibit 5) do not encompass the long-term focus. Additional information is presented in the form of reconciliations (Exhibits 4 and 6) to help explain the difference between these individual governmental fund statements and the government-wide statements. These reconciliations present information related to noncurrent assets such as capital assets and noncurrent liabilities such as bonds payable, compensated absences, other postemployment benefits, and deferred outflows/inflows of resources and the changes in these balances.

<u>Proprietary Funds</u> – The Town has two proprietary funds for fiscal year 2019 comprised of one enterprise fund, the Utilities Fund to account for water and sewer services, and one internal service fund, healthcare self-insurance. Both the enterprise fund and the internal service fund operate in a manner similar to private business enterprises, where costs are recovered primarily through user charges or fees. However, the funds are distinguished by the type of user – external versus internal. Whereas an enterprise fund is used to account for any activity for which a fee is charged to external users for goods or services, an internal service fund is used to account for the provision of goods or services by one department to another department.

Proprietary fund financial statements provide both short-term and long-term financial information in the Statement of Net Position (Exhibit 8), the Statements of Revenues, Expenses, and Changes in Net Position (Exhibit 9) along with the Statement of Cash Flows (Exhibit 10). The financial statements are prepared under the accrual basis of accounting. Because these proprietary fund statements are prepared on the same basis of accounting as the government-wide statements, no additional information is needed for reconciliation to the government-wide statements. Instead, the totals of assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position from Exhibits 8 and 9 are presented in the business type column on the Statement of Net Position (Exhibit 1), and the proprietary fund revenues and expenditures are similarly summarized in the Statement of Activities (Exhibit 2).

<u>Fiduciary Fund</u> – The Other Postemployment Benefits (OPEB) Trust Fund is the Town's fiduciary fund. The fund accumulates resources to cover health and life insurance costs for retired employees. All of the economic resources associated with the operations of the fund are presented in the Statement of Net Position (Exhibit 11) and the Statement of Changes in Net Position (Exhibit 12). Unlike the proprietary funds, fiduciary funds are not required to report a statement of cash flows.

FINANCIAL HIGHLIGHTS FOR FISCAL YEAR 2019

The Town's fiscal policy provides a framework for measuring the impact of services against fiscal guidelines established by the Town Council and Town Manager. These guidelines are designed to promote the fiscal well-being of the Town through management objectives to maximize efficiencies in accounting, financial reporting, safeguarding assets, budgeting revenues and expenses, risk management and planning for the use of debt, and cash and reserve funds in order to link long-term financial planning goals with day-to-day operations. Fiscal policy thereby serves as a tool to increase the Town's ability to shield itself from fiscal crises and to enhance short-term and long-term credit availability while helping to achieve and maintain the highest credit and bond ratings possible.

Total net position of the Town on a government-wide basis is \$479.4 million at June 30, 2019 of which \$329.3 million is attributable to the Town's governmental activities and \$150.1 million to business type activities (Exhibit 1). The government-wide total net position that is unrestricted is \$41.0 million, of which \$11.4 million is unrestricted for governmental activities and \$29.6 million is unrestricted for business-type activities. The Statement of Activities (Exhibit 2) presents all the factors attributed to the \$20.2 million or 4.3% percent increase in the Town's net position from \$459.2 million in fiscal year 2018. This increase of \$20.2 million is due to an increase of \$12.2 million in governmental activities and an increase of \$8.0 million in business-type activities.

Total fund balance of the Town's Governmental Funds is \$47.9 million at June 30, 2019 of which \$26.5 million is attributable to the Town's General Fund; \$20.4 million is attributable to the Town's Capital Projects Fund; \$1.0 million is attributable to Other Non-major Governmental Funds (Exhibit 3). The Governmental Funds total fund balance that is unassigned is \$3.2 million. This amount is comprised of the General Fund's unassigned fund balance of \$11.6 million and the Capital Projects Fund's unassigned fund balance of (\$8.4) million. The Statement of Revenues, Expenditures, and Changes in Fund Balances (Exhibit 5) presents all the factors attributed to the \$0.5 million decrease in the total fund balance from \$48.4 million in fiscal year 2018. This decrease of \$0.5 million is due to a decrease of \$3.0 million in the fund balance of the General Fund resulting from supplemental appropriations approved throughout the fiscal year, The increase of \$2.7 million in fund balance of the Capital Projects Fund is a result of the completion of projects funded by grants as well as new construction activity which resulted in an increase in proffer revenue for specific projects as well as contributions from Loudoun County to assist in improvement of local roads. The balance of the change is a result of a decrease of \$0.2 million in available NVTA fund balance and an increase of \$0.1 million for Balch Library endowments.

The total net position of the Town's Enterprise Funds is \$151.8 million of which \$150.1 million is attributable to the Town's Utilities Fund and \$1.7 million is attributable to the Town's Internal Service Fund at June 30, 2019 (Exhibit 8). The Utilities Fund's unrestricted net position is \$29.6 million and the Internal Service Fund's unrestricted net position is \$1.7 million. The Statement of Revenue, Expenses and Changes in Net Position (Exhibit 9) presents all the factors attributed to the Utilities Fund's \$8.0 million or 5.6 percent increase from \$142.1 million in fiscal year 2018 to \$150.1 million in fiscal year 2019 and the immaterial increase in net position of \$0.0 million or 0.0 percent from \$1.7 million in 2018 to \$1.7 million in 2019 for the Internal Service Fund.

FINANCIAL ANALYSIS OF THE TOWN AS A WHOLE

Statement of Net Position

Table 1 below summarizes and compares the Statement of Net Position (Exhibit 1) for the Town as of June 30, 2019 and 2018.

Table 1
Summary Statement of Net Position
Comparison as of June 30, 2019 and 2018 (\$ in Thousands)

	Governmen	tal Activities	Bu sine ss-Ty	pe Activities	Total Repo	Total Reporting Entity			
	2019	2018	2019	2018	2019	2018			
Assets and Deferred Outflows									
of Resources									
Current and Other Assets	\$ 75,111	\$ 67.664	\$ 39,030	\$ 32.953	\$ 114,141	\$ 100.617			
Capital Assets net	357,939	351.437	179,852	180.591	537,791	532.028			
Total Assets	433,050	419.101	218,882	213.544	651,932	632.645			
Deferred Outflows of Resources	4,998	4.621	2,922	2.977	7,920	7.598			
Total Assets and Deferred									
Out flow of Resources	438,048	423.722	221,804	216.521	659,852	640,243			
Liabilities and Deferred Inflows									
of Resources					l				
Current Liabilities	20,087	9.534	6,525	3.836	26,612	13.370			
Long-term Liabilities	70,369	83.906	63,892	69.356	134,261	153.262			
Total Liabilities	90,456	93.440	70,417	73.192	160,873	166,632			
Deferred Inflows of Resources	18,337	13.199	1,269	1.235	19,606	14434			
Total Liabilities and Deferred									
Inflows of Resources	108,793	106.639	71,686	74.427	180,479	181,066			
Net Position									
Net Investment in Capital Assets	305,544	294,701	120,512	119,677	426,056	414,378			
Restricted .	12,296	12.013	_	_	12,296	12013			
Unrestricted	11,415	10.368	29,606	22.418	41,021	32.786			
Total Net Position	\$ 329,255	\$ 317.082	\$ 150.118	\$ 142.095	\$ 479.373	\$ 459.177			

Total net position for the Town's governmental activities increased approximately \$12.2 million or 3.8 percent, to \$329.3 million. This increase is comprised primarily of an \$11.6 million increase in net investment in capital assets. In comparison, net position for business-type activities increased approximately \$8.0 million to \$150.1 million when compared to the opening balance of \$142.1 million. This increase is comprised primarily of an increase in capital assets, net of \$3.2 million which is a result of addition of capital assets in excess of depreciation and amortization as well as debt service activity (see Note 6 and Note 7) and an increase of \$4.8 million which is attributed to results of operations as revenues exceeded expenses.

Statement of Activities

Table 2 summarizes and compares the Statement of Activities (Exhibit 2) for the Town for the fiscal years ended June 30, 2019 and 2018.

Table 2
Summary of Statement of Activities
Comparison for the years ended June 30, 2019 and 2018 (\$ in Thousands)

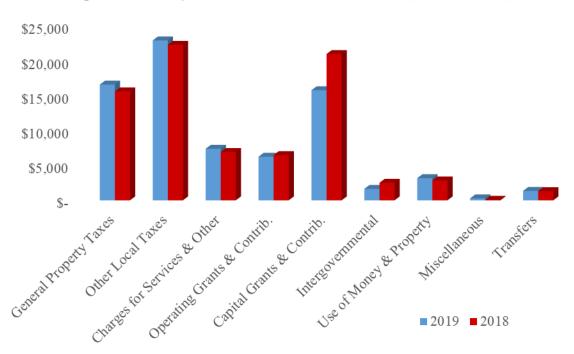
	Governmen	tal Activities	Business-Ty	pe Activities	Total Reporting Entity			
	2019	2018	2019	2018	2019	2018		
REVENUE S								
General Revenues:								
Property Taxes	\$ 16,612	\$ 15,636	\$ -	\$ -	\$ 16,612	\$ 15,636		
Other Local Taxes	22,949	22,310	-	-	22,949	22,310		
Other	5,108	5,009	1,542	793	6,650	5,802		
Program Revenues:								
Charges for Services	7,395	6,936	26,416	23,873	33,811	30,809		
Operating Grants and Contributions	6,259	6,485	-	-	6,259	6,485		
Capital Grants and Contributions	15,795	21,434	2,230	2,811	18,025	24,245		
Total Revenues	74,118	77,810	30,188	27,477	104,306	105,287		
E XPE NSE S								
Legislative	267	275	-	-	267	275		
Executive	2,251	2,011	-	-	2,251	2,011		
Legal	1,450	851	-	-	1,450	851		
Parks and Recreation	8,611	8,550	-	-	8,611	8,550		
Finance	5,577	5,575	-	-	5,577	5,575		
Balch Library	541	522	-	-	541	522		
Planning and Zoning	1,893	2,050	-	-	1,893	2,050		
Public Works	22,771	21,626	-	-	22,771	21,626		
Public Safety	14,103	13,696	-	-	14,103	13,696		
Plan Review	1,462	1,352	-	-	1,462	1,352		
Airport	2,313	2,145	-	-	2,313	2,145		
Interest	2,057	2,299	-	-	2,057	2,299		
Water and Sewer	-	-	20,814	19,891	20,814	19,891		
Total Expenses	63,296	60,952	20,814	19,891	84,110	80,843		
Change in Net Position before								
transfers	10,822	16,858	9,374	7,586	20,196	24,444		
Transfers in (out)	1,351	1,325	(1,351)	(1,325)	_	-		
Increase (Decrease) in Net								
Po sition	12,173	18,183	8,023	6,261	20,196	24,444		
Net Position, Beginning of Year	317,082	298,899	142,095	135,834	459,177	434,733		
Net Position, End of Year	\$ 329,255	\$ 317.082	\$ 150,118	\$ 142,095	\$ 479,373	\$ 459,177		

Governmental Activities

As shown in Table 2 above, total revenue for the Town's governmental activities was \$74.1 million for fiscal year 2019 compared to \$77.8 million for fiscal year 2018. In addition to this revenue, there were net transfers of \$1.4 million to the Governmental Activities in 2019. Table 2 also indicates total expenses for governmental activities for fiscal year 2019 were \$63.3 million, compared to \$61.0 million in fiscal year 2018.

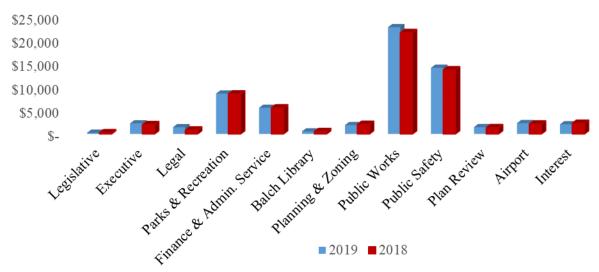
Chart 1 below shows the sources of all governmental revenue for fiscal years 2019 and 2018:

Chart 1
Governmental Activities – Revenues by Source
Comparison for the years ended June 30, 2019 and 2018 (\$ in Thousands)



Taxes constitute the largest source of Town revenue totaling approximately \$39.6 million, with general property taxes of \$16.6 million in 2019 and \$15.6 in 2018 (Table 2). Other local taxes, \$22.9 million in 2019 and \$22.3 million in 2018, are generated through business and occupational licenses and consumption based taxes such as taxes on meals, sales and use, cigarettes and utilities.

Chart 2
Governmental Activities – Expenses by Function
Comparison for the years ended June 30, 2019 and 2018 (\$ in Thousands)



Public Works was the Town's largest function with the Town's cost of service totaling \$22.8 million or 36.0 percent of total expenses. The increase of \$1.1 million in Public Works is largely due to a variety of infrastructure and road projects that were undertaken in fiscal 2019 as well as the continued increasing cost of maintaining the infrastructure and roads. Public safety expenses, which total \$14.1 million, or 22.2 percent, represent the second largest expense category for governmental activities. Expenses increased by \$0.4 million or 3.0 percent which can be attributed to positions that were filled in fiscal year 2019 that were vacant in fiscal year 2018 as well as an increased focus on improving public safety facilities.

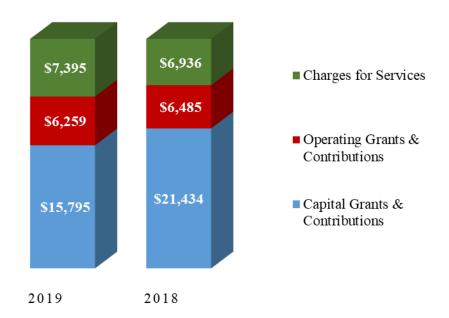
Table 3 below illustrates that general revenue, primarily in the form of taxes, charges for services and state aid, is essential to providing support for the services offered by the Town. These governmental activities generate revenue that assists in offsetting the cost of these services. Table 3 presents the total cost of services and the net cost after fees generated by the activities and allowances for program-specific governmental aid as an integral part of the Town's governmental activities. The Town generates charges for services primarily from fees for parks and recreation memberships and classes, public safety fees, zoning fees and permits. The Town utilizes grants and contributions primarily for public safety, airport, and public works as much as possible, however, grant funding is increasingly difficult to obtain. After recognizing the total revenue from these fees, grants, and contributions of \$29.4 million in 2019, the net cost of governmental activities was \$33.8 million, compared to total costs of \$63.3 million. In 2018, the Town recognized revenue from fees, grants, and contributions of \$34.4 million with a net cost of governmental activities of \$26.1 million.

Table 3
Net Cost of Governmental Activities
Comparison for the years ended June 30, 2019 and 2018 (\$ in Thousands)

	Total Cost of Services					Net Cost	of Services		
Function:		2019		2018		2019	2018		
Legislative	\$	267	\$	275	\$	267	\$	275	
Executive		2,251		2,011		1,461		1,149	
Legal		1,450		851		1,450		851	
Parks & Recreation		8,611		8,550		3,486		3,469	
Finance & Admin. Services		5,577		5,575		5,577		5,575	
Balch Library		541		522		541		522	
Planning & Zoning		1,893		2,050		1,510		901	
Public Works		22,771		21,626		2,730		(3,840)	
Public Safety		14,103		13,696		12,283		12,160	
Plan Review		1,461		1,352		512		1,352	
Airport		2,314		2,145		1,973		1,825	
Interest		2,056		2,300		2,056		2,300	
Totals	\$	63,295	\$	60,953	\$	33,846	\$	26,539	

Chart 3 below shows a comparison of program revenue and the three main components: Charges for Services, Operating Grants and Contributions and Capital Grants and Contributions. Revenue from Charges for Services increased by \$0.5 million, program revenue for Operating Grants and Contributions decreased \$0.2 million and Capital Grants and Contributions decreased \$5.2 million primarily due to decreased activity for public works projects including streets and roads that are funded by grants and other contributions.

Chart 3
Governmental Activities – Program Revenue
Comparison for the years ended June 30, 2019 and 2018 (\$ in Thousands)



Business-type Activities

Table 2 summarizes the business-type activities for 2019 and indicates the Utilities Fund Government-wide Net Position increased by \$8.0 million after the \$1.4 million transfer to the General Fund. The Statement of Revenue, Expenses and Changes in Net Position (Exhibit 9) details operating and non-operating income and expense factors, as well as capital grants, contributions and transfers for fiscal year 2019 for both the Utilities Fund and the Internal Service Self Insurance Fund.

Business-type activities are generally intended to be self-supporting as fees are established to recover the costs associated with providing the service. Exhibit 8 presents the Statement of Net Position for the Utilities Fund and the Internal Service Self Insurance Fund. In fiscal year 2019, the Utilities Fund's total assets, deferred outflows of resources, liabilities, and deferred inflows of resources were \$218.9 million, \$2.9 million, \$70.4 million, and \$1.3 million, respectively. Total Net Position for fiscal year 2019 was \$150.1 million of which \$29.6 million is unrestricted. In fiscal year 2019, the Internal Service Fund's total assets and liabilities were \$2.7 million and \$1.0 million, respectively. Total net position for fiscal year 2019 was \$1.7 million all of which was unrestricted.

99.6 percent of Utilities fees were generated by Charges for Services including water and sewer fixed charges and usage fees, penalties, service charges, and other user fees. Operating revenue for the Utilities Fund for fiscal year 2019 was \$22.3 million compared to \$21.8 million for fiscal year 2018.

Total operating expenses increased \$1.0 million to \$18.5 million in fiscal year 2019. When combined with the \$0.6 million increase in operating revenue the Utilities Fund recognized operating income of \$3.9 million for fiscal year 2019. Non-operating revenues and expenses resulted in a net increase of \$3.26 million. The \$8.0 million change in net position is primarily due to increased user rates as well as developer contributions and an increase in interest revenue.

FINANCIAL ANALYSIS OF THE TOWN'S GOVERNMENTAL FUNDS

The Town uses fund accounting on a current financial resources basis for its governmental funds in compliance with GASB standards. The focus of the Town's governmental funds is to provide information on five financial elements: near-term assets and liabilities, current inflows and outflows, and fund balances of expendable resources. Such information is useful in assessing the Town's financing requirements.

The Town has three major governmental funds; the General Fund, Capital Projects Fund, and Northern Virginia Transportation Act (NVTA) Special Revenue Fund with fund balances of \$26.5 million, \$20.4 million, and \$0.06 million respectively. With a fund balance of \$0.9 million for the non-major fund, the governmental funds total fund balance of \$47.9 million for fiscal year 2019 (Exhibit 3) is a decrease of \$0.5 million from \$48.4 million in 2018. The decrease of \$0.5 million is primarily due to \$3.2 million in excess expenditures over revenues which was offset by an increase of other financing sources over uses of \$2.7 million primarily comprised of issuance of \$1.3 million in debt and a net transfers in from other funds of \$1.4 million. Fund balances are required by GASB to be classified as non-spendable, restricted, committed, assigned, and unassigned for better management of the governmental funds current resources.

Table 4 is an excerpt from the Balance Sheet (Exhibit 3) and illustrates the components of the Town's governmental fund balances as of June 30, 2019 and 2018.

Table 4
Governmental Fund Balances
Comparison for the years ended June 30, 2019 and 2018 (\$ in Thousands)

	2019	2018	Change
Non-Spendable			
Lease deposit	\$ 164	\$ 162	\$ 2
Prepaid Expenses	61	115	(54)
Restricted			
Balch Library	1,010	926	84
Parks and Recreation	51	51	-
NVTA	62	315	(253)
Police	93	93	_
Bond Proceeds	4,036	4,112	(76)
Proffers	7,481	6,898	583
Gas Tax	2,971	3,267	(296)
Parking-in-lieu	374	248	126
Esummons	254	215	39
Committed			
Balch Library	3	-	3
Capital Projects - Road	9,079	1,979	7,100
Capital Projects - Storm Drainage	4,984	91	4,893
Capital Projects - General Governmental	286	33	253
Capital Projects - Airport	2	63	(61)
Capital Projects - Parks and Recreation	-	15	(15)
Assigned			
Debt Service Reserve	9,754	9,897	(143)
Other Reserves	1,000	-	1,000
Capital Asset Reserve	-	1,739	(1,739)
Designated for Future Years	2,991	3,646	(655)
Unassigned	3,204	14,494	(11,290)
Total Fund Balances	47,860	48,359	(499)

The General Fund is the main operating fund of the Town; its total fund balance decreased \$3.0 million to \$26.5 million for fiscal year 2019 (Exhibit 5). Of this total, the Unassigned Fund Balance was \$11.6 million (Exhibit 3) or 20.0 percent of total General Fund expenditures of \$57.9 million for fiscal year 2019. In comparison, at the end of fiscal year 2018, the unassigned fund balance was \$14.5 million, equal to 25.9 percent of total General Fund expenditures. The Assigned Fund Balance Designated for Future Years' decreased \$0.6 million; the Town also reserved funds in anticipation of the upcoming consolidated billing transition of the Personal Property Taxes over to Loudoun County.

The Capital Projects Fund accounts for financial resources to be used for the acquisition and/or construction of Town infrastructure including facilities, streets, curbs, sidewalks, and other capital projects. As of June 30, 2019, the Capital Projects fund balance was \$20.4 million (Exhibit 3) compared to \$17.7 million in 2018. Fund balances are used in conjunction with a variety of revenues to begin, continue, and complete projects included in the six-year capital improvements program. Unassigned fund balance for fiscal year 2018 was \$0.0 million and unassigned fund balance for fiscal year 2019 is a deficit of \$8.4 million for a net change of (\$8.4) million primarily due to contract commitments on capital projects that commenced in fiscal year 2019.

The NVTA fund accounts for financial resources awarded to the Town for transportation projects including construction of streets and other required infrastructure to handle the transportation needs of the Town. As of June 30, 2019 the NVTA total fund balance was \$0.06 million which was restricted for commitments related to projects approved for construction.

BUDGETARY HIGHLIGHTS

General Fund

Table 5 provides a comparison of original budget, final amended budget, and actual revenues and expenditures of the General Fund.

Table 5
Condensed Budgetary Comparison
Year ended June 30, 2019 (\$ in Thousands)

			Fiscal	Year 2019	
	Origi	nal Budget	Amer	nded Budget	Actual
Revenues:					
Taxes	\$	30,639	\$	30,639	\$ 32,183
Intergovernmental		15,266		15,666	15,488
Other		9,727		9,802	11,044
Total Revenues		55,632		56,107	58,715
Expenditures:					
Expenditures		57,429		61,904	 57,938
Deficiency of Revenue under Expenditure		(1,797)		(5,797)	777
Other Financing Sources:					
Transfers, net		847		(2,271)	(4,008)
Use of fund balance		645		5,504	-
Issuance of debt		-		-	201
Total Revenues		1,492		3,233	(3,807)
Change in Fund Balance	\$	(305)	\$	(2,564)	\$ (3,030)

General Fund revenues exceeded the budget by \$2.6 million. Revenues collected exceeded budget projections for general property taxes, other local taxes, miscellaneous use of money and property, by approximately \$0.4 million, \$1.1 million, and \$0.9 million, respectively (Exhibit 7). General Fund expenditures were under the amended budget by approximately \$4.0 million. Fund balance for the General Fund decreased by \$3.8 million.

Once the original budget is adopted by the Town Council, the operating budget can be amended in one of two ways: First, the Town Manager has the authority to reallocate money within a fund. Second, the Town Council must authorize any changes to a fund's overall appropriation once it has been approved. During the year, budget amendments could be classified in the following key categories:

- Amendments for operating and capital projects that were incomplete in the prior fiscal year, and subsequently re-appropriated in the new fiscal year.
- Amendments for supplemental appropriation for new projects, and/or change orders for prior approved projects.
- Amendments for transfers and adjustments to support revised priorities.

The original budgeted expenditures increased by \$4.5 million for fiscal year 2019 (Exhibit 7). This increase is a result of supplemental appropriations throughout the year including uncompleted contractual services carried forward from fiscal year 2018. The most significant supplemental appropriation approved by Town Council was to increase expenditures \$1.0 million for the Leesburg Police Department Expansion, \$0.3 million for the Town Plan update, approximately \$0.3 million to support snow removal, a variety of capital projects in Town Hall to upgrade and remain in compliance with ADA requirements.

CAPITAL ASSETS AND LONG-TERM DEBT

Capital Assets

Table 6 provides information on the changes in the capital assets of the governmental activities and the business-type activities as of June 30, 2019 and 2018.

Table 6
Capital Assets
Comparison as of June 30, 2019 and 2018 (\$ in Thousands)

	Governmental Activities							Business-Type Activities					
	2019			2018		Change	2019		2018			Change	
Land	\$	62,467	\$	61,231	\$	1,236	\$	1,577	\$	1,577	\$	-	
Buildings and improvement		86,921		86,190		731						-	
Water and sewer plant		-		-		-		116,136		116,003		133	
Water and sewer lines		-		-		-		145,656		142,674		2,982	
Equipment and software		11,867		11,065		802		3,812		2,920		892	
Vehicles		6,233		5,800		433		3,319		2,764		555	
Infrastructure and street		277,239		270,288		6,951		-		-		-	
Hangars		6,057		6,057		-		-		-		-	
Terminals		6,678		6,678		-		-		-		-	
Runway		16,570		16,570		-		-		-		-	
Construction in progress		32,430		26,966		5,464		948		269		679	
Total Capital Assets		506,462		490,845		15,617		271,448		266,207		5,241	
Accumulated depreciation													
and amortization		(148,523)		(139,408)		(9,115)		(91,596)		(85,617)		(5,979)	
Total Capital Assets, Net	\$	357,939	\$	351,437	\$	6,502	\$	179,852	\$	180,590	\$	(738)	

The Town's Governmental Activities Capital Assets (net of accumulated depreciation and amortization) as of June 30, 2019 and 2018 amounted to approximately \$357.9 million and \$351.4 million, respectively. The net increase in capital assets (including additions, retirements, depreciation, and amortization) was \$6.5 million for governmental activities. The additional increase can be attributed to a \$5.4 million increase in construction in progress as well as \$7.0 million in infrastructure improvements (see Note 5).

The Business-type Activities Capital Assets (net of accumulated depreciation and amortization) as of June 30, 2019 amounted to approximately \$179.8 million for the Utilities Fund compared to \$180.6 million in 2018. The decrease is predominantly due to capital asset additions being less than depreciation expense for the year.

The Town Council approved Fiscal Year 2018 – 2023 Capital Improvement Program (CIP) is a six-year, \$172.4 million program of public improvements for the Town including \$103.6 million in streets and highways improvements, \$20.8 million in general government improvements, such as downtown improvements and lighting, \$5.2 million in storm drainage improvements, \$12.4 million in airport improvements, \$6.4 million in parks improvements, and \$15.3 million in water and sewer improvements. Additional information pertaining to the Town's capital assets can be found in Note 6 of the notes to the financial statements.

Long-term Debt

The Town's current bond ratings are as follows:

•	Moody's Investors Services, Inc.	Aaa
•	Standard and Poor's	AAA
•	Fitch Credit Rating Services	AAA

The Town's legal limit for outstanding general obligation debt is 10.0 percent of total assessed real property within the Town, which was \$7.9 billion in fiscal year 2019 and \$7.5 billion in 2018. The Town's total long-term obligations of \$60.3 million as of June 30, 2019 and \$63.7 million as of June 30, 2018, are well within the limits set by the Constitution of the Commonwealth of Virginia. Revenue bonds are not included in calculating the legal limit.

Table 7 summarizes the Town's outstanding long-term bonded debt.

Table 7
Outstanding Long-Term Bonded Debt
Comparison as of June 30, 2019 and 2018 (\$ in Thousands)

		Gove	rnm	ental Acti	vitie	es	Business-Type Activities					
	2019		2019 2018		(Change		2019 2018 Cha		Change		
General Obligation Bonds	\$	58,452	\$	62,454	\$	(4,002)	\$	60,302	\$	61,892	\$	(1,590)
Revenue Bonds		-		-				1,135		1,859		(724)
Totals	\$	58,452	\$	62,454	\$	(4,002)	\$	61,437	\$	63,751	\$	(2,314)

Outstanding long-term debt for governmental activities as of June 30, 2019 is \$58.5 million indicating a decrease of \$4.0 million from fiscal year 2018. Outstanding long-term debt for business activities decreased from \$65.0 million as of June 30, 2018 to \$61.4 million as of June 30, 2019 (see Note 6).

In making debt decisions, the Town adheres to the following as part of its Council Approved Fiscal Policy:

- The Town will not fund current operations from the proceeds of borrowed funds and will confine long-term borrowing and capital leases to capital improvement projects, or equipment that cannot be financed from current financial resources.
- The goal of the Town is to finance at least 25 percent of the cost of capital improvements (in excess of proffers) from non-debt resources.
- The Town will, when financing capital improvements or other projects or equipment by issuing bonds or entering capital leases, repay the debt within a period not to exceed the expected useful life of the project or equipment. Debt related to equipment ancillary to a construction project may be amortized over a period less than that of the primary project.
- The Town is cognizant of its higher than average debt burden and will continue to offset its impact through rapid payback. An average payback of at least 60 percent in ten years will be maintained, except for projects with a known revenue stream.
- The Town will annually calculate target debt ratios. The Town's debt capacity will be maintained within the following primary goals:
 - ➤ Debt service expenditures as a percentage of general fund expenditures will not exceed 15 percent. For fiscal year 2019, this percentage was 13.9 percent.
 - ➤ Bonded debt (General Obligation Debt) of the Town will not exceed 2.5 percent of the total assessed value of taxable property in the Town. For fiscal year 2019, this percentage was 0.7 percent.

- The Town will follow a policy of full disclosure in every annual financial report and financing official statement/offering document.
- The Town will maintain good communications about its financial condition with bond holders and credit rating institutions.

Additional information relative to the Town's long-term debt can be found in Note 6 of the notes to the financial statements.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

Economic Factors

- The unemployment rate is not maintained on a Town basis; the 2.4 percent average unemployment rate for the County of Loudoun according to the Virginia Employment Commission is reduced from the 2.7 percent level in 2018. This compares favorably to the State's rate of 2.7 percent and the national rate of 3.5 percent.
- The Town's population was estimated to be 53,917. Population estimates for the last ten years are provided in the statistical section of this report at Table 17.
- Per capita personal income is not kept on a Town basis. However, the County of Loudoun's per capita personal income was \$81,200, as estimated by the Loudoun County Department of Management and Budget. Loudoun County is considered one of the wealthiest counties in the nation.
- The Town government's full-time equivalency (FTE) employment increased in fiscal year 2019 by 6.2 FTE positions to a total of 355.5. Workforce numbers by department for the last ten years are provided in the statistical section of this report at Table 19.

Fiscal Year 2020 Budget and Rates

- For fiscal year 2020, the adopted budget for the General Fund is \$60.1 million, an increase of \$1.2 million or 2.0 percent, over fiscal year 2019. Revenues are comprised primarily of general taxes at 56.8 percent, intergovernmental assistance at 21.3 percent, charges for services at 9.1 percent, other financing sources at 5.3 percent, use of money & property at 3.6 percent, and other miscellaneous revenue at 3.9 percent.
- In fiscal year 2020, the Town continues to prioritize its services. In the General Fund, public safety accounts for \$14.4 million or 23.9 percent of the budgeted expenditures. The public works department accounts for \$14.0 million or 23.3 percent of budgeted expenditures.
- Tax rate for real property for tax year 2019 is 18.4¢ per \$100 of assessed value. The personal property tax rate remained unchanged at \$1.00 per \$100 of assessed value. Detail on the tax rates is provided in Table 10 of the statistical section of this report.

REQUESTS FOR INFORMATION

This financial report is designed to provide our elected officials, residents, taxpayers, customers, investors, and creditors with a general overview of the Town's finances and to demonstrate the Town's accountability for the money it receives. Questions concerning this report or requests for additional information should be directed to the Director of Finance and Administrative Services, 25 West Market Street, Leesburg, Virginia 20176, telephone (703) 771-2720, or visit the Town's website at www.leesburgva.gov.

BASIC FINANCIAL STATEMENTS

TOWN OF LEESBURG, VIRGINIA

STATEMENT OF NET POSITION June 30, 2019

	Governmental Activities	Business-Type Activities	Totals
ASSETS			
Cash and cash equivalents (Note 2)	\$ 40,970,490	\$ 34,290,231	\$ 75,260,721
Receivables, net (Note 3)			
Property taxes	7,941,945	_	7,941,945
Utility taxes	130,188	_	130,188
Local taxes	2,068,795	_	2,068,795
Trade and other accounts	540,873	4,036,605	4,577,478
Due from other governments (Note 4)	11,795,143	_	11,795,143
Inventories	-	683,535	683,535
Prepaid items and deposit	224,707	19,133	243,840
Restricted cash (Note 2)	11,439,008	-	11,439,008
Capital assets (Note 5)			
Nondepreciable	94,897,124	2,524,742	97,421,866
Depreciable, net	263,042,048	177,327,177	440,369,225
Total assets	433,050,321	218,881,423	651,931,744
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows related to pensions (Notes 11 and 12)	2,215,431	588,912	2,804,343
Deferred outflows related to other postemployment			
benefits (Notes 9, 10, and 12)	684,789	182,032	866,821
Deferred loss on refunding of debt	2,098,280	2,150,538	4,248,818
Total deferred outflows of resources	4,998,500	2,921,482	7,919,982
LIABILITIES			
Accounts payable	2,522,049	1,137,046	3,659,095
Due to other governments	2,762,157	-	2,762,157
Accrued payroll and other expenses	1,593,810	328,694	1,922,504
Accrued liabilities – other	40,449	-	40,449
Accrued interest	721,859	935,868	1,657,727
Retainage payable	61,583	53,907	115,490
Performance bonds	1,651,242	9,000	1,660,242
Reserve for proffers	1,554,244	-	1,554,244
Unearned revenue (Note 3)	357,807	-	357,807
Customer deposits	82,882	1,265,830	1,348,712
Insurance and benefit claims	952,439	-	952,439

(Continued)

STATEMENT OF NET POSITION June 30, 2019

	Governmental Activities		Business-Type Activities		Totals
LIABILITIES (Continued)					
Noncurrent liabilities					
Due within one year (Note 6)					
Compensated absences	\$	1,915,904	\$	509,114	\$ 2,425,018
Note payable		346,078		-	346,078
Bonds payable		5,525,129		2,284,859	7,809,988
Due in more than one year (Notes 6)					
Compensated absences		573,716		164,395	738,111
Note payable		1,356,657		-	1,356,657
Bonds payable		51,224,980		59,152,366	110,377,346
Net pension liability (Notes 11 and 12)		8,673,064		2,305,498	10,978,562
Other postemployment benefits (Notes 9, 10, and 12)		8,540,176		2,270,174	 10,810,350
Total liabilities		90,456,225		70,416,751	 160,872,976
DEFERRED INFLOWS OF RESOURCES					
Deferred inflows related to pension plan (Notes 11 and 12)		2,568,944		682,884	3,251,828
Deferred inflows related to other postemployment					
benefits (Notes 9, 10, and 12)		2,203,321		585,693	2,789,014
Deferred gain on refunding of debt		15,578		-	15,578
Grants (Note 3)		6,000,000		-	6,000,000
Property taxes (Note 3)		7,550,090			 7,550,090
Total deferred inflows of resources		18,337,933		1,268,577	 19,606,510
NET POSITION					
Net investment in capital assets		305,543,608		120,511,325	426,054,933
Restricted					
Restricted for capital projects		11,285,566		_	11,285,566
Restricted for Balch Library		1,010,283		_	1,010,283
Unrestricted		11,415,206		29,606,252	 41,021,458
Total net position	\$	329,254,663	\$	150,117,577	\$ 479,372,240

STATEMENT OF ACTIVITIES Year Ended June 30, 2019

					Prog	ram Revenues		Net	(Expense) Revenu Posi		Changes in Net		
Functions/Programs		Expenses		Charges for Services	(Operating Grants and Ontributions	Capital Grants and Contributions	G	overnmental Activities	В	usiness-type Activities		Totals
Governmental activities:													
Legislative	\$	266,921	\$	-	\$	-	\$ -	\$	(266,921)			\$	(266,921)
Executive		2,250,835		-		789,810	-		(1,461,025)				(1,461,025)
Legal		1,449,665		-		-	-		(1,449,665)				(1,449,665)
Parks and recreation		8,611,563		5,121,409		4,500	-		(3,485,654)				(3,485,654)
Finance and administrative services		5,577,072		-		-	-		(5,577,072)				(5,577,072)
Balch Library		540,759		-		-	-		(540,759)				(540,759)
Planning and zoning		1,892,780		382,255		-	-		(1,510,525)				(1,510,525)
Public works		22,771,022		159,506		4,086,213	15,795,097		(2,730,206)				(2,730,206)
Public safety		14,103,272		700,562		1,119,632	-		(12,283,078)				(12,283,078)
Plan review		1,460,785		948,850		-	-		(511,935)				(511,935)
Airport		2,313,619		81,960		259,073	-		(1,972,586)				(1,972,586)
Interest		2,056,929		-		-	 -		(2,056,929)				(2,056,929)
Total governmental activities		63,295,222		7,394,542		6,259,228	15,795,097		(33,846,355)				(33,846,355)
Business-type activities:													
Utilities		20,814,411		26,416,360		-	 2,229,789			\$	7,831,738		7,831,738
Total business-type activities		20,814,411		26,416,360		-	 2,229,789				7,831,738		7,831,738
Total government	\$	84,109,633	\$	33,810,902	\$	6,259,228	\$ 18,024,886		(33,846,355)		7,831,738		(26,014,617)
		eral Revenues:											
	Ta	axes:											
				ncluding penalties					16,611,960		-		16,611,960
		Other local taxes:											
		Communication	on sales	and use					7,528,737		-		7,528,737
		Meals							5,939,892		-		5,939,892
		Business and o	occupati	onal licenses					3,727,985		-		3,727,985
		Utility							1,530,840		-		1,530,840
		Cigarette							726,665		-		726,665
	τ.	Other local tax							3,494,156		-		3,494,156
		tergovernmental, i		egoricai aid					1,638,232		- 001 174		1,638,232
		se of money and p	roperty						3,181,950 287,813		901,174 640,701		4,083,124
	Trans								1,351,300		(1,351,300)		928,514
			neral rev	venues and transfer	s, net			-	46,019,530	-	190,575		46,210,105
		Change			•				12,173,175		8,022,313	-	20,195,488
	Net 1	cnange i position, beginnin	•	JSILIUII					317,081,488		142,095,264		459,176,752
	Net p	position, ending						\$	329,254,663	\$	150,117,577	\$	479,372,240

The Notes to Financial Statements are an integral part of this statement.

BALANCE SHEET GOVERNMENTAL FUNDS June 30, 2019

	General	Capital Projects Fund	NVTA	Other Governmental Fund	Total Governmental Funds
ASSETS					
Cash, cash equivalents, and investments Receivables (net of allowance for doubtful accounts)	\$ 21,755,205	\$ 15,854,213	\$ -	\$ 895,337	\$ 38,504,755
Property taxes, including penalties	7,941,945				7,941,945
Utility taxes	130,188	_	_		130,188
Local taxes	2,068,795	_	_		2,068,795
Accounts	321,953	_	_	550	322,503
Due from other governments	5,198,666	3,488,114	3,108,363	-	11,795,143
Lease deposit	163,854	5,400,114	5,100,505	_	163,854
Prepaid items	60,853	_	_	_	60,853
Restricted cash	1,713,175	4,036,161	5,689,672		11,439,008
Total assets	\$ 39,354,634	\$ 23,378,488	\$ 8,798,035	\$ 895,887	\$ 72,427,044
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES LIABILITIES					
Accounts payable	\$ 1,342,195	\$ 1,157,900	\$ 1,217	\$ -	\$ 2,501,312
Due to other governments	30,788	-	2,731,369	-	2,762,157
Retainage payable	-	61,583	-,,	_	61,583
Accrued payroll	1,593,810	-	_	-	1,593,810
Accrued liabilities – other	40,449	_	_	-	40,449
Customer deposits	82,882	-	-	-	82,882
Performance bonds	1,651,242	_	-	-	1,651,242
Reserve for proffers	-	1,554,244	-	-	1,554,244
Unearned revenue	182,987	174,820			357,807
Total liabilities	4,924,353	2,948,547	2,732,586		10,605,486
DEFERRED INFLOWS OF RESOURCES					
Grants	-	-	6,000,000	-	6,000,000
Property taxes	7,961,939				7,961,939
Total deferred inflows of resources	7,961,939		6,000,000		13,961,939

BALANCE SHEET GOVERNMENTAL FUNDS June 30, 2019

		General		Capital Projects Fund		NVTA	Gov	Other vernmental Fund	Go	Total vernmental Funds
LIABILITIES, DEFERRED INFLOWS OF	٠	1)								
RESOURCES, AND FUND BALANCES (C FUND BALANCES	onunu	iea)								
Nonspendable										
•	\$	163,854	\$		\$		\$		\$	163,854
Lease deposit	Ф	•	Ф	-	Ф	-	Ф	-	Ф	*
Prepaid costs Restricted		60,853		-		-		-		60,853
		117.006						902 197		1 010 202
Balch Library NVTA		117,096		-		62,127		893,187		1,010,283 62,127
Parks and recreation (Symmington)		50,521		-		02,127		-		50,521
Police		92,965		-		-		-		92,965
Bond proceeds		92,903		4,036,161		-		-		4,036,161
Proffers		_		7,480,750		-		-		7,480,750
Gas tax		_		2,970,810		_		_		2,970,810
Parking in lieu		374,025		2,770,610		_		_		374,025
Esummons		254,368		_		_		_		254,368
Committed		234,300								234,300
Balch Library		_		_		_		2,700		2,700
Capital Projects – general government		_		285,863		_		2,700		285,863
Capital Projects – streets and highways		_		9,075,557		3,322		_		9,078,879
Capital Projects – storm drainage		_		4,984,016		-		_		4,984,016
Capital Projects – airport		_		2,558		_		_		2,558
Assigned				2,000						2,000
Debt service reserve		9,753,620		_		_		_		9,753,620
Other reserves		1,000,000		_		_		_		1,000,000
Expenditures designated for future years		2,990,959		_		_		_		2,990,959
Unassigned	1	1,610,081		(8,405,774)						3,204,307
Total fund balances	2	26,468,342		20,429,941		65,449		895,887		47,859,619
Total liabilities, deferred inflows of										
resources, and fund balances	\$ 3	39,354,634	\$	23,378,488	\$	8,798,035	\$	895,887	\$	72,427,044

RECONCILIATION OF THE BALANCE SHEET OF THE GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION June 30, 2019

Total fund balances – governmental funds		\$ 47,859,619
Amounts reported for governmental activities in the Statement of Net Position are different because:		
Capital assets used in governmental activities are not current financial resources and, therefore, not reported in the governmental funds.		
Governmental capital assets	\$ 506,462,195	
Less accumulated depreciation and amortization Net capital assets	(148,523,023)	357,939,172
Deferred revenue represents amounts that were not available to fund current expenditures and, therefore, is not reported as revenue in the governmental		
funds.		411,849
Financial statement elements related to other postemployment benefits and pensions are applicable to future periods and, therefore, are not reported in the funds.		
Deferred outflows related to: Pensions	2,215,431	
Other postemployment benefits	684,789	
Deferred inflows related to:		
Pensions	(2,568,944)	
Other postemployment benefits	(2,203,321)	
Net pension liability	(8,673,064)	
Other postemployment benefit liability	(8,540,176)	(19,085,285)
		(17,003,203)
For debt refunding resulting in defeasance of debt, the difference between the		
reacquisition price and the net carrying amount of the old debt should be		
reported as a deferred outflow of resources.	2 000 200	
Deferred loss on refunding of debt Deferred gain on refunding of debt	2,098,280 (15,578)	
Deferred gain on retunding of deor	(13,376)	2,082,702
		2,002,702
Internal service funds are used by management to charge the costs of services provided to other departments or funds.		1,710,929
Long-term liabilities, including interest payable, are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds.		
Bonds payable	(56,750,109)	
Note payable	(1,702,735)	
Compensated absences	(2,489,620)	
Interest payable	(721,859)	
	_	 (61,664,323)
Net position of governmental activities		\$ 329,254,663

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS Year Ended June 30, 2019

Common		General	Capital Projects Fund	NVTA	Other Governmental Fund	Total Governmental Funds
General property taxes \$ 16,763,012 \$	PEVENIJES					
Other local taxes 15,419,538 - - 15,419,538 Permits, fees, and licenses 1,368,371 - - 1,368,371 Fines and forfeitures 558,857 - - 558,857 Use of money and property 3,072,979 108,971 - - 5,22,202 Contributions and proffers 5,422,620 - - 8,700 8,700 Charges for services 5,422,620 - - 8,700 8,700 Miscellaneous 259,645 - - 19,468 279,113 Intergovernmental 15,487,579 3,174,352 4,958,249 103,818 68,238,438 EXPENDITURES Current - - 25,5452 - - 23,602,180 Current - 1,886,653 - - 2,545,452 - - 25,440,622 Executive 1,886,653 - - 1,449,337 - - 1,449,337 Finance and administrative services 5,540,062		\$ 16.763.012	\$ -	\$ -	s -	\$ 16.763.012
Permits, fees, and licenses 1,368,371 - - 1,368,371 Fines and forfeitures 558,857 - - 558,857 Use of money and property 3,072,979 108,971 - 3,181,950 Charges for services 5,422,620 - - 5,422,620 Contributions and proffers 362,744 1,177,703 - 75,650 1,616,097 Grants - - - 8,700 8,700 Miscellameous 259,645 - - 19,468 279,113 Intergovermental 15,487,579 3,174,352 4,958,249 103,818 68,238,438 EXPENDITURES Total revenues 58,715,345 4,461,026 4,958,249 103,818 68,238,438 EXPENDITURES Total revenues 255,452 - - 25,5452 Executive 1,886,653 - - - 2,5452 Executive 1,849,337 - - - 4,444,0337 Finance and administrative service			Ψ -	Ψ -	Ψ -	
Fines and forfeitures 558,857 3,072,979 108,971 - - 558,857 3,181,950 Use of money and property 3,072,979 108,971 - - 3,181,950 Charges for services 5,422,620 - - 5,422,620 Contributions and proffers 362,744 1,177,703 - 8,700 8,700 Miscellaneous 259,645 - - 19,468 279,113 Intergovernmental 15,487,579 3,174,352 4,958,249 - 23,620,180 Total revenues 58,715,345 4,461,026 4,958,249 103,818 68,238,438 EXPENDITURES Current Legal 1,449,337 - - 255,452 Executive 1,886,653 - - 1,440,337 Finance and administrative services 5,540,062 - - 1,440,037 Public safety 14,069,073 - - 1,460,021 Parks and recreation 7,701,355 -			_	_	_	
Substract Subs			-	_	_	
Charges for services 5,422,620 - - 5,422,620 Contributions and proffers 362,744 1,177,703 - 75,650 1,616,097 Grants - - 8,700 8,700 Miscellaneous 259,645 - 19,468 279,113 Intergovernmental 15,487,579 3,174,352 4,958,249 - 23,620,180 Total revenues 58,715,345 4,461,026 4,958,249 103,818 68,238,438 EXPENDITURES - 4,461,026 4,958,249 103,818 68,238,438 Executive 1,286,653 - - 2,5452 - - - 255,452 - - - 1,449,337 - - 1,449,337 - - 1,449,337 - - 1,469,073 - - 1,469,073 - - 1,469,073 - - 1,469,073 - - 1,469,073 - - - 7,701,535 - - - <	Use of money and property		108,971	_	_	
Contributions and proffers 362,744 1,177,703 - 75,650 1,616,097 Grants - - 8,700 8,700 Miscellaneous 259,645 - - 19,468 279,113 Intergovernmental 15,487,579 3,174,352 4,958,249 103,818 68,238,438 EXPENDITURES - - - 255,452 - - - 255,452 Executive 1,886,653 - - - 1,886,653 Legal 1,449,337 - - 1,449,605 Finance and administrative services 5,540,062 - - - 1,406,073 Public works 14,360,321 - - 1,406,073 Public works 14,360,321 - - 1,701,535 Balch Library 512,893 - 23,811 536,704 Planning and zoning 1,881,100 - - 1,884,007 Plan review 1,649,777 - - - <td>* * * *</td> <td></td> <td>-</td> <td>-</td> <td>_</td> <td></td>	* * * *		-	-	_	
Miscellaneous 259,645 l.tergovernmental - - 19,468 279,113 (23,620,180) Intergovernmental 15,487,579 3,174,352 4,958,249 - 23,620,180 Total revenues 58,715,345 4,461,026 4,958,249 103,818 68,238,438 EXPENDITURES Current - - 255,452 - - 255,452 Executive 1,886,653 - - - 1,886,652 - - - 1,846,333 Finance and administrative services 5,540,062 - - - 1,4069,073 - - 1,4069,073 - - 1,4069,073 - - 1,4069,073 - - 1,4069,073 - - 1,4069,073 - - 1,4069,073 - - - 1,4069,073 - - - 1,4069,073 - - - 1,4069,073 - - - 7,701,535 - - - 7,701,535 - - - 2,811 1,464,972 </td <td>Contributions and proffers</td> <td>362,744</td> <td>1,177,703</td> <td>-</td> <td>75,650</td> <td></td>	Contributions and proffers	362,744	1,177,703	-	75,650	
Intergovernmental 15.487.579 3.174.352 4.958.249 0.3818 68.238.438 EXPENDITURES Current 255.452 2.5		-	-	-	8,700	
Total revenues 58,715,345 4,461,026 4,958,249 103,818 68,238,438 EXPENDITURES	Miscellaneous	259,645	-	-	19,468	279,113
Current	Intergovernmental	15,487,579	3,174,352	4,958,249		23,620,180
Current Legislative 255,452 - - 255,452 Executive 1,886,653 - - 1,886,653 Legal 1,449,337 - - 1,449,337 Finance and administrative services 5,540,062 - - 5,540,062 Public safety 14,069,073 - - 14,069,073 Public works 14,360,321 - - - 14,360,321 Parks and recreation 7,701,535 - - - 7,701,535 Balch Library 512,893 - - 23,811 536,704 Planning and zoning 1,881,100 - - - 1,464,977 Airport 750,389 - - - 750,389 Capital projects - 8,486,646 4,983,369 - 13,470,015 Debt service - Principal 5,582,241 - - - 5,582,241 Interest and fiscal charges 2,484,035 - -<	Total revenues	58,715,345	4,461,026	4,958,249	103,818	68,238,438
Legislative 255,452 - - - 255,452 Executive 1,886,653 - - - 1,886,653 Legal 1,449,337 - - - 1,449,337 Finance and administrative services 5,540,062 - - - 5,540,062 Public safety 14,069,073 - - - 14,069,073 Public works 14,360,321 - - - 14,069,073 Public works 14,360,321 - - - 7,701,535 Balch Library 512,893 - - 23,811 536,704 Planning and zoning 1,881,100 - - - 1,881,100 Planning and zoning 1,881,100 - - - 1,464,977 Airport 750,389 - - - 750,389 Capital projects - - 8,486,646 4,983,369 - 13,470,015 Debt service - -	EXPENDITURES					
Executive 1,886,653 - - 1,886,653 Legal 1,449,337 - - 1,449,337 Finance and administrative services 5,540,062 - - - 5,540,062 Public works 14,069,073 - - - 14,069,073 Public works 14,360,321 - - - 14,360,321 Parks and recreation 7,701,535 - - - 7,701,535 Balch Library 512,893 - - 23,811 536,704 Planning and zoning 1,881,100 - - - 1,881,100 Plan review 1,464,977 - - - 1,881,100 Pincipal - - 8,486,646 4,983,369 - 13,470,015 Debt service - 8,486,646 4,983,369 23,811 71,431,894 Excess (deficiency) of revenues over expenditures 57,938,068 8,486,646 4,983,369 23,811 71,431,894						

The Notes to Financial Statements are an integral part of this statement.

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year Ended June 30, 2019

Net change in fund balances – total governmental funds		\$ (499,323)
Reconciliation of amounts reported for governmental activities in the Statement of Activities:		
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation and amortization expense. This is the amount by which capital outlays exceeded depreciation and amortization in the current period.	40.004.040	
Expenditure for capital assets Book value of assets disposed	\$ 10,284,912 (1,340)	
Less depreciation and amortization expense	(9,766,568)	
Excess of capital outlay over depreciation and amortization		517,004
The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, and donations) is to increase net position. Donated capital assets		5,985,017
Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.		
Change in deferred revenue		(151,052)
The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayments of the principal on long-term debt consumes the current financial resources of governmental funds. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position. Debt issued or incurred:		
Issuance of general obligation debt	(89,272)	
Issuance of note payable Principal retired on:	(1,253,561)	
General obligation debt	5,475,427	
Note payable	106,814	
	 	4,239,408
Governmental funds report employer pension contributions as expenditures. However, in the Statement of Activities, the cost of pension benefits earned net of employee contributions is reported as pension expense.		
Employer pension contributions	1,897,823	
Pension expense	 (367,099)	1,530,724
Governmental funds report employer other postemployment benefit contributions as expenditures.		1,330,724
However, in the Statement of Activities the cost of these benefits earned, net of employer contributions, is reported as other postemployment benefit expense.		
Employer other postemployment contributions	103,992	
Other postemployment benefits income	 106,356	210 249
Some expenses reported in the Statement of Activities do not require the use of current financial resources, and therefore, are not reported as expenditures in governmental funds.		210,348
Accrued interest	263,358	
Compensated absences	(130,751)	
Amortization of premiums Amortization of bond refundings and deferred items	317,570 (153,822)	
	 (133,022)	296,355
Internal service funds are used by management to charge the costs of certain activities to individual funds. The net income of the internal service funds are reported with governmental activities.	- 0	
Total expenses	5,070,902 (5,026,208)	
Total expenses	 (3,020,208)	44,694
Change in net position of governmental activities		\$ 12,173,175

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL – GENERAL FUND Year Ended June 30, 2019

				Variance with Final Budget
	Budgeted	Amounts	Actual	Positive
	Original	Final	Amounts	(Negative)
REVENUES				
General property taxes	\$ 16,364,000	\$ 16,364,000	\$ 16,763,012	\$ 399,012
Other local taxes	14,274,571	14,274,571	15,419,538	1,144,967
Permits, fees, and licenses	1,472,950	1,472,950	1,368,371	(104,579)
Fines and forfeitures	421,700	421,700	558,857	137,157
Use of money and property	2,111,427	2,182,527	3,072,979	890,452
Charges for services	5,336,521	5,336,521	5,422,620	86,099
Contributions	46,000	46,000	65,791	19,791
Proffers	300,000	303,650	296,953	(6,697)
Miscellaneous	39,000	39,000	259,645	220,645
Intergovernmental	15,265,991	15,665,991	15,487,579	(178,412)
Total revenues	55,632,160	56,106,910	58,715,345	2,608,435
EXPENDITURES				
Current				
Legislative	273,670	276,488	255,452	21,036
Executive	1,905,835	2,033,094	1,886,653	146,441
Legal	1,029,209	1,489,755	1,449,337	40,418
Finance and administrative services	5,299,731	5,807,793	5,540,062	267,731
Public safety	14,272,434	14,451,324	14,069,073	382,251
Public works	14,183,048	16,615,093	14,360,321	2,254,772
Parks and recreation	7,607,396	7,962,238	7,701,535	260,703
Balch Library	518,029	541,213	512,893	28,320
Planning and zoning	1,947,623	2,261,390	1,881,100	380,290
Plan review	1,447,924	1,546,856	1,464,977	81,879
Airport	821,371	829,857	750,389	79,468
Debt service				
Principal	5,475,427	5,582,242	5,582,241	1
Interest and fiscal charges	2,647,586	2,506,616	2,484,035	22,581
Total expenditures	57,429,283	61,903,959	57,938,068	3,965,891
Excess (deficiency) of revenues				
over expenditures	(1,797,123)	(5,797,049)	777,277	6,574,326
OTHER FINANCING SOURCES (USES)				
Transfer in	2,713,000	2,713,000	2,713,486	486
Transfers out	(1,865,877)	(4,983,675)	(6,722,398)	(1,738,723)
Issuance of debt	-	-	201,441	201,441
Use of Fund Balance	645,000	5,503,605		(5,503,605)
Total other financing sources				
(uses), net	1,492,123	3,232,930	(3,807,471)	(7,040,401)
Net change in fund balance	\$ (305,000)	\$ (2,564,119)	\$ (3,030,194)	\$ (466,075)

STATEMENT OF NET POSITION PROPRIETARY FUNDS June 30, 2019

	1	usiness-Type Activities – terprise Fund Utilities	Governmenta Activities Internal Service Self Insurance Fund		
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	\$	34,290,231	\$	2,465,735	
Receivables (net of allowance					
for doubtful accounts):		4.00 < < 0.7		210.250	
Trade and other accounts		4,036,605		218,370	
Prepaid expenses		19,133		-	
Inventories		683,535			
Total current assets		39,029,504		2,684,105	
NONCURRENT ASSETS					
Nondepreciable assets		2,524,742		_	
Depreciable assets, net		177,327,177		-	
·		170 051 010			
Total noncurrent assets		179,851,919			
Total assets		218,881,423		2,684,105	
DEFERRED OUTFLOWS OF RESOURCES					
Deferred outflows related to pension plan		588,912		_	
Deferred outflows related to other postemployment benefits		182,032		_	
Deferred loss on refunding		2,150,538			
Total deferred outflows of resources		2,921,482		-	
Total assets and deferred outflows of resources		221,802,905		2,684,105	

STATEMENT OF NET POSITION PROPRIETARY FUNDS June 30, 2019

	Business-Type Activities – Enterprise Fund Utilities		Governmental Activities Internal Service Self Insurance Fund		
LIABILITIES					
CURRENT LIABILITIES					
Accounts payable	\$	1,137,046	\$	20,737	
Accrued expenses		328,694		-	
Accrued interest		935,868		-	
Compensated absences		509,114		-	
Retainage payable		53,907		-	
Bonds payable		2,284,859		-	
Performance bonds payable		9,000		-	
Customer deposits and contingent charges		1,265,830		-	
Insurance and benefit claims		-		952,439	
Total current liabilities		6,524,318		973,176	
NONCURRENT LIABILITIES					
Compensated absences		164,395		_	
Net pension liability		2,305,498		_	
Net other postemployment benefit liability		2,270,174		_	
Bonds payable, net		59,152,366			
Total noncurrent liabilities		63,892,433		_	
Total liabilities		70,416,751		973,176	
DEFERRED INFLOWS OF RESOURCES					
Deferred inflows related pension plan		682,884		_	
Deferred inflows related to other postemployment benefits		585,693			
Total deferred inflows of resources		1,268,577			
Total liabilities and deferred inflows of resources		71,685,328		973,176	
NET POSITION					
Net investment in capital assets		120,511,325		-	
Unrestricted		29,606,252		1,710,929	
Total net position	\$	150,117,577	\$	1,710,929	

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION PROPRIETARY FUNDS Year Ended June 30, 2019

	Business-Type Activities – Enterprise Fund Utilities	Governmental Activities Internal Service Self Insurance Fund		
OPERATING REVENUES				
Charges for services Other	\$ 22,253,360 89,127	\$ 4,455,013 615,889		
Total operating revenues	22,342,487	5,070,902		
OPERATING EXPENSES Personnel service Contractual services Depreciation and amortization Materials and supplies Continuous charges Claims and settlements Internal and other Risk financing and benefit payments	7,597,388 1,804,528 5,998,511 1,786,830 1,224,441 2,969 47,576	- - - - - - - 5,026,208		
Total operating expenses	18,462,243	5,026,208		
Operating income	3,880,244	44,694		
NONOPERATING REVENUES (EXPENSES) Interest on investments Rental and other charges Installation and connection charges Interest and fiscal charges	901,174 551,574 4,163,000 (2,352,168)	- - - -		
Total nonoperating revenues (expenses), net	3,263,580			
Income before contributions and transfers	7,143,824	44,694		
TRANSFERS Transfers out	(1,351,300)			
Total transfers	(1,351,300)	<u>-</u>		
CAPITAL CONTRIBUTIONS Developer donated assets Change in net position	2,229,789 8,022,313	44,694		
Total net position, beginning	142,095,264	1,666,235		
Total net position, ending	\$ 150,117,577	\$ 1,710,929		

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS Year Ended June 30, 2019

	Business-Type Activities – Enterprise Fund Utilities	Governmental Activities Internal Service Self Insurance Fund
OPERATING ACTIVITIES Receipts from customers Receipts from interfund services provided Claims and benefits paid Payments to suppliers for goods and services Payments to employees for services	\$ 22,303,352 - (4,820,369) (8,050,940)	\$ - 5,046,726 (4,977,093) - -
Net cash provided by operating activities	9,432,043	69,633
NONCAPITAL AND RELATED FINANCING ACTIVITIES Transfers out	(1,351,300)	
Net cash used in noncapital and related financing activities	(1,351,300)	
CAPITAL AND RELATED FINANCING ACTIVITIES Installation and connection charges Acquisition and construction of capital assets Proceeds from debt issuance Principal paid on bonds Interest and fiscal charges	4,163,000 (3,170,402) 100,192 (2,164,287) (2,531,010)	- - -
Net cash used in capital and related financing activities	(3,602,507)	
INVESTING ACTIVITIES Interest income Rental income Net cash provided by investing activities	901,174 551,574 1,452,748	-
Net increase in cash and cash equivalents	5,930,984	69,633
CASH AND CASH EQUIVALENTS Beginning	28,359,247	2,396,102
Ending	\$ 34,290,231	\$ 2,465,735
RECONCILIATION TO EXHIBIT 8 Cash and cash equivalents	\$ 34,290,231	\$ 2,465,735

(Continued)

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS Year Ended June 30, 2019

	A Ent	siness-Type activities – erprise Fund Utilities	Governmental Activities Internal Service Self Insurance Fund		
RECONCILIATION OF OPERATING INCOME TO NET CASH					
PROVIDED BY OPERATING ACTIVITIES					
Operating income	\$	3,880,244	\$	44,694	
Adjustments to reconcile operating income to net cash				ŕ	
provided by operating activities:					
Depreciation and amortization		5,998,511		-	
Pension expense, net of contributions		(406,901)		-	
Other postemployment benefit expense, net of contributions		(55,915)		-	
Changes in assets and liabilities:					
(Increase) decrease in:					
Accounts receivable		(199,561)		(24,176)	
Prepaid expenses		(2,010)		-	
Inventories		56,379		-	
Increase (decrease) in:					
Accounts payable		(8,394)		19,336	
Accrued liabilities		9,264		-	
Insurance and benefit claims		-		29,779	
Customer deposits and contingent charges		160,426			
Net cash provided by operating activities	\$	9,432,043	\$	69,633	
SUPPLEMENTAL DISCLOSURE OF NONCASH CAPITAL					
AND RELATED FINANCING ACTIVITIES					
Developer donated capital improvements	\$	2,229,789	\$		
Capital assets included in retainage payable	\$	53,907	\$		

STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUND June 30, 2019

	OPEB Trust Fund
ASSETS	
Cash and cash equivalents	\$ 27,510
Mutual funds-equity	7,772,238
Mutual funds-fixed income	5,062,028
Total assets	12,861,776
NET POSITION	
Net position restricted for other postemployment benefits (OPEB)	\$ 12,861,776

STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUND Year Ended June 30, 2019

	OPEB Trust Fund
ADDITIONS	
Employer contributions	\$ 765,275
Total contributions	765,275
INVESTMENT INCOME	
Realized gain on sale of investments	157,084
Interest and dividends earned on investments	305,249
Net increase in fair value of investments	 318,730
Total additions, net	1,546,338
DEDUCTIONS	
Administrative fees	55,703
Benefit payments	 590,275
Total deductions	645,978
Change in net position	900,360
Net position, beginning	 11,961,416
Net position, ending	\$ 12,861,776

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies

The financial statements of the Town of Leesburg, Virginia (the "Town") have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units promulgated by the Governmental Accounting Standards Board (GASB). Significant accounting policies of the Town are described below.

A. Reporting Entity

The Town is located in the County of Loudoun, Virginia and was incorporated in 1758 under the provisions of the Constitution and general statutes of the Commonwealth of Virginia.

The Town is an incorporated municipal government governed by an elected mayor and six member council. As required by GAAP, these financial statements present the Town and any potential component units, entities for which the Town is considered to be financially accountable. Financial accountability is defined as appointment of a voting majority of the component unit's Board and either (a) the ability to impose its will on the component unit, or (b) the possibility the component unit will provide a financial benefit to or impose a financial burden on the primary government.

B. Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The Statement of Net Position and the Statement of Activities display information on all of the activities of the Town. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Eliminations have been made to minimize the double-counting of internal activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Fund Financial Statements

Separate financial statements are provided for governmental funds and the Town's proprietary funds. Major individual governmental funds are reported as separate columns in the fund financial statements. The Town's proprietary funds are reported separately in the fund financial statements.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

C. Basis of Presentation - Fund Accounting

The accounts of the Town are organized on the basis of funds which are considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balance/net position, revenues and expenditures or expenses, as appropriate. The various funds of the Town are included in the financial statements as follows:

1. Governmental Funds are those funds through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used; current liabilities are assigned to the fund from which they are paid; and the difference between governmental fund assets and liabilities, the fund equity, is referred to as "fund balance." The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following comprise the Town's major governmental funds:

General Fund – The General Fund is the general operating fund of the Town. All general tax revenues and other receipts not allocated by law or contractual agreement to some other fund are accounted for in this fund. Many important activities of the Town, including operation of the Town's general service departments, street and highway maintenance, public safety, parks and recreation, library, and airport are accounted for in this fund.

<u>Capital Projects Fund</u> – The Capital Projects Fund is used to account for all resources used in the acquisition and construction of capital facilities and other capital assets, unless financed through proprietary funds.

<u>Special Revenue Funds</u> – Special Revenue Funds are used to account for and report the proceeds of specific revenue sources requiring separate accounting because of legal or regulatory provisions or administrative action. The Town reports the NVTA Fund as a major fund and the Balch Library Trust Fund as a nonmajor governmental fund.

2. Proprietary Fund types are used to account for activities which are similar to those often found in the private sector. All assets, deferred outflows of resources, liabilities, deferred inflows of resources, net position, revenues, expenses and transfers related to the Town's business activities are accounted for through a single proprietary fund. The measurement focus is on income determination, financial position, and cash flows.

<u>Enterprise Fund</u> – Enterprise funds are used to finance and account for the acquisition, operation, and maintenance of the Town's facilities and services, which are supported primarily by user charges. The following comprises the Town's major enterprise fund:

<u>Utilities Fund</u> – This fund is used to account for the operation and maintenance of the Town's water system and sanitary sewer system.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

C. Basis of Presentation – Fund Accounting (Continued)

The Town reports the following internal service fund:

<u>Self Insurance Fund</u> – This fund accounts for the costs associated with providing health insurance benefits to employees of the Town and with managing claims thereto.

<u>Fiduciary Fund</u> – Fiduciary funds (trust and agency funds) account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds. These funds utilize the accrual basis of accounting. Fiduciary funds are not included in the government-wide financial statements. The Town's sole fiduciary fund is the Other Postemployment Benefits (OPEB) Trust Fund which accounts for activities of the Town's other postemployment benefits. This fund accumulates resources for health insurance for retired employees.

D. Measurement Focus and Basis of Accounting

The government-wide financial statements are reported using the economic resources measurement focus and the *accrual* basis of accounting, as are the proprietary funds financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the *modified* accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures related to compensated absences, and claims and judgments are recorded only when payment is due.

Under the terms of grant agreements, the Town funds certain programs by a combination of specific cost-reimbursement grants and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net position available to finance the program. It is the Town's policy to first apply cost-reimbursement grant resources to such programs, and then general revenues to fund the program.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

D. Measurement Focus and Basis of Accounting (Continued)

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of these revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the Town; therefore, revenues are recognized based upon the expenditures recorded and the availability criteria. In the other, monies are virtually unrestricted as to purpose of expenditure, and are usually revocable only for failure to comply with prescribed requirements. These resources are reflected as revenues at the time of receipt, or earlier if the susceptible to accrual criteria are met.

Licenses and permits, fines and forfeitures, charges for sales and services (other than utility) and miscellaneous revenues are generally recorded as revenue when received because they are generally not measurable until actually received. In the category of use of money and property, property rentals are recorded as revenue when received, but investment earnings are recorded as earned, since they are measurable and available.

Amounts reported as program revenues include a) charges to customers or applicants for goods, services, or privileges provided, b) operating grants and contributions, and c) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Town's enterprise fund are charges to customers for commodities and services. Operating expenses for enterprise funds include the cost of commodities and services, administrative expenses and depreciation and amortization on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

E. Budgetary Data

Budgets are adopted and maintained on the modified accrual basis adjusted for encumbrances. Annual appropriated budgets are adopted for the General Fund. All annual appropriations lapse at fiscal year-end to the extent they have not been expended or lawfully encumbered. Project-length financial plans are adopted for the Capital Projects Fund. Budgets for enterprise funds serve as a spending guide for the Town and do not constitute legally binding limitations.

Each year all departments of the government submit requests for appropriation to the Town Manager so a budget may be prepared. The budget is prepared by fund, department, activity, and expenditure and includes information on the past, current year estimates, and requested appropriations for the next fiscal year.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

E. Budgetary Data (Continued)

Before April 1, the proposed budget is presented to the Town's Council for review. The Town Council holds public hearings and may add to, subtract from, or change appropriations, but may not change the form of the budget. Any changes in the budget must be within the revenues and reserves estimated as available by the Town Manager or the revenue estimates must be changed by an affirmative vote of a majority of the Town Council.

Expenditures may not legally exceed budgeted appropriations. The Town Manager has authority to amend or transfer appropriations within the department level. During the year ended June 30, 2019, General Fund supplemental appropriations totaling \$4,474,676 were authorized by Town Council.

F. Other Significant Accounting Policies

1. Cash and cash equivalents

The Town considers all highly liquid investments purchased with a maturity of three months or less to be cash equivalents.

Cash of individual funds are combined to form a pool of cash and investments. The pool consists primarily of government obligations and two local government investment pools. The government securities are stated at fair value based on quoted market prices and the investment in the local government investment pool is reported at the pool's share price. Interest earned as a result of pooling is distributed to the appropriate funds utilizing a formula based on the average balance during the month.

2. Restricted cash

Restricted cash was \$11,439,008 for governmental activities at June 30, 2019 and is comprised of unspent debt proceeds, proffer reserves, performance bonds, police forfeitures, and funds to be used for future projects and the Balch Library.

3. Investments

Investments are stated at fair value based on quoted market prices for certain investments. Investments in the Virginia Investment Pool are reported at fair value using the Town's net asset value per share in the pool.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

F. Other Significant Accounting Policies (Continued)

4. Property taxes

Real estate and personal property taxes are assessed annually by Loudoun County, Virginia (the "County"), for all property of record as of January 1. Real estate taxes are billed and collected by the County and remitted to the Town. Personal property taxes are billed and collected by the Town. Real estate taxes are levied annually on January 1 and are due in semi-annual installments on June 5 and December 5. Personal property taxes are levied annually on January 1 and are due May 5.

Collections of real estate and personal property taxes between July 1 and August 31 of the subsequent fiscal year, classified as delinquent at June 30, are recorded as revenue for the fiscal year then ended. The billings are considered past due after the respective tax billing date; the applicable property is subject to 10% penalty and interest assessed 30 days therefrom.

5. Estimated unbilled revenue

Utilities Fund revenues are estimated at year-end for unbilled services rendered. The amounts are determined by estimating services rendered based on past services provided. At June 30, 2019, estimated unbilled services included in accounts receivable and revenue amounted to approximately \$3.7 million.

6. Prepaid items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

7. <u>Inventory</u>

Inventories are stated at cost using the first-in, first-out method. Inventories of business-type activities are recorded as expenditures when consumed rather than when purchased.

8. Capital assets

Capital assets, which include property and equipment and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements or the appropriate enterprise fund within the proprietary statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 (\$50,000 or more for infrastructure) and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation. In implementing GASB 34, the Town identified and included infrastructure assets obtained prior to June 30, 1980.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

F. Other Significant Accounting Policies (Continued)

8. Capital assets (Continued)

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Capital assets of the government are depreciated and amortized using the straight-line method over the following estimated useful lives:

	Years
Buildings and improvements	15 - 50
Infrastructure	50
Hangars and runways	10 - 50
Vehicles	5 - 12
Streets	50
Terminals	10 - 50
Furniture and equipment	5 - 25
Computer equipment and software	5 - 10
Water and sewer plant	10 - 100
Water and sewer lines	10 - 100

The Town's Balch Library contains reference material and library books that are not capitalized. Many of these items are irreplaceable and are only available for educational and research purposes.

9. Unearned revenue

Unearned revenue in the governmental funds represents resources that have been received but not yet earned.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

F. Other Significant Accounting Policies (Continued)

10. Inter-fund transactions

Transactions among Town funds that would be treated as revenues and expenditures or expenses if they involved organizations external to the Town government are accounted for as revenues and expenditures or expenses in the funds involved.

Transactions, which constitute reimbursements to a fund for expenditures initially made from it, which are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the reimbursed fund.

Transactions, which constitute the transfer of resources from a fund receiving revenues to a fund through which the revenues are to be expended, are separately reported in the respective funds' operating statements.

11. Compensated absences

It is the Town's policy to permit employees to accumulate earned but unused vacation, compensatory, and sick pay benefits. No liability is reported for unpaid accumulated sick leave. All vacation and compensatory pay is accrued when earned in government-wide and proprietary financial statements. For governmental fund types, the amount of accumulated unpaid vacation and compensatory leave which is payable from available resources is recorded as a liability of the respective fund only if they have matured, for example, as a result of employee retirements and resignations. The General Fund is responsible for paying the liability for compensated absences for general government employees and has been used in prior years to liquidate the governmental funds' liability.

12. Long-term obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type Statement of Net Position. Bonds payable are reported net of the applicable premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as expenditures.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

F. Other Significant Accounting Policies (Continued)

13. Bond premiums and discounts

Bond premiums and discounts are deferred and amortized over the life of the bonds using a method which approximates the effective interest method. Bond discounts, net of amortization, are presented as reductions to the face amount of bonds payable on the accompanying Statement of Net Position. Bond premiums, net of amortization, are presented as an increase to the face amount of bonds payable on the accompanying Statement of Net Position. The actual amounts of bond premiums are presented in the schedule in Note 6, Long-Term Debt.

14. Performance bonds

The General Fund and Utility Fund each report a liability for performance bonds. The Town requires contractors or developers to provide the Town with a performance bond (safety bond) in order to guarantee that the value of the work will not be lost in the case of an event that permits the contractor/developer from completing the project. Upon completion of the work and satisfactory inspection, the performance bond is refunded to the contractor/developer.

15. Reserve for proffers

The Capital Projects Fund reports a liability for proffers related to schools and fire and rescue. The Commonwealth of Virginia grants localities the ability to seek voluntary proffers from developers to offset costs for infrastructure and public services generated by development through the rezoning process. The Town's most common proffered cash contributions are those to offset future capital costs associated with schools, fire and rescue, parks and recreation, specific transportation improvements, and/or general transportation improvements. Revenue from proffers is recognized by the Town as proffer projects are completed for schools and fire and rescue. All other proffers are recognized as revenue when received.

16. Deferred outflows/inflows of resources

In addition to assets, the statements that present net position reports a separate section for deferred outflows of resources. These items represent a consumption of net position that applies to future periods and so will *not* be recognized as an outflow of resources (expense) until then.

In addition to liabilities, the statements that present net position reports a separate section for deferred inflows of resources. These items represent an acquisition of net position that applies to future periods and so will *not* be recognized as an inflow of resources (revenue) until then.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

F. Other Significant Accounting Policies (Continued)

16. <u>Deferred outflows/inflows of resources</u> (Continued)

The Town has the following items that qualifies for reporting as deferred inflows or outflows:

- Deferred charge on refunding. A deferred loss on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. Due to the relationship with outstanding debt, these deferred outflows and inflows are included in the calculation of net position, net investment in capital assets.
- Contributions subsequent to the measurement date for pensions and OPEB; these will be applied to the net pension or OPEB liability in the next fiscal year.
- Differences between projected and actual earnings on pension and OPEB plan investments. These differences will be recognized in pension or OPEB expense over the closed five year period and may be reported as a deferred outflow or inflow as appropriate.
- Changes in proportion and differences between employer contributions and the proportionate share of employer contributions, resulting from participation in cost-sharing pension, are reported as deferred outflows or inflows as appropriate.
- Governmental funds report unavailable revenue from property taxes and other receivables
 not collected within the availability period. These amounts are recognized as an inflow of
 resources in the period they become available.
- Tax collections or governmental grants received before the period in which they are eligible for use are shown as a deferred inflow.
- Differences between expected and actual experience for economic/demographic factors
 and changes of assumptions in the measurement of the total pension or OPEB liability.
 This difference will be recognized in pension or OPEB expense over the expected
 average remaining service life of all employees provided with benefits in the plan and
 may be reported as a deferred inflow or outflow as appropriate.

17. Pension and other postemployment benefits (OPEB)

For purposes of measuring all financial statement elements related to pension and OPEB plans, information about the fiduciary net position of Town's plans and the additions to/deductions from the Town's plans net fiduciary positions have been determined on the same basis as they were reported by the Virginia Retirement System (VRS) and the Town. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

F. Other Significant Accounting Policies (Continued)

18. Fund balances

In the fund financial statements, governmental funds report classifications of fund balance as follows:

Nonspendable fund balance – amounts not in a spendable form or are required to be maintained intact (such as prepaid items, inventory, and the principal of a permanent fund that is legally or contractually required to be maintained intact).

Restricted fund balance – amounts constrained to specific purposes by their providers (such as grantors, creditors, or laws and regulations of other governments) or by law through constitutional provisions or enabling legislation.

Committed fund balance – amounts constrained to specific purposes by the Town Council. To be reported as committed, amounts cannot be used for any other purpose unless the Town Council adopts an ordinance to add, remove, or change the constraint.

Assigned fund balance – amounts constrained by the Town's intent to be used for specific purposes but are neither restricted nor committed. Amounts can be assigned by the Town Manager. Use of these funds are approved by Town Council resolution.

Unassigned fund balance – residual balance of the General Fund which has not been restricted, committed, or assigned to specific purposes within the General Fund.

The Town will consider the use of restricted, committed, or assigned funds prior to the use of unassigned fund balance.

Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of resources are recorded to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund and Capital Projects Fund. Encumbrances outstanding at year end are reported as reservations in the appropriate category of fund balances and do not constitute expenditures or liabilities because the commitments will be honored during the subsequent year. General Fund encumbrances totaling approximately \$3 million have been classified as assigned fund balance. Capital Projects Fund encumbrances totaling approximately \$14.3 million have been classified as committed fund balance.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 1. Summary of Significant Accounting Policies (Continued)

F. Other Significant Accounting Policies (Continued)

19. Net position

Net position represents the difference between assets, deferred outflows of resources, liabilities, and deferred inflows of resources. The caption "Net Investment in Capital Assets" consists of capital assets, net of accumulated depreciation and amortization, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. Net investment in capital assets also includes an adjustment for deferred outflows or inflows related to gains or losses associated with debt issuances or refundings. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The Town first applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

20. Use of estimates

The preparation of financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

Note 2. Deposits and Investments

Deposits

Deposits with banks are covered by the Federal Deposit Insurance Corporation (FDIC) and collateralized in accordance with the Virginia Security for Public Deposits Act (the "Act"), Section 2.2-4400 et., seq. of the *Code of Virginia*. Under the Act, banks and savings institutions holding public deposits in excess of the amount insured by the FDIC must pledge collateral to the Commonwealth of Virginia Treasury Board. Financial institutions may choose between two collateralization methodologies and, depending upon that choice, will pledge collateral that ranges in the amounts from 50% to 130% of excess deposits. Accordingly, all deposits are considered fully collateralized.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 2. Deposits and Investments (Continued)

Investments

Statutes authorize local governments and other public bodies to invest in obligations of the United States or its agencies thereof, obligations of the Commonwealth of Virginia or political subdivisions thereof, obligations of the International Bank for Reconstruction and Development (World Bank), the Asian Development Bank, the African Development Bank, "prime quality" commercial paper and certain corporate notes; bankers' acceptances, repurchase agreements and the State Treasurer's Local Government Investment Pool (LGIP), and the VML/VACO Investment Pool.

Custodial credit risk (deposits)

This is the risk, in the event of a bank failure, the Town's deposits may not be returned to the Town. The Town requires all deposits to comply with the Virginia Security for Public Deposits Act. At yearend, none of the Town's deposits are exposed to custodial credit risk.

Investment Policy

Investments

The Town's investment policy targets the following objectives, in order of priority: legality, safety, liquidity, and yield. The Director of Finance and Administrative Services for the Town is responsible for administering its investments and ensuring compliance with the Town's policies and statutory requirements.

In accordance with the laws of the Commonwealth and Town policy, investments authorized to be held by the Town are:

1. Treasury Securities

Bonds, notes, and bills issued by the United States Treasury maturing within five years of the date of purchase, or certificates representing ownership of treasury bond principal or coupons payable within five years.

2. Agency Securities

Fixed rate obligations issued and guaranteed as to principal and interest by the Federal Home Loan Bank, the Federal National Mortgage Association, the Federal Farm Credit Bank, or the Federal Home Loan Mortgage Corporation, maturing within five years of the date of purchase.

3. Prime Commercial Paper

Commercial paper maturing within 270 days of the day of purchase rated P-1 or higher by Moody's and A-1 or higher by Standard & Poor's, provided that the issuing corporation has a net worth of at least \$50 million and its long-term debt is rated A or better by Moody's and Standard & Poor's.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 2. Deposits and Investments (Continued)

Investment Policy (Continued)

4. Certificates of Deposit

Certificates of deposit maturing within one year and issued by domestic banks rated P-1 by Moody's and A-1 by Standard & Poor's.

5. Bankers' Acceptances

Bankers' acceptances maturing within 180 days rated P-1 or higher by Moody's and A-1 or higher by Standard & Poor's, provided the issuer is a major domestic bank or the domestic office of an international bank rated AA or higher by Moody's and Standard & Poor's.

6. Commonwealth of Virginia and Virginia Local Government Obligations

General obligations, insured obligations, or revenue bonds secured by debt service reserve funds not subject to annual appropriation rated AA or higher by Moody's or Standard & Poor's.

7. Repurchase Agreements

Repurchase agreements collateralized by securities approved for investment herein, provided that the counterparty is rated A or better by Moody's and Standard & Poor's and the collateral is held by an independent third-party.

8. Open-End Investment Funds

Open-end investment funds registered under the Securities Act of the Commonwealth or the Federal Investment Company Act of 1940, provided they invest only in securities approved for investment herein.

9. Virginia Local Government Investment Pool (LGIP)

The LGIP is a professionally managed money market fund which invests in qualifying obligations and securities as permitted by Virginia statutes. Pursuant to Section 2.2-4605 *Code of Virginia*, the Treasury Board of the Commonwealth sponsors the LGIP and has delegated certain functions to the State Treasurer. The LGIP reports to the Treasury Board at their regularly scheduled monthly meetings. The carrying value of the position of the LGIP is the same as the value of the pool shares, i.e., the LGIP maintains a stable net asset value of \$1 per share in accordance with GASB 79. The LGIP has been assigned an "AAAm" rating by Standard & Poor's.

10. Independent U.S. Bank – OPEB Trust

The Independent U.S. Bank – OPEB Trust included the OPEB Trust plan totaling \$12,861,776. The Trust is used to for funding the Other Postemployment Benefit (OPEB). Additional details concerning this Trust are discussed further in Note 9.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 2. Deposits and Investments (Continued)

Investment Policy (Continued)

11. Virginia State Non-Arbitrage Program (SNAP)

Investment in the Virginia State Non-Arbitrage Program (SNAP) is used to assist in avoiding arbitrage penalties enacted with the Tax Reform Act of 1986. Sections 2.2-4700 through 2.2-4705 of the *Code of Virginia*, the Government Non-Arbitrage Investment Act authorizes the Virginia Treasury Board to provide assistance to the Commonwealth of Virginia, counties, cities, and towns in the Commonwealth, and to their agencies, institutions and authorities of any combination of the foregoing ("Virginia governments") in the management of and accounting for their bond funds, including, without limitation, bond proceeds, reserves, and sinking funds, and the investment thereof. The Virginia SNAP has been assigned an "AAAm" rating by Standard & Poor's. The SNAP Fund is managed to maintain a dollar-weighted average portfolio maturity of 90 days or less, seeks to maintain a constant net value (NAV) per share of \$1, and is stated at amortized cost in accordance with GASB 79. The Commonwealth of Virginia's Treasury Board has contracted with PFM Asset Management, LLC, Wells Fargo, N.A., U.S. Bank, N.A., and the Bank of New York Mellon Corporation to provide professional services and regulating oversight to the SNAP Program.

12. Federally Insured Certificates of Deposit (CDARS)

Federally insured certificates of deposit issued through the Certificates of Deposit Account Registry Service (CDARS) by financial institutions located in the United States, provided that:

- a. The funds are initially invested by the Town through a financial institution that is participating in CDARS and that is located and doing business in Virginia.
- b. The financial institution in Virginia receives reciprocal deposits from customers of other financial institutions in an amount equal to the funds initially invested by the Town; and
- c. Each such certificate of deposit is issued in an amount that is eligible for full FDIC insurance coverage for up to a maximum total of \$50 million in qualified investments held.

13. Virginia Municipal League and Virginia Association of Counties (VML/VACo) – Investment Pool

VML/VACo's pooled investment program is used by local governments to invest assets they expect to hold longer than one year. Participants are invested in high-quality corporate and government securities with an average duration of one to two years. At year end, the Town has \$31,961,024 with the VML/VACo Investment Pool. The pool has been rated AAAm by Standard & Poor's as of June 30, 2019.

Credit Risk

Credit risk is defined as the risk that an issuer or other counterparty to an investment will not fulfill its obligations. At June 30, 2019 the Town's investments in LGIP, SNAP, and the VML/VACo stable NAV liquidity pool are rated "AAAm." The Town's investment in the VML/VACo 1-3 Year High Quality Bond Fund is rated 'AA+f/S1. All credit ratings presented in this paragraph are Standard & Poor's ratings. The Town does not have a policy that addresses investment credit risk.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 2. Deposits and Investments (Continued)

Interest Rate Risk

Interest rate risk is defined as the risk that changes in interest rates will adversely affect the fair value of an investment. As a means of limiting exposure to fair value losses arising from increasing interest rates and to comply with the laws of the Commonwealth, the Town's policy limits the investment of funds to investments with a stated maturity of no more than five years from the date of purchase.

	_1	Fair Value	 Less Than 1 Year
LGIP	\$	36,161,079	\$ 36,161,079
SNAP		4,036,161	4,036,161
U.S. Bank OPEB Trust		12,861,776	12,861,776
VML/VACo Investment Pool		31,961,024	31,961,024

The Town categorizes its fair value measurements within the fair value hierarchy established by GAAP. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs.

The Town has the following recurring fair value measurements as of June 30, 2019:

• Money markets and mutual funds in the amount of \$12,861,776 are valued using quoted market prices (Level 1 inputs).

Investments Deposits	\$ 85,020,040 14,541,465
Total deposits and investments	\$ 99,561,505
Reconciliation of deposits and investments Exhibit 1:	
Cash and cash equivalents	\$ 75,260,721
Cash and cash equivalents, restricted	 11,439,008
Total Exhibit 1 deposits and investments	 86,699,729
Exhibit 11:	
Investments	 12,861,776
Total Exhibit 11 deposits and investments	 12,861,776
Total Exhibits deposits and investments	\$ 99,561,505

Restricted cash and cash equivalents consists of unexpended debt proceeds and grant funds received in advance for capital projects.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 3. Receivables

Receivables at June 30, 2019, including the applicable allowances for uncollectible accounts, are as follows:

			Other					
	General	Go	overnmental		Internal		Utilities	
	 Fund		Funds	Se	Service Fund		Fund	 Totals
Property taxes, including penalties Utility taxes	\$ 8,191,945 130,188	\$	-	\$	- -	\$	- -	\$ 8,191,945 130,188
Local taxes Accounts	2,068,795 379,998		- 550		- 218,370		- 4,111,605	2,068,795 4,710,523
Gross receivables	 10,770,926		550		218,370		4,111,605	15,101,451
Less allowance for uncollectable accounts	 308,045				-		75,000	 383,045
Net receivables	\$ 10,462,881	\$	550	\$	218,370	\$	4,036,605	\$ 14,718,406

Governmental funds report unavailable revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unavailable and unearned revenue reported in the governmental funds were as follows:

	Unavailable			Unearned			
Second half real estate billed in advance Delinquent property taxes receivable Prepaid property taxes Lease revenue Other	\$	7,550,090 411,849 - -	\$	7,550,090 - 110,103 44,462 203,242			
	\$	7,961,939	\$	7,907,897			

The NVTA Fund reported unearned revenue of \$6,000,000 in connection with funding from NVTA for various projects the Town has ongoing.

The General Fund reported unearned revenue of \$15,408 associated with the Virginia Stormwater Management Program ("VSMP") permits for which the Department of Environmental Quality ("DEQ") has already provided the Town funding to cover the cost associated with the permit review and inspections for VSMP.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 4. Due from Other Governments

At June 30, 2019, amounts due from other governments were as follows:

General Fund: County of Loudoun	
Local sales tax	\$ 993,310
Traffic fines	40,048
Real estate taxes	3,486,507
Gang task force	10,240
Guing tusk force	10,210
	4,530,105
Commonwealth of Virginia:	
Other taxes and grants	7,211
Car rental tax	33,344
Virginia Department of Transportation	330,080
Virginia Department of Aviation	4,240
Communication sales and use	292,900
	667,775
Federal Government:	
Department of Justice	786
Total General Fund	5,198,666
Capital Projects Fund:	
Commonwealth of Virginia:	2 201 017
Virginia Department of Transportation	3,301,917
Virginia Department of Aviation	10,252
	3,312,169
Federal Government:	
Department of Transportation	1,110
Department of Aviation	18,835
	40045
	19,945
Rescue	156,000
Total Capital Projects Fund	3,488,114
Northern Virginia Transportation Authority Fund:	
Northern Virginia Transportation Authority	3,108,363
1.01.11.11 , in Suite 11 temperature 1 temperature	2,100,203
Total Governmental Activities	\$ 11,795,143

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 5. Capital Assets

Capital asset activity for the year ended June 30, 2019 is as follows:

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
Governmental activities:					
Capital assets, not being					
depreciated or amortized:					
Land	\$ 61,230,978	\$ 1,236,318	\$ - \$	-	\$ 62,467,296
Construction in progress	26,966,039	5,985,103		(521,314)	32,429,828
Total capital assets, not					
being depreciated or					
amortized	88,197,017	7,221,421		(521,314)	94,897,124
Capital assets, being depreciated					
or amortized:					
Buildings and improvements	86,190,302	730,791	-	-	86,921,093
Furniture and equipment	7,538,971	412,390	(319,091)	-	7,632,270
Computer equipment and					
software	3,526,227	264,255	-	444,014	4,234,496
Vehicles	5,800,120	766,440	(333,330)	-	6,233,230
Infrastructure	79,363,705	2,949,813	-	77,300	82,390,818
Streets	190,923,310	3,924,819	-	-	194,848,129
Hangars	6,057,289	-	-	-	6,057,289
Runways	16,569,753	-	-	-	16,569,753
Terminals	6,677,993	- -		-	6,677,993
Total capital assets being					
depreciated or amortized	402,647,670	9,048,508	(652,421)	521,314	411,565,071
Less accumulated depreciation and					
amortization for:					
Buildings and improvements	(33,997,458)	(2,339,159)	-	-	(36,336,617)
Furniture and equipment Computer equipment and	(5,962,950)	(397,066)	319,091	-	(6,040,925)
software	(2,698,936)	(263,738)	_	_	(2,962,674)
Vehicles	(3,405,580)	(461,313)	331,990	_	(3,534,903)
Infrastructure	(25,212,029)	(1,607,590)	-	_	(26,819,619)
Streets	(49,002,095)	(3,835,105)	_	_	(52,837,200)
Hangars	(2,632,005)	(181,404)	_	_	(2,813,409)
Runway	(13,623,555)	(533,367)	-	_	(14,156,922)
Terminals	(2,872,928)	(147,826)		-	(3,020,754)
Total accumulated					
depreciation and					
amortization	(139,407,536)	(9,766,568)	651,081		(148,523,023)
Total capital assets being					
depreciated or amortized, net	263,240,134	(718,060)	(1,340)	521,314	263,042,048
Governmental activities capital					
assets, net	\$ 351,437,151	\$ 6,503,361	\$ (1,340) \$		\$ 357,939,172

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Capital Assets (Continued) Note 5.

Governmental activities:

Legislative

Depreciation and amortization expense was charged to functions/programs of the governmental activities as follows:

\$

9,306

Legislative							\$	9,306
Executive								271,513
Finance and admir	nistrative servic	es						265,125
Public safety								416,244
Parks and recreation	on							963,483
Planning and zoni								2,284
Balch Library	6							10,880
Public works								6,632,907
Airport								1,194,826
•								1,174,020
	preciation and a nmental activition		rtization exj	per	ise –		\$	9,766,568
	Beginning		_		_			Ending
	Balance		Increases	_	Decreases	Transfers		Balance
Business-type activities: Capital assets, not being depreciated or amortized:								
Land	\$ 1,577,329	\$.	\$	-	\$ -		\$ 1,577,329
Construction in progress	269,467		677,946	-	-			947,413
Total capital assets, not being	1.046.706		677.046					2 524 742
depreciated or amortized	1,846,796		677,946	-	-	-		2,524,742
Capital assets, being depreciated or amortized:								
Water and sewer plant	116,002,678		133,386		_	_		116,136,064
Water and sewer lines	142,674,485		2,981,441		_	-		145,655,926
Furniture, equipment and	- 1-,01 1,102		_,,					- 10,000,000
software	2,919,817		892,401		-	-		3,812,218
Vehicles	2,763,539		574,612		(18,744)			3,319,407
Total capital assets being								
depreciated or amortized	264,360,519		4,581,840	_	(18,744)			268,923,615
Less accumulated depreciation								
and amortization for:	(20,577,715)		(2.227.210)					(40,005,022)
Water and sewer plant Water and sewer lines	(38,577,715) (44,257,290)		(2,327,318)		-	-		(40,905,033) (47,428,668)
Furniture, equipment and	(44,237,290)		(3,171,378)		-	-		(47,428,008)
software	(1,441,972)		(300,716)		_	_		(1,742,688)
Vehicles	(1,339,694)		(199,099)		18,744	-		(1,520,049)
Total accumulated				_	-	_		
depreciation and								
amortization	(85,616,671)		(5,998,511)		18,744			(91,596,438)
Total capital assets being								
depreciated and amortized,	150 512 012		/1 41 < <= <					155 205 155
net	178,743,848		(1,416,671)	_	-			177,327,177
Business-type activities capital	¢ 100 500 644	¢	(729 725)	ø		¢		¢ 170.051.010
assets, net	\$ 180,590,644	\$	(738,725)	\$	-	\$ -	<u> </u>	\$ 179,851,919

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 6. Long-Term Debt

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities and for refunding of general obligation bonds. General obligation bonds have been issued for both general government and proprietary activities. These bonds are reported in the proprietary fund if they are expected to be repaid from proprietary fund revenues. General obligation bonds are direct obligations and pledge the full faith and credit of the Town.

Outstanding long-term debt at June 30, 2019 includes the following bond issues:

General Obligation Bonds: \$21,695,000, 2009 Build America Bonds (BABS) Taxable, due in annual installments of \$210,000 to \$1,300,000 through February 2039, plus interest at 4.00% to 6.31%.	\$	14,230,000
\$26,990,000 2011 Series A General Obligation Tax-Exempt, due in annual installments of \$185,000 to \$4,040,000 through January 2041, plus interest at 2.50% to 5.00%.		13,870,000
\$3,880,000 2011 Series B General Obligation Taxable, due in annual installments of \$695,000 to \$1,250,000, beginning January 2017 through January 2020, plus interest at 2.585% to 3.721%.		695,000
\$24,800,000 2014 General Obligation and Refunding Bonds, due in annual installments of \$85,000 to \$2,140,000 through January 2044, plus interest at 2.00% to 5.00%.		21,685,000
\$46,975,000 2015 General Obligation and Refunding Bonds, due in annual installments of \$360,000 to \$3,765,000 through January 2037, plus interest at 2.00% to 5.00%.		42,800,000
\$11,185,000 2016 VRA Refunding Bonds, due in annual installments of \$180,000 to \$1,085,000 through November 2040, plus interest at 2.710% to 5.125%.		11,185,000
\$5,614,301 2017 Series A General Obligation Bonds, due in annual installment of \$142,001 to \$1,965,427 through September 2020, plus interest at 1.140%.		3,506,873
\$25,500,000 maximum drawdown 2019 Series A General Obligation Bond Anticipation Note, due June 13, 2024, plus interest at 2.561% due monthly.		89,272
\$32,500,000 maximum drawdown 2019 Series A General Obligation Bond Anticipation Note, due June 13, 2024, plus interest at 2.561% due monthly.		100,192
Revenue Bonds: \$11,000,000, VRA 1999 Utility System Revenue Bonds, due in semi-annual		1 124 650
installments of \$391,534 through January 2021, including interest at 3.50%. Plus unamortized premiums, net		1,134,659 8,891,338
Total bonded debt	1	18,187,334

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 6. Long-Term Debt (Continued)

Notes Payable:	
\$555,988 Equipment Financing, due in semi-annual installments of \$55,845 through January 2023, including interest at 2.11%.	\$ 449,174
\$1,253,561 Equipment Financing, due in semi-annual installments of \$134,965 through January 2024, including interest at 2.73%.	1,253,561
Total notes payable	1,702,735
Total long-term debt	\$ 119,890,069

The Town also issues bonds where the Town pledges income derived from the acquired or constructed assets to pay debt service.

The Revenue Bonds constitute special obligations of the Town solely secured by a lien on and pledge of the net revenues of the water and sewer system. The revenue of the water and sewer system and the various special funds established by the bond covenants collateralizes the bonds. The covenants provide the revenue of the system to be used first to pay operating and maintenance expenses of the system and second to establish and maintain the revenue bond funds. Any remaining revenues may then be retained in a surplus account. The covenants also contain certain provisions, which require the Town to maintain revenues, as defined in the covenants, of at least 1.25 times the annual debt service requirements. For fiscal year 2019, all revenue bond covenants were met.

The Double Barrel Bonds are secured by the Town's general obligation pledge as well as a pledge of utility revenues.

The allocation of debt to business-type and governmental activities net of premiums is as follows:

Description	В	√ 1		Governmental Activities		Total
Bonded long-term debt:						
1999 VRA utility revenue	\$	1,134,659	\$	-	\$	1,134,659
2009 BABS, taxable		4,115,000		10,115,000		14,230,000
2011 Series A General obligation		5,880,000		7,990,000		13,870,000
2011 Series B General obligation		-		695,000		695,000
2014 General obligation & refunding		10,920,000		10,765,000		21,685,000
2015 General obligation & refunding		30,915,000	11,885,000			42,800,000
2016 VRA refunding		3,769,366		7,415,634		11,185,000
2017 Series A General obligation		-		3,506,873		3,506,873
2019 Series A General obligation		-		89,272		89,272
2019 Series B General obligation		100,192		<u> </u>		100,192
Total bonds payable		56,834,217		52,461,779		109,295,996
Plus:						
Unamortized premiums		4,603,008		4,288,330		8,891,338
Notes payable:						
Equipment financing				1,702,735		1,702,735
Total	\$	61,437,225	\$ 58,452,844		\$	119,890,069

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 6. Long-Term Debt (Continued)

The following is a summary of long-term liability activity of the Town for the year ended June 30, 2019:

	Beginning					Ending]	Due Within
	 Balance	 Increases	creases Decreases		Balance		One Year	
Governmental activities:								
Bonds payable	\$ 57,847,934	\$ 89,272	\$	(5,475,427)	\$	52,461,779	\$	5,525,129
Unamortized premiums	4,605,900	-		(317,570)		4,288,330		-
Notes payable	555,988	1,253,561		(106,814)		1,702,735		346,078
Compensated absences	 2,358,869	 1,946,035		(1,815,284)		2,489,620		1,915,904
								_
Governmental activities								
long-term liabilities	\$ 65,368,691	\$ 3,288,868	\$	(7,715,095)	\$	60,942,464	\$	7,787,111

Annual requirements to amortize long-term debt and related interest payments are as follows:

Year End	ing	_		Bonded O	Obligations Notes 1		Payable			
June 30	,		P	rincipal		Interest		Principal		Interest
2020		\$	5	,525,129	\$	2,241,809	\$	346,078	\$	41,541
2021			5	,556,744		2,092,321		354,912		32,707
2022			5	,374,664		1,901,106		363,975		23,645
2023			5	,228,985		1,632,038		373,271		14,348
2024			4	,721,478		1,362,801		264,499		5,432
2025-202	29		16	,611,693		3,882,218		-		-
2030-203	34		8	,753,086		843,378		_		-
2035-203	39			690,000		24,150		-		-
		_								
		<u>\$</u>	5 5 2	,461,779	\$ 1	3,979,821	\$	1,702,735	\$	117,673
		Beginning Balance		Increases		Decreases		Ending Balance]	Due Within One Year
Business-type activities:										
Bonds payable	\$	58,898,312	\$	100,192	\$	(2,164,287)	\$	56,834,217	\$	2,284,859
Unamortized premiums		4,852,907		_		(249,899)		4,603,008		-
Compensated absences	_	676,936	_	508,278		(511,705)		673,509	_	509,114
Business-type activities long-term liabilities	\$	64,428,155	\$	608,470	\$	(2,925,891)	\$	62,110,734	\$	2,793,973
long-term naomities	Φ	07,420,133	Φ	000,470	<u>φ</u>	(4,943,091)	Φ	02,110,734	φ	4,173,713

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 6. Long-Term Debt (Continued)

Annual requirements to amortize long-term debt and related interest payments are as follows:

Year Ending	Bonded C		
June 30 ,	Principal	Interest	<u>Total</u>
2020	\$ 2,284,859	\$ 2,361,901	\$ 4,646,761
2021	2,799,800	2,284,289	5,084,089
2022	3,625,336	2,148,386	5,773,722
2023	3,576,015	1,967,083	5,543,098
2024	3,672,986	1,786,832	5,459,818
2025-2029	16,773,307	6,440,276	23,213,583
2030-2034	14,466,914	3,436,384	17,903,298
2035-2039	8,615,000	1,027,293	9,642,293
2040-2044	1,020,000	81,156	1,101,155
	\$ 56,834,217	\$ 21,533,600	\$ 78,367,817

The legal debt margin for the Town mandated by the Commonwealth of Virginia is \$801 million, which is computed based upon 10% of the assessed value on real estate subject to taxation.

Note 7. Interfund Transfers

		Transfer In						
	_	General		Capital Projects		Total		
Transfer out								
General	\$	-	\$	6,722,398	\$	6,722,398		
Capital projects		1,362,186		-		1,362,186		
NVTA		-		224,415		224,415		
Utility		1,351,300		-		1,351,300		
	\$	2,713,486	\$	6,946,813	\$	9,660,299		

The transfer from the Utilities Fund to the General Fund is for general administrative services performed by the general government.

The transfers from the General Fund to the Capital Projects Fund is for project management costs by Town staff and a budgeted PAYGO contribution.

The transfer from the NVTA Special Revenue Fund to the Capital Projects Fund is to transfer the fund balance in order to fund working capital cash flow needs for grant projects.

The transfer from the Capital Projects Fund to the General Fund is to reimburse the General Fund for general administrative services performed by the general government.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 8. Commitments and Contingent Liabilities

Federal and State-Assisted Programs

The Town has received proceeds from several federal and state grant programs. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. Management believes any required refunds will be immaterial. Based on past experience, no provision has been made in the accompanying financial statements for the refund of grant monies.

Construction commitments

At June 30, 2019, the Town was contractually obligated for \$13.4 million to complete various construction projects within the Town. The funds for these improvements are expected to come from fund balance reserves, the issuance of debt, federal, and state funding.

Litigation

Various claims and lawsuits are pending against the Town. It is the opinion of management, after consulting with legal counsel, that the potential loss, if any on all claims and lawsuits will not materially affect the Town's financial position due to adequate insurance coverage.

The Town has appropriated certain amounts in anticipation of the purchase of parcels.

Note 9. Other Postemployment Benefits – Local Plan

Plan Description and Funding Policy

The Town participates in the Retiree Healthcare and Life Insurance Benefit Programs which is a single employer benefit plan. Employees hired after April 2016 are no longer eligible for Retiree Healthcare and Life Insurance Benefit Programs. Other postemployment benefits provided by the Town include Medicare health care benefits to retired employees and their dependents provided they satisfy one of the following requirements:

- General and Utilities Employees: Age 65 with 5 or more years of service and retired under the Virginia Retirement System
- Police Officers and Firefighters: Age 60 with 5 or more years of Creditable Service, is no longer in service as a Police Officer or Firefighter and retired under the Virginia Retirement System
- Medically disabled and totally and permanently unable to work

The Town also provides healthcare benefits to the survivors of deceased employees and retired members.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 9. Other Postemployment Benefits – Local Plan (Continued)

Plan Description and Funding Policy (Continued)

The Town establishes employer contribution rates for plan participants and determines how the Town's contribution will be funded as part of the budgetary process each year. Employees retiring under the state retirement system with a minimum of 10 years of Town service shall be eligible for supplemental Medicare insurance, in compliance with all state and federal laws. Employees who retire with 20 or more years; at least 15 years but less than 20 years; and at least 10 years but less than 15 years of service will pay 10%, 50%, and 75%, respectively, of the monthly health insurance premiums and supplemental Medicare insurance. Retired employees participating in the plan shall pay all additional premiums for spouse or dependent coverage requested. Employees retiring prior to December 31, 2002, with 20 or more years of service have 100% of their monthly health insurance premiums and supplemental Medicare insurance paid by the Town.

The Town will pay between 25% and 90% of the premium for retirees based on years of service. Employees hired after April 2016 pay 100% of their retiree health insurance premium.

Employees Covered by Benefit Terms

As of the June 30, 2018 valuation date, the following employees were covered by the benefit terms of the plan:

	Number
Inactive employees or beneficiaries:	
Retired/beneficiaries	59
Spouses	15
LODA recipients	3
Total inactive employees	77
Active plan members	215
	292

Net OPEB Liability

The Town's total net OPEB liability of \$8,915,350 was measured as of June 30, 2019 and was determined by an actuarial valuation performed as of June 30, 2018.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 9. Other Postemployment Benefits – Local Plan (Continued)

Actuarial Assumptions and Other Inputs

The total OPEB liability was determined using the following assumptions, applied to all periods included in the measurement, unless otherwise specified:

Inflation 2.75%
Salary increases, including inflation
Healthcare cost trend rates
Investment rate of return
Retirees' share of benefit-related costs

2.75%
6.25% initially, grading down to 4.25% ultimate rate
7.00%
10%, 50% or 75%

Mortality rates used are based on the RP 2000 tables projected to 2027 with scale BB applied. RP 2000 Disabled tables are used for those on disability, if applicable.

The actuarial assumptions used in the June 30, 2018 valuation were based on the results of an actuarial experience study for the period from July 1, 2016 through June 30, 2017.

Changes in assumptions and other inputs reflects change in discount rate due to an updated depletion date projection and change in municipal bond index rate.

Trust Fund Investments

Investment decisions for the fund's assets are made by the Town's investment advisor, in accordance with the established and approved investment objectives, risk tolerance, and asset allocation policies set forth in the Town's Trust Authority or by the OPEB Trust Finance Board. The Town established a Finance Board to oversee the plan administration. The advisor monitors the investment to ensure adherence to the adopted policies and guidelines in light of the market and economic conditions, and generally prevailing prudent investment practices. In addition, the advisor reviews, monitors, and evaluates the performance of the investments and its investment agents for the generally accepted evaluation and measurement of such performance. The investment objective of the Fund is to maximize total long-term rate of return with reasonable risk by seeking capital appreciations and, secondarily, principal protection.

<u>Concentrations</u>: There are no investments in any one organization that represent 5 percent or more of the OPEB Trust's fiduciary net position. The investments are in various mixed mutual funds.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 9. Other Postemployment Benefits – Local Plan (Continued)

Trust Fund Investments (Continued)

Rate of return: For the year ended June 30, 2019, the annual money-weighted rate of return on investments, net of investment expense was 6.50%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

The long-term expected rate of return on OPEB investments was determined using a money-weighted rate in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimate of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class (Strategy)	Target Allocation	Arithmetic Long-Term Rate of Return	Weighted Long-Term Expected Rate of Return
Domestic Equity International Fixed Income – U.S.	41 % 24 35	5.75 % 6.25 1.65	2.36 % 1.50 0.58
Cash Equivalents Total	100.00 %	0.85	4.44
	Inflation Risk Adjustment	<u>-</u>	2.75 (0.19)
		_	7.00 %

<u>Discount Rate</u>: The discount rate used to measure the total OPEB liability is 6.21%. The Town's funding expectations/policy is to contribute the Actuarially Determined Contribution each year, with a minimum amortization (level percentage of payroll) of ten years. On this basis, it is expected that benefits will be paid from the trust until 2061, at which time the trust will be depleted.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 9. Other Postemployment Benefits – Local Plan (Continued)

Changes in Net OPEB Liability

		e)				
	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) – (b)			
Balances at June 30, 2018	\$ 20,022,996	\$ 11,961,416	\$ 8,061,580			
Changes for the year:						
Service cost	412,508	-	412,508			
Interest	1,288,983	-	1,288,983			
Assumption changes	642,914	-	642,914			
Contributions – employer	-	765,275	(765,275)			
Net investment income	-	781,063	(781,063)			
Benefit payments	(590,275)	(590,275)	-			
Administrative expenses	-	(55,703)	55,703			
Net changes	1,754,130	900,360	853,770			
Balances at June 30, 2019	\$ 21,777,126	\$ 12,861,776	\$ 8,915,350			

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate: The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using a discount rate that is one percentage point lower 5.21% or one percentage point higher 7.21% than the current discount rate:

	 1.00% Decrease (5.21)%	R	Current Discount ate (6.21)%	1.00% Increase (7.21)%
Net OPEB liability	\$ 12,661,920	\$	8,915,350	\$ 6,376,487

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 9. Other Postemployment Benefits – Local Plan (Continued)

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trends: The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower 3.25% or one percentage point higher 5.25% than the current healthcare cost trend rates:

	Decrease R		Cost Trend Rates (4.25)%	1.00% Increase (5.25)%	
Net OPEB liability	\$	6,116,957	\$	8,915,350	\$ 13,036,479

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2019, the Town recognized OPEB expense of \$625,250. At June 30, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources
Differences between expected and actual experience	\$	-	\$ 1,030,673
Changes of assumptions		571,479	1,458,154
Net difference between projected and actual earnings on OPEB plan investments		43,707	 69,187
Total	\$	615,186	\$ 2,558,014

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 9. Other Postemployment Benefits – Local Plan (Continued)

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

The Town's amounts reported as deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending June 30,	(F	Increase Reduction) to OPEB Expense
		_
2020	\$	(296,247)
2021		(296,247)
2022		(296,248)
2023		(273,186)
2024		(284,112)
Thereafter		(496,788)

Note 10. Other Postemployment Benefits Liability – Virginia Retirement System Plans

In addition to their participation in the pension plans offered through the Virginia Retirement System (VRS), the Town of Leesburg, Virginia also participates in a cost-sharing benefit plan, described as follows.

Plan Descriptions

Group Life Insurance Program

All full-time employees of political subdivisions are automatically covered by the VRS Group Life Insurance (GLI) Program upon employment.

In addition to the Basic Group Life Insurance Benefit, members are also eligible to elect additional coverage for themselves as well as a spouse or dependent children through the Optional Group Life Insurance Program. For members who elect the optional group life insurance coverage, the insurer bills employers directly for the premiums. Employers deduct these premiums from members' paychecks and pay the premiums to the insurer. Since this is a separate and fully insured program, it is not included as part of the GLI Program OPEB.

Specific information for the GLI is available at https://www.varetire.org/members/benefits/life-insurance/basic-group-life-insurance.asp.

The GLI is administered by the VRS along with pensions and other OPEB plans, for public employer groups in the Commonwealth of Virginia. Both of these plans are considered multiple employer, cost sharing plans.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 10. Other Postemployment Benefits Liability – Virginia Retirement System Plans (Continued)

Contributions

Contributions to the VRS OPEB programs were based on actuarially determined rates from actuarial valuations as of June 30, 2017. The actuarially determined rates were expected to finance the cost of benefits earned by employees during the year, with an additional amount to fund any unfunded accrued liability. Specific details related to the contributions for the VRS OPEB programs are as follows:

Group Life Insurance Program

Governed by:	Code of Virginia 51.1-506 and 51.1-508 and may be impacted as a result of funding provided to school divisions and governmental agencies by the Virginia General Assembly.
Total rate:	1.31% of covered employee compensation. Rate allocated 60/40; 0.79% employee and 0.52% employer. Employers may elect to pay all or part of the employee contribution.
June 30, 2019 Contribution	\$131,635
June 30, 2018 Contribution	\$123,393

OPEB Liabilities, OPEB Expense and Deferred Inflows and Outflows of Resources Related to OPEB

The net OPEB liability was measured as of June 30, 2018 and the total OPEB liability used to calculate the net OPEB liabilities was determined by actuarial valuations as of that date. The covered employer's proportion of the net OPEB liability was based on the covered employer's actuarially determined employer contributions for the year ended June 30, 2018 relative to the total of the actuarially determined employer contributions for all participating employers.

Group Life Insurance Program

June 30, 2019 proportionate share of liability	\$ 1,895,000
June 30, 2018 proportion	0.12479%
June 30, 2017 proportion	0.12289%
June 30, 2019 expense	\$ 5,000

Since there was a change in proportionate share between measurement dates, a portion of the OPEB expense above was related to deferred amount from changes in proportion.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 10. Other Postemployment Benefits Liability – Virginia Retirement System Plans (Continued)

OPEB Liabilities, OPEB Expense and Deferred Inflows and Outflows of Resources Related to OPEB (Continued)

At June 30, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources.

Group Life Insurance Program

ws of urces
34,000
79,000
62,000
56,000
-
31,000

The \$131,635 deferred outflows of resources related to OPEB resulting from the Town's contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Group Life Insurance Program

Year Ending June 30,	(R t	Increase (Reduction) to OPEB Expense	
		_	
2020	\$	(36,000)	
2021		(36,000)	
2022		(36,000)	
2023		(18,000)	
2024		7,000	
Thereafter		8,000	

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 10. Other Postemployment Benefits Liability – Virginia Retirement System Plans (Continued)

Actuarial Assumptions and Other Inputs

The total OPEB liability was determined using the following assumptions based on an actuarial valuation date of June 30, 2017, applied to all periods included in the measurement and rolled forward to the measurement date of June 30, 2018:

Inflation	2.50%
 Salary increases, including inflation: Locality – general employees Locality – hazardous duty employees 	3.5 - 5.35% 3.5 - 4.75%
Healthcare cost trend rates: • Under age 65 • Ages 65 and older	7.75 - 5.00% 5.75 - 5.00%
Investment rate of return, net of expenses, including inflation*	GLI: 7.00%

* Administrative expenses as a percent of the market value of assets for the last experience study were found to be approximately 0.06% of the market assets for all of the VRS plans. This would provide an assumed investment rate for GASB purposes of slightly more than the assumed percent above. However, since the difference was minimal, and a more conservative investment return assumption provided a projected plan net position that exceeded the projected benefit payments, the long-term expected rate of return on investments was assumed to be the percent noted above to simplify preparation of OPEB liabilities.

Mortality rates used for the various VRS OPEB plans are the same as those used for the actuarial valuations of the VRS pension plans. The mortality rates are discussed in detail at Note 11.

Net OPEB Liabilities

The net OPEB liability represents the program's total OPEB liability determined in accordance with GASB Statement No. 74, less the associated fiduciary net position. As of June 30, 2017, net OPEB liability amounts for the VRS OPEB program is as follows (amounts expressed in thousands):

	Group Life Insurance Program
Total OPEB Liability	\$ 3,113,508
Plan fiduciary net position	1,594,773
Employers' net OPEB liability (asset)	1,518,735
Plan fiduciary net position as a percentage of total OPEB liability	51.22%

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 10. Other Postemployment Benefits Liability – Virginia Retirement System Plans (Continued)

Net OPEB Liabilities (Continued)

The total liability is calculated by the VRS actuary and each plan's fiduciary net position is reported in the VRS financial statements. The net OPEB liability is disclosed in accordance with the requirements of GASB Statement No. 74 in the VRS notes to the financial statements and required supplementary information.

Long-Term Expected Rate of Return

Group Life Insurance

The long-term expected rate of return on VRS investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimate of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class (Strategy)	Target Allocation	Arithmetic Long-Term Expected Rate of Return	Weighted Average Long-Term Expected Rate of Return
Dublic Equity	40.00.0/	4.54.0/	1.92.0/
Public Equity	40.00 %	4.54 %	1.82 %
Fixed Income	15.00	0.69	0.10
Credit Strategies	15.00	3.96	0.59
Real Assets	15.00	5.76	0.86
Private Equity	15.00	9.53	1.43
Total	100.00 %		4.80
	Inflation		2.50
*Expected arith	metic nominal return		7.30 %
			-

^{*} The above allocation provides for a one-year return of 7.30%. However, one-year returns do not take into account the volatility present in each of the asset classes. In setting the long-term expected rate of return for the system, stochastic projections are employed to model future returns under various economic conditions. The results provide a range of returns over various time periods that ultimately provide a median return of 6.83%, including expected inflation of 2.50%.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 10. Other Postemployment Benefits Liability – Virginia Retirement System Plans (Continued)

Discount Rate

The discount rate used to measure the GLI OPEB liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that System member contributions will be made per the VRS Guidance and the employer contributions will be made in accordance with the VRS funding policy at rates equal to the difference between actuarially determined contribution rates adopted by the VRS Board of Trustees and the member rate. Through the fiscal year ending June 30, 2018, the rate contributed by the employer for the OPEB liabilities will be subject to the portion of the VRS Board-certified rates that are funded by the Virginia General Assembly. From July 1, 2018 on, participating employers are assumed to contribute 100% of the actuarially determined contribution rates. Based on those assumptions, the OPEB plans' fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore the long-term expected rate of return was applied to all periods of projected benefit payments to determine the total OPEB liability.

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate

The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (6.00)% or one percentage point higher (8.00)% than the current discount rate:

		Current	
	1.00%	Discount Rate	1.00% Increase
	Decrease (6.00)%	(7.00)%	(8.00)%
GLI Net OPEB liability	\$ 2,477,000	\$ 1,895,000	\$ 1,423,000

OPEB Plan Fiduciary Net Position

Information about the various VRS OPEB plan fiduciary net position is available in the separately issued VRS 2018 Comprehensive Annual Financial Report (CAFR). A copy of the 2018 VRS CAFR may be downloaded from the VRS website at http://www.varetire.org/Pdf/Publications/2018-annual-report.pdf, or by writing to the System's Chief Financial Officer at P.O. Box 2500, Richmond, VA, 23218-2500.

Payables to the OPEB Plan

At June 30, 2019, the following amounts were payable to the Virginia Retirement System for the legally required contributions related to June 2019 payroll.

Group Life Insurance \$ 5,490

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 11. Defined Benefit Pension Plan

Plan Description

All full-time, salaried permanent employees of the Town, (the "Political Subdivision") are automatically covered by the VRS Retirement Plan upon employment. This multi-employer agent plan is administered by the Virginia Retirement System (the System) along with plans for other employer groups in the Commonwealth of Virginia. Members earn one month of service credit for each month they are employed and for which they and their employer pay contributions to VRS. Members are eligible to purchase prior service, based on specific criteria as defined in the *Code of Virginia*, as amended. Eligible prior service that may be purchased includes prior public service, active military service, certain periods of leave, and previously refunded service.

The System administers three different benefit structures for covered employees – Plan 1, Plan 2, and Hybrid. Each of these benefit structures has a different eligibility criteria. The specific information for each plan and the eligibility for covered groups within each plan are available at

- https://www.varetire.org/members/benefits/defined-benefit/plan1.asp,
- https://www.varetire.org/members/benefits/defined-benefit/plan2.asp,
- https://www.varetirement.org/hybrid.html.

Employees Covered by Benefit Terms

As of the June 30, 2017 actuarial valuation, the following employees were covered by the benefit terms of the pension plan:

	Number
Inactive members or their beneficiaries currently receiving benefits	160
Inactive members:	
Vested inactive members	106
Non-vested inactive members	80
Inactive members active elsewhere in VRS	101
Total inactive members	287
Active members	311
Total covered employees	758

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 11. Defined Benefit Pension Plan (Continued)

Contributions

The contribution requirement for active employees is governed by §51.1-145 of the *Code of Virginia*, as amended, but may be impacted as a result of funding options provided to political subdivisions by the Virginia General Assembly. Employees are required to contribute 5.00% of their compensation toward their retirement.

The Town's contractually required contribution rate for the year ended June 30, 2019 was 9.10% of covered employee compensation. This rate was based on an actuarially determined rate from an actuarial valuation as of June 30, 2017.

This rate, when combined with employee contributions, was expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the pension plan from the political subdivision were \$2,402,307 and \$2,147,461 for the years ended June 30, 2019 and 2018, respectively.

Net Pension Liability

The net pension liability is calculated separately for each employer and represents that particular employer's total pension liability determined in accordance with GASB Statement No. 68, less that employer's fiduciary net position. For political subdivisions, the net pension liability was measured as of June 30, 2018. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation performed as of June 30, 2017 rolled forward to the measurement date of June 30, 2018.

Actuarial Assumptions

The total pension liability for General Employees in the Political Subdivision's Retirement Plan was based on an actuarial valuation as of June 30, 2017, using the Entry Age Normal actuarial cost method and the following assumptions, applied to all periods included in the measurement and rolled forward to the measurement date of June 30, 2018.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 11. Defined Benefit Pension Plan (Continued)

Actuarial Assumptions (Continued)

Inflation	2.50%
General Employees – Salary increases, including inflation	3.50 – 5.35%
Public Safety Employees – Salary increases, including inflation	3.50 – 4.75%

Investment rate of return

7.00%, net of pension plan investment expense, including inflation*

* Administrative expenses as a percent of the market value of assets for the last experience study were found to be approximately 0.06% of the market assets for all of the VRS plans. This would provide an assumed investment rate for GASB purposes of slightly more than the assumed 7.00%. However, since the difference was minimal, and a more conservative 7.00% investment return assumption provided a projected plan net position that exceeded the projected benefit payments, the long-term expected rate of return on investments was assumed to be 7.00% to simplify preparation of pension liabilities.

Mortality rates: General employees – 15 to 20% of deaths are assumed to be service related. Public Safety Employees – 70% of deaths are assumed to be service related. Mortality is projected using the applicable RP-2014 Mortality Table Projected to 2020 with various set backs or set forwards for both males and females.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the period from July 1, 2012 through June 30, 2016. Changes to the actuarial assumptions as a result of the experience study are as follows:

General Employees – Largest 10 – Non-Hazardous Duty and All Others (Non 10 Largest): Update mortality table; lowered retirement rates at older ages, changed final retirement from 70 to 75; lowered disability rates, no change to salary scale, increased rate of line of duty disability from 14% to 20%.

Public Safety Employees – Largest 10 – Hazardous Duty and All Others (Non 10 Largest): Update mortality table; adjustment to rates of retirement by increasing rate at 50 and lowering rate at older ages; adjusted rates of withdrawal and disability to better fit experience; changes to line of duty rates, and no changes to salary scale.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 11. Defined Benefit Pension Plan (Continued)

Long-Term Expected Rate of Return

The long-term expected rate of return on pension system investments was determined using a lognormal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension system investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimate of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class (Strategy)	Target Allocation	Arithmetic Long-Term Expected Rate of Return	Weighted Average Long-Term Expected Rate of Return
Public Equity	40.00 %	4.54 %	1.82 %
Fixed Income	15.00	0.69	0.10
Credit Strategies	15.00	3.96	0.59
Real Assets	15.00	5.76	0.86
Private Equity	15.00	9.53	1.43
Total	100.00 %		4.80
	Inflation		2.50
*Expected arith	nmetic nominal return		7.30 %

^{*} The above allocation provides for a one-year return of 7.30%. However, one-year returns do not take into account the volatility present in each of the asset classes. In setting the long-term expected rate of return for the system, stochastic projections are employed to model future returns under various economic conditions. The results provide a range of returns over various time periods that ultimately provide a median return of 6.83%, including expected inflation of 2.50%.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 11. Defined Benefit Pension Plan (Continued)

Discount Rate

The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that System member contributions will be made per the VRS Statutes and the employer contributions will be made in accordance with the VRS funding policy at rates equal to the difference between actuarially determined contribution rates adopted by the VRS Board of Trustees and the member rate. Consistent with the phased-in funding provided by the General Assembly for state and teacher employer contributions, political subdivisions were also provided with an opportunity to use an alternate employer contribution rate. For the year ended June 30, 2018, the alternate rate was the employer contribution rate used in the FY 2012 or 90% of the actuarially determined employer contribution rate from the June 30, 2015, actuarial valuations, whichever is greater. From July 1, 2018 on, participating employers are assumed to continue to contribute 100% of the actuarially determined contribution rates. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore the long-term expected rate of return was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in Net Pension Liability

	Increase (Decrease)					
		Total Pension Liability (a)		Plan Fiduciary Net Position (b)		Net Pension Liability (a) – (b)
Balances at June 30, 2017	\$	99,590,254	\$	86,034,027	\$	13,556,227
Changes for the year:						
Service cost		2,482,892		-		2,482,892
Interest		6,835,511		-		6,835,511
Differences between expected						
and actual experience		(2,265,073)		-		(2,265,073)
Contributions – employer		-		2,147,461		(2,147,461)
Contributions – employee		-		1,183,157		(1,183,157)
Net investment income		-		6,360,318		(6,360,318)
Benefit payments, including refunds						·
of employee contributions		(3,880,198)		(3,880,198)		-
Administrative expenses		-		(54,244)		54,244
Other changes		-		(5,697)		5,697
Net changes		3,173,132		5,750,797	_	(2,577,665)
Balances at June 30, 2018	\$	102,763,386	\$	91,784,824	\$	10,978,562

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 11. Defined Benefit Pension Plan (Continued)

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the political subdivision using the discount rate of 7.00%, as well as what the political subdivision's net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (6.00)% or one percentage point higher (8.00)% than the current rate:

		1.00% Decrease (6.00)%		Current Discount Rate (7.00)%		1.00% Increase (8.00)%
Political subdivision's net pension liability (asset)	<u>\$</u>	25,347,110	\$	10,978,562	\$	(888,796)

<u>Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources</u> Related to Pensions

For the year ended June 30, 2019, the political subdivision recognized pension expense of \$464,682. At June 30, 2019, the political subdivision reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	(Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$	402,036	\$ 2,059,240
Change in assumptions		-	419,067
Net difference between projected and actual earnings on pension plan investments		-	773,521
Employer contributions subsequent to the measurement date		2,402,307	
Total	\$	2,804,343	\$ 3,251,828

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 11. Defined Benefit Pension Plan (Continued)

<u>Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources</u> Related to Pensions (Continued)

The \$2,402,307 reported as deferred outflows of resources related to pensions resulting from the Political Subdivision's contributions subsequent to the measurement date will be recognized as a reduction of the Net Pension Liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30,	Reduction to Pension Expense				
2020	\$	(573,007)			
2021		(942,990)			
2022		(1,261,942)			
2023		(71,853)			
2024		-			
Thereafter		_			

Pension Plan Data

Information about the VRS Political Subdivision Retirement Plans is also available in the separately issued VRS 2018 Comprehensive Annual Financial Report (CAFR). A copy of the 2018 VRS CAFR may be downloaded from the VRS website at http://www.varetire.org/Pdf/Publications/2018-annual-report.pdf, or by writing to the System's Chief Financial Officer at P.O. Box 2500, Richmond, VA, 23218-2500.

Payables to the Pension Plan

At June 30, 2019, approximately \$433,155 was payable to the Virginia Retirement System for the legally required contributions related to June 2019 payroll.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 12. Summary of Pension and Other Postemployment Benefits Elements

	Governmental Activities		Business-Type Activities		Total Primary Government	
Deferred outflows of resources – pensions Difference between expected and						
actual experience VRS	\$	317,608	\$	84,428	\$	402,036
Employer contributions subsequent to the measurement date	Þ	317,000	Ą	04,420	Ф	402,030
VRS		1,897,823		504,484		2,402,307
Total deferred outflows of						
resources – pensions	\$	2,215,431	\$	588,912	\$	2,804,343
Deferred outflows of resources – OPEB Difference between expected and						
actual experience VRS GLI	\$	73,470	\$	19,530	\$	93,000
Change in assumptions	Ψ	73,170	Ψ	17,550	Ψ	75,000
Local plan Net difference between projected and actual investment earnings		451,468		120,011		571,479
on OPEB plan investments						
Local plan		34,529		9,178		43,707
Change in proportionate share VRS GLI		21,330		5,670		27,000
Employer contributions subsequent to the measurement date						
VRS GLI		103,992		27,643		131,635
Total deferred outflows of						
resources – OPEB	\$	684,789	\$	182,032	\$	866,821

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 12. Summary of Pension and Other Postemployment Benefit Elements (Continued)

	Governmental Activities			ısiness-Type Activities	Total Primary Government		
Net pension liability VRS	\$	8,673,064	\$	2,305,498	\$	10,978,562	
Total net pension liability	\$	8,673,064	\$	2,305,498	\$	10,978,562	
Net OPEB liability	-		-				
Local plan VRS GLI	\$	7,043,126 1,497,050	\$	1,872,224 397,950	\$	8,915,350 1,895,000	
Total net OPEB liability	\$	8,540,176	\$	2,270,174	\$	10,810,350	
Deferred inflows of resources – pensions Difference between expected and actual experience							
VRS Change in assumptions	\$	1,626,800	\$	432,440	\$	2,059,240	
VRS		331,063		88,004		419,067	
Net difference between projected and actual investment earnings on pension plan investments VRS		611,081		162,440		773,521	
Total deferred inflows of							
resources – pensions	\$	2,568,944	\$	682,884	\$	3,251,828	
Deferred inflows of resources – OPEB Difference between expected and actual experience Local plan	\$	814,231	\$	216,442	\$	1,030,673	
VRS ĜLI	Ψ	26,860	Ψ	7,140	Ψ	34,000	
Net difference between projected and actual investment earnings on OPEB plan investments							
Local plan VRS GLI		54,658 48,980		14,529 13,020		69,187 62,000	
Change in assumptions Local plan		1,151,942		306,212		ŕ	
VRS GLI		62,410		16,590		1,458,154 79,000	
Change in proportionate share VRS GLI		44,240		11,760	_	56,000	
Total deferred inflow of resources – OPEB	\$	2,203,321	\$	585,693	\$	2,789,014	

(Continued)

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 13. Risk Management

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; Line of Duty Act; and natural disasters. To reduce insurance costs and the need for self-insurance, the Town has joined with other municipalities in the Commonwealth of Virginia in several public entity risk pools that operate as common risk management and insurance programs for member municipalities. Settled claims from these risks did not exceed coverage in the three most recent fiscal years.

Health Insurance

Town employees, retirees, and employee dependents are eligible for medical benefits from a health insurance internal-service fund. Funding is provided by charges to Town departments, employees, and retirees. The insurance provider levels the spending for the Town by setting a flat monthly premium based on an actuarial study of the claims paid in the prior 18-month period. The program is supplemented by stop loss protection, which limits the Town's annual liability.

The Town records an estimated liability for indemnity healthcare claims. The following represents the change in the fund's claims liability for 2019.

Beginning Year Ended Liability		Claims and Changes in Estimates		Claim Payments	Ending Liability		
June 30, 2017	\$	730,902	\$	4,450,488	\$ 4,352,801	\$	828,589
June 30, 2018		828,589		4,746,205	4,652,134		922,660
June 30, 2019		922,660		4,786,629	4,756,850		952,439

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 14. Operating Leases

The Town leases various owned airport properties under non-cancelable operating leases. The leases provide for annual rental increases and pass-through of certain maintenance costs. The Town was contracted at June 30, 2019 with six significant leases expiring at various dates: one in September 2023, one in May 2024, one in December 2025, one in February 2026, one in May 2046, and one in April 2038.

Year Ending	Rental
June 30,	Income
2020	\$ 329,210
2021	330,001
2022	323,614
2023	321,834
2024	324,517
2025-2029	1,271,542
2030-2034	1,215,070
2035-2039	987,820
2040-2044	162,883
2045-2046	62,539
	\$ 5,329,030

The Town leases office space for the Town's business incubator under a 60-month agreement which was renewed on March 11, 2016. The lease extension commenced on October 1, 2016 and expires September 30, 2021. Rent expense is reported under the Economic Development Operations Department of the Town.

As of June 30, 2019, the minimum long-term lease commitment is shown below:

Year Ending June 30,	 Rental Expense				
2020 2021 2022	\$ 324,223 324,223 81,056				
2022	\$ 729,502				

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 14. Operating Leases (Continued)

The Town is in a fiber use agreement with a telecommunications company for a fifteen-year agreement. The agreement commenced on February 1, 2011 and expires March 30, 2025.

Year Ending June 30,	 Use Expense
2020	\$ 64,206
2021	66,150
2022	68,139
2023	70,191
2024	72,288
2025	42,903
	\$ 383,877

Note 15. Subsequent Event

On July 16, 2019 the Town closed on \$12,260,000 in refunding bonds and will be due with a final maturity date of January 15, 2039.

Note 16. New Accounting Standards

The Governmental Accounting Standards Board (GASB) has issued the following Statements which are not yet effective.

The GASB issued **Statement No. 84**, *Fiduciary Activities* in January 2017. This Statement establishes standards of accounting and financial reporting for fiduciary activities. The requirements of this Statement are effective for periods beginning after December 15, 2018.

The GASB issued **Statement No. 87**, *Leases* in June 2017. This Statement establishes standards of accounting and financial reporting for leases by lessees and lessors. The requirements of this Statement are effective for periods beginning after December 15, 2019.

The GASB issued **Statement No. 90**, *Majority Equity Interests, an amendment of GASB Statements No. 14 and No. 61* in August 2018. This Statement improves the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and improves the relevance of financial statement information for certain component units. It defines a majority equity interest and specifies that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. A majority equity interest that meets the definition of an investment should be measured using the equity method, unless it is held by a special-purpose government engaged only in fiduciary activities, a fiduciary fund, or an endowment (including permanent and term endowments) or permanent fund. Those governments and funds should measure the majority equity interest at fair value.

NOTES TO FINANCIAL STATEMENTS June 30, 2019

Note 16. New Accounting Standards (Continued)

For all other holdings of a majority equity interest in a legally separate organization, a government should report the legally separate organization as a component unit, and the government or fund that holds the equity interest should report an asset related to the majority equity interest using the equity method. This Statement establishes that ownership of a majority equity interest in a legally separate organization results in the government being financially accountable for the legally separate organization and, therefore, the government should report that organization as a component unit.

This Statement also requires that a component unit in which a government has a 100 percent equity interest account for its assets, deferred outflows of resources, liabilities, and deferred inflows of resources at acquisition value at the date the government acquired a 100 percent equity interest in the component unit. Transactions presented in flows statements of the component unit in that circumstance should include only transactions that occurred subsequent to the acquisition.

The requirements of this Statement are effective for periods beginning after December 15, 2018. The requirements should be applied retroactively, except for the provisions related to (1) reporting a majority equity interest in a component unit and (2) reporting a component unit if the government acquires a 100 percent equity interest. Those provisions should be applied on a prospective basis.

The GASB issued **Statement No. 91**, *Conduit Debt Obligations* in May 2019. This Statement provides a single method of reporting conduit debt obligations by issuers and eliminates diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. The requirements of this Statement are effective for reporting periods beginning after December 15, 2020.

Management has not determined the effects these new GASB Statements may have on prospective financial statements.

REQUIRED SUPPLEMENTARY INFORMATION

REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS – LOCAL PLAN June 30, 2019

		Plan Year	
	2019	2018	2017
Total OPEB Liability			
Service cost	\$ 412,508	\$ 400,493	\$ 349,000
Interest	1,288,983	1,362,031	648,747
Benefit payments, including refunds of			
employee contributions	(590,275)	(500,009)	(350,446)
Difference between actual and			
expected experience	-	(1,325,151)	-
Changes in assumptions	642,914	(1,874,770)	
Net change in total OPEB liability	1,754,130	(1,937,406)	647,301
Total OPEB liability - beginning	20,022,996	21,960,402	21,313,101
Total OPEB liability – ending	\$ 21,777,126	\$ 20,022,996	\$ 21,960,402
Plan Fiduciary Net Position			
Contributions – employer	\$ 765,275	\$ 825,009	\$ 675,446
Net investment income	781,063	871,303	1,106,629
Benefit payments	(590,275)	(500,009)	(350,446)
Administrative expenses	(55,703)	(53,108)	(32,007)
•			
Net change in plan fiduciary net position	900,360	1,143,195	1,399,622
Plan fiduciary net position – beginning	11,961,416	10,818,221	9,418,599
Plan fiduciary net position – ending	\$ 12,861,776	\$ 11,961,416	\$ 10,818,221
Net OPEB liability – ending	\$ 8,915,350	\$ 8,061,580	\$ 11,142,181
Plan fiduciary net position as a percentage of			
total OPEB liability	59.06%	59.74%	49.26%
Covered employee payroll	\$ 18,430,633	\$ 23,652,124	\$ 20,250,454
Net OPEB liability as a percentage of covered			
employee payroll	48.37%	34.08%	55.02%

This schedule is intended to show information for 10 years. Additional years will be included as they become available.

REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF OPEB CONTRIBUTIONS – LOCAL PLAN June 30, 2019

Entity Fiscal Year Ended June 30,	De E	tuarially termined mployer ntribution	Actual Employer Contribution		Contribution Deficiency (Excess)		I	Employer's Covered Payroll	Contributions as a Percentage of Covered Payroll
2019 2018	\$	765,275 825,009	\$	765,275 825,009	\$	- -	\$	18,430,633 23,652,124	4.15 % 3.49

Schedule is intended to show information for 10 years. Since 2018 was the first year for this presentation, no earlier years of data is available. Additional years will be included as they become available.

The covered payroll amounts above are for the entity's fiscal year -i.e., the covered payroll on which required contributions were based for the same year.

REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF INVESTMENT RETURNS – LOCAL OPEB TRUST FUND June 30, 2019

Entity Fiscal Year Ended June 30,	Annual Money-Weighted Rate of Return, Net of Investment Expense
2019	6.50 %
2018	8.06
2017	7.00

Schedule is intended to show information for 10 years. Since 2017 was the first year for this presentation, no earlier years of data is available. Additional years will be included as they become available.

REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF EMPLOYER'S SHARE OF NET OPEB LIABILITY – VRS GLI June 30, 2019

Entity Fiscal Year Ended June 30,	Employer's Proportion of the Net OPEB Liability (Asset)	Employer's Proportionate Share of the Net OPEB Liability (Asset)	Employer's Covered Payroll	Employer's Proportionate Share of the Net OPEB Liability (Asset) as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability
_	ment System – Gro	- .	<u>-</u>	~	71.00 av
2019	0.12479 %	\$ 1,895,000	\$ 23,700,718	8.00 %	51.22 %
2018	0.12289	1,849,000	22,666,448	8.16	48.86

Schedule is intended to show information for 10 years. Since 2018 was the first year for this presentation, no earlier years of data is available. However, additional years will be included as they become available.

The covered payroll amount above is for the measurement period, which is the twelve months prior to the entity's fiscal year.

REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF OPEB CONTRIBUTIONS – VRS GLI June 30, 2019

Entity Fiscal Year Ended June 30,	R Con	ntractually Required Intribution	in I Cor R Cor	ntributions Relation to ntractually Required ntribution	Contribut Deficien (Excess	cy s)	Employer's Covered Payroll	Contributions as a Percentage of Covered Payroll	
Virginia Retiren	nent S	ystem – Gro	up Li	fe Insurance	– General I	Employee	S		
2019	\$	131,635	\$	131,635	\$	- \$	5 25,303,778	0.52 %	6
2018		123,393		123,393		-	23,700,718	0.52	

Schedule is intended to show information for 10 years. Since 2018 is the first year for this presentation, no earlier years of data is available. However, additional years will be included as they become available.

The covered payroll amounts above are for the entity's fiscal year -i.e., the covered payroll on which required contributions were based for the same year.

REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS – VIRGINIA RETIREMENT SYSTEM June 30, 2019

\$	2018		2017		2016		2015		2014
\$							-010		2017
\$									
	2,482,892	\$	2,528,010	\$	2,707,578	\$	2,756,117	\$	2,694,218
	6,835,511		6,574,956		6,094,951		5,739,077		5,339,294
	(3,880,198)		(3,432,679)		(3,117,573)		(2,632,670)		(2,011,985)
	(-,,		(-, - ,,		(-, -,,		()))		()-
	(2.265,073)		(809,317)		1.329.813		(536,148)		_
	=		(915,005)		-		-		
	3,173,132		3,945,965		7,014,769		5,326,376		6,021,527
	99,590,254		95,644,289		88,629,520		83,303,144		77,281,617
\$	102,763,386	\$	99,590,254	\$	95,644,289	\$	88,629,520	\$	83,303,144
\$	2,147,461	\$	2,071,096	\$	1,918,622	\$	1,945,907	\$	1,897,869
	1,183,157		1,131,997		1,126,655		1,146,789		1,173,237
	6,360,318		9,410,583		1,328,647		3,306,840		9,751,444
	(3,880,198)		(3,432,679)		(3,117,573)		(2,632,670)		(2,011,985)
	(54,244)		(53,518)		(46,512)		(44,184)		(51,182)
	(5,697)		(8,408)		(563)		(706)		514
	5,750,797		9,119,071		1,209,276		3,721,976		10,759,897
·	86,034,027		76,914,956		75,705,680		71,983,704		61,223,807
\$	91,784,824	\$	86,034,027	\$	76,914,956	\$	75,705,680	\$	71,983,704
\$	10,978,562	\$	13,556,227	\$	18,729,333	\$	12,923,840	\$	11,319,440
	89.32%	_	86.39%	_	80.42%	_	85.42%		86.41%
\$	23,700,718	\$	22,666,448	\$	22,378,363	\$	23,045,393	\$	23,700,725
	46.32%		59.81%		83.69%		56.08%		47.76%
	\$:	6,835,511 (3,880,198) (2,265,073) 3,173,132 99,590,254 \$ 102,763,386 \$ 2,147,461 1,183,157 6,360,318 (3,880,198) (54,244) (5,697) 5,750,797 86,034,027 \$ 91,784,824 \$ 10,978,562 89,32% \$ 23,700,718	6,835,511 (3,880,198) (2,265,073) 3,173,132 99,590,254 \$ 102,763,386 \$ 2,147,461 1,183,157 6,360,318 (3,880,198) (54,244) (5,697) 5,750,797 86,034,027 \$ 91,784,824 \$ 10,978,562 \$ 89,32% \$ 23,700,718	6,835,511 6,574,956 (3,880,198) (3,432,679) (2,265,073) (809,317) (915,005) 3,173,132 3,945,965 99,590,254 95,644,289 \$ 102,763,386 \$ 99,590,254 \$ 2,147,461 \$ 2,071,096 1,183,157 1,131,997 6,360,318 9,410,583 (3,880,198) (3,432,679) (54,244) (53,518) (5,697) (8,408) 5,750,797 9,119,071 8 86,034,027 76,914,956 \$ 91,784,824 \$ 86,034,027 \$ 10,978,562 \$ 13,556,227	6,835,511 6,574,956 (3,880,198) (3,432,679) (2,265,073) (809,317) (915,005) 3,173,132 3,945,965 99,590,254 95,644,289 \$ 102,763,386 \$ 99,590,254 \$ \$ 2,147,461 \$ 2,071,096 \$ 1,183,157 1,131,997 6,360,318 9,410,583 (3,880,198) (3,432,679) (54,244) (53,518) (5,697) (8,408) 5,750,797 9,119,071 8 86,034,027 76,914,956 \$ 91,784,824 \$ 86,034,027 \$ \$ 10,978,562 \$ 13,556,227 \$ \$	6,835,511 6,574,956 6,094,951 (3,880,198) (3,432,679) (3,117,573) (2,265,073) (809,317) 1,329,813 - (915,005) - 3,173,132 3,945,965 7,014,769 99,590,254 95,644,289 88,629,520 \$ 102,763,386 \$ 99,590,254 \$ 95,644,289 \$ 2,147,461 \$ 2,071,096 \$ 1,918,622 1,183,157 1,131,997 1,126,655 6,360,318 9,410,583 1,328,647 (3,880,198) (3,432,679) (3,117,573) (54,244) (53,518) (46,512) (5,697) (8,408) (563) 5,750,797 9,119,071 1,209,276 3 86,034,027 76,914,956 75,705,680 \$ 91,784,824 \$ 86,034,027 \$ 76,914,956 \$ 10,978,562 \$ 13,556,227 \$ 18,729,333 89,32% 86,39% 80,42% \$ 23,700,718 \$ 22,666,448 \$ 22,378,363	6,835,511 6,574,956 6,094,951 (3,880,198) (3,432,679) (3,117,573) (2,265,073) (809,317) 1,329,813 - (915,005) - 3,173,132 3,945,965 7,014,769 99,590,254 95,644,289 88,629,520 \$ 102,763,386 \$ 99,590,254 \$ 95,644,289 \$ \$ 2,147,461 \$ 2,071,096 \$ 1,918,622 \$ \$ 1,183,157 1,131,997 1,126,655 \$ 6,360,318 9,410,583 1,328,647 (3,880,198) (3,432,679) (3,117,573) (46,512) (5,697) (8,408) (563) 5,750,797 9,119,071 1,209,276 \$ 86,034,027 76,914,956 75,705,680 \$ 91,784,824 \$ 86,034,027 \$ 76,914,956 \$ \$ 10,978,562 \$ 13,556,227 \$ 18,729,333 \$ 89,32% 86,39% 80,42% \$ 23,700,718 \$ 22,666,448 \$ 22,378,363 \$	6,835,511 6,574,956 6,094,951 5,739,077 (3,880,198) (3,432,679) (3,117,573) (2,632,670) (2,265,073) (809,317) 1,329,813 (536,148) - (915,005) - - 3,173,132 3,945,965 7,014,769 5,326,376 99,590,254 95,644,289 88,629,520 83,303,144 \$ 102,763,386 \$ 99,590,254 \$ 95,644,289 \$ 88,629,520 \$ 2,147,461 \$ 2,071,096 \$ 1,918,622 \$ 1,945,907 1,183,157 1,131,997 1,126,655 1,146,789 6,360,318 9,410,583 1,328,647 3,306,840 (3,880,198) (3,432,679) (3,117,573) (2,632,670) (54,244) (53,518) (46,512) (44,184) (5,697) (8,408) (563) (706) 5,750,797 9,119,071 1,209,276 3,721,976 3,86,034,027 76,914,956 75,705,680 71,983,704 \$ 91,784,824 \$ 86,034,027 \$ 76,914,956 \$ 75,705,680 \$ 10,978,562 \$ 13,556,227 \$ 18,729,333 \$ 12,9	6,835,511 6,574,956 6,094,951 5,739,077 (3,880,198) (3,432,679) (3,117,573) (2,632,670) (2,265,073) (809,317) 1,329,813 (536,148) - (915,005) - - 3,173,132 3,945,965 7,014,769 5,326,376 99,590,254 95,644,289 88,629,520 83,303,144 \$ 102,763,386 \$ 99,590,254 \$ 95,644,289 \$ 88,629,520 \$ \$ 2,147,461 \$ 2,071,096 \$ 1,918,622 \$ 1,945,907 \$ \$ 1,183,157 1,131,997 1,126,655 1,146,789 \$ 6,360,318 9,410,583 1,328,647 3,306,840 (3,880,198) (3,432,679) (3,117,573) (2,632,670) (54,244) (53,518) (46,512) (44,184) (5,697) (8,408) (563) (706) 5,750,797 9,119,071 1,209,276 3,721,976 8,86,034,027 76,914,956 75,705,680 71,983,704 \$ 91,784,824 \$ 86,034,027 \$ 76,914,956 \$ 75,705,680 \$ \$ 10,978,562

The plan years above are reported in the entity's financial statements in the fiscal year following the plan year -i.e., plan year 2014 information was presented in the entity's fiscal year 2015 financial report.

This schedule is intended to show information for 10 years. Since fiscal year 2015 (plan year 2014) was the first year for this presentation, no earlier data is available. Additional years will be included as they become available.

REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF PENSION CONTRIBUTIONS – VIRGINIA RETIREMENT SYSTEM June 30, 2019

Fiscal Year Ended June 30,	D	Actuarially Determined Contribution	Contributions in Relation to Actuarially Determined Contribution		Contribution Deficiency (Excess)		Covered Payroll		Contributions as a Percentage of Covered Payroll	
Primary Govern	nmen	t								
2019	\$	2,402,307	\$	2,402,307	\$	-	\$	25,303,778	9.49 %	
2018		2,147,461		2,147,461		-		23,700,718	9.06	
2017		2,071,096		2,071,096		-		22,666,448	9.14	
2016		1,945,907		1,945,907		-		22,378,363	8.70	
2015		1,897,869		1,897,869		-		23,045,393	8.24	

Schedule is intended to show information for 10 years. Since 2015 is the first year for this presentation, no earlier years of data is available. However, additional years will be included as they become available.

The covered payroll amounts above are for the Town's fiscal year -i.e., the covered payroll on which required contributions were based for the same year.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION June 30, 2019

Note 1. Changes of Benefit Terms

Pension

There have been no actuarially material changes to the Virginia Retirement System (System) benefit provisions since the prior actuarial valuation.

Other Postemployment Benefits (OPEB)

There have been no actuarially material changes to the System benefit provisions since the prior actuarial valuation.

Note 2. Changes of Assumptions

The following changes in actuarial assumptions were made effective June 30, 2016 based on the most recent experience study of the System for the four-year period ended June 30, 2016:

Largest 10 – Non-Hazardous Duty:

- Update mortality table
- Lowered in rates of service retirement
- Update withdrawal rates to better fit experience
- Lowered in rates of disability retirement
- No changes to salary rates
- Increase Line of Duty disability rates
- Applicable to: Pension, GLI OPEB

Largest 10 – Hazardous Duty/Public Safety Employees:

- Update mortality table
- Lowered rates of retirement at older ages
- Update withdrawal rates to better fit experience
- Increased disability rates
- No changes to salary rates
- Increased Line of Duty disability rates
- Applicable to: Pension, GLI OPEB

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION June 30, 2019

Note 2. Changes of Assumptions (Continued)

All Others (Non 10 Largest) – Non-Hazardous Duty:

- Update mortality table
- Lowered rates of retirement at older ages and changed final retirement from 70 to 75
- Update withdrawal rates to better fit experience
- Lowered disability rates
- No changes to salary rates
- Increased Line of Duty disability rates
- Applicable to: Pension, GLI OPEB

All Others (Non 10 Largest) – Hazardous Duty/Public Safety Employees:

- Update mortality table
- Increased retirement rate at age 50 and lowered rates at older ages
- Update withdrawal rates to better fit experience
- Update disability rates to better fit experience
- No changes to salary rates
- Lowered Line of Duty disability rates
- Applicable to: Pension, GLI OPEB

OTHER SUPPLEMENTARY INFORMATION

GENERAL FUND COMPARATIVE BALANCE SHEETS June 30, 2019

	 2019	 2018
ASSETS		
Cash, cash equivalents, and temporary cash investments	\$ 21,755,205	\$ 28,073,228
Receivables (net of allowance for doubtful accounts)		
Property taxes, including penalties	7,941,945	7,827,885
Utility taxes	130,188	130,786
Local taxes	2,068,795	2,001,467
Accounts	321,953	531,121
Due from other governments	5,198,666	1,805,664
Lease deposit	163,854	162,448
Prepaid items	60,853	114,890
Restricted cash	 1,713,175	 1,568,548
Total assets	\$ 39,354,634	\$ 42,216,037
LIABILITIES		
Accounts payable	\$ 1,342,195	\$ 1,790,454
Due to other governments	30,788	74,563
Retainage payable	-	15,109
Accrued payroll	1,593,810	1,279,649
Accrued liabilities – other	40,449	20,683
Customer deposits	82,882	71,874
Performance bonds	1,651,242	1,497,960
Unearned revenues	 182,987	 133,932
Total liabilities	 4,924,353	 4,884,224
DEFERRED INFLOWS OF RESOURCES		
Property taxes	 7,961,939	 7,833,277
FUND BALANCE		
Nonspendable		
Lease deposit	163,854	162,448
Prepaid items	60,853	114,890
Restricted		
Balch Library	117,096	110,354
Parks and recreation (Symmington)	50,521	50,521
Police	92,965	92,832
Parking in Lieu	374,025	247,850
Esummons	254,368	214,647
Assigned		
Debt service reserve	9,753,620	9,897,490
Other reserves	1,000,000	1,738,724
Expenditures designated for future years	2,990,959	2,374,505
Unassigned	 11,610,081	 14,494,275
Total fund balances	 26,468,342	29,498,536
Total liabilities, deferred inflows of resources, and fund balances	\$ 39,354,634	\$ 42,216,037

	Budgeted Amounts		Actual	Variance with Final Budget Positive	
	Original	Final	Amounts	(Negative)	
Revenue from local sources:					
General property taxes:					
Real estate taxes:					
Current	\$ 13,900,000	\$ 13,900,000	\$ 13,812,562	\$ (87,438)	
Delinquent	-	-	319,055	319,055	
Personal property taxes:					
Current	2,050,000	2,050,000	1,724,751	(325,249)	
Delinquent	-	-	538,470	538,470	
Public service corporation taxes	220,000	220,000	226,574	6,574	
Penalties and interest	194,000	194,000	141,600	(52,400)	
Total general property taxes	16,364,000	16,364,000	16,763,012	399,012	
Other local taxes:					
Utility	1,547,000	1,547,000	1,530,840	(16,160)	
Daily rental	207,250	207,250	214,099	6,849	
Meals	5,522,021	5,522,021	5,939,892	417,871	
Bank franchise	988,000	988,000	1,330,907	342,907	
Cigarette	890,300	890,300	726,665	(163,635)	
Business and occupational licenses	3,430,000	3,430,000	3,727,985	297,985	
Motor vehicle licenses	900,000	900,000	1,086,694	186,694	
Transient occupancy	790,000	790,000	862,456	72,456	
Total other local taxes	14,274,571	14,274,571	15,419,538	1,144,967	
Permits, fees, and licenses:					
Zoning, subdivision, and development fees	1,260,700	1,260,700	1,165,912	(94,788)	
Permits	25,000	25,000	4,489	(20,511)	
Airport				-	
Fuel flow fees	12,500	12,500	19,692	7,192	
Annual user fees	35,250	35,250	20,746	(14,504)	
Annual FBO license fees	70,000	70,000	41,522	(28,478)	
Other	69,500	69,500	116,010	46,510	
Total permits, fees, and licenses	1,472,950	1,472,950	1,368,371	(104,579)	
Fines and forfeitures:					
Parking fines	120,000	120,000	167,564	47,564	
Police forfeiture	26,700	26,700	-	(26,700)	
Traffic fines	275,000	275,000	391,293	116,293	
Total fines and forfeitures	421,700	421,700	558,857	137,157	

				Variance with Final Budget
	Budgeted Amounts		Actual	Positive
	Original	Final	Amounts	(Negative)
Revenue from local sources: (Continued)				
Use of money and property:				
Interest	\$ 170,000	\$ 170,000	\$ 956,488	\$ 786,488
Parking meters	126,500	126,500	148,346	21,846
Sales of surplus property	80,000	80,000	87,248	7,248
Parking facility revenues	174,160	174,160	182,994	8,834
Insurance recoveries		181,100		(36,261)
	110,000	181,100	144,839	(30,201)
Airport	5 00 6 00	500 COO	5 94.009	(2, (02)
Hangar rentals	588,600	588,600	584,998	(3,602)
Tie-downs	144,000	144,000	129,719	(14,281)
Commercial tenant leases	411,084	411,084	406,015	(5,069)
Building rental	271,083	271,083	271,079	(4)
Recreational facility rental	3,000	3,000	3,520	520
Other	33,000	33,000	157,733	124,733
Total use of money and property	2,111,427	2,182,527	3,072,979	890,452
Charges for services:				
Publications	-	-	162	162
False alarm	30,000	30,000	134,610	104,610
Fingerprinting	4,400	4,400	1,158	(3,242)
Extradition	10,000	10,000	5,937	(4,063)
Special events				
Recreation	290,000	290,000	239,987	(50,013)
Other	161,500	161,500	159,344	(2,156)
Parks and recreation user fees	4,840,621	4,840,621	4,881,422	40,801
Total charges for services	5,336,521	5,336,521	5,422,620	86,099
Contributions	46,000	46,000	65,791	19,791
Proffer Revenue	300,000	303,650	296,953	(6,697)
Miscellaneous	39,000	39,000	259,645	220,645
Total revenues from local sources	40,366,169	40,440,919	43,227,766	2,786,847
Intergovernmental: Revenue from local sources: Local aid:				
Loudoun County	585,069	585,069	597,962	12,893
Total local aid	585,069	585,069	597,962	12,893

	Budgeted Amounts		Actual	Variance with Final Budget Positive	
	Original	Final	Amounts	(Negative)	
Intergovernmental: (Continued)					
Revenue from the Commonwealth:					
Non-categorical:	Φ 1.000	ф. 1.000	Φ. 402	Φ (500)	
Motor vehicles carrier tax	\$ 1,000	\$ 1,000	\$ 492	\$ (508)	
Rental car tax	180,000	180,000	196,609	16,609	
Miscellaneous	-	-	13,235	13,235	
Cable TV franchise	274,000	274,000	255,908	(18,092)	
Personal property tax relief	1,468,941	1,468,941	1,468,941	-	
Sales and use	5,308,360	5,308,360	5,693,638	385,278	
Communication sales and use	2,093,000	2,093,000	1,835,099	(257,901)	
Total non-categorical aid	9,325,301	9,325,301	9,463,922	138,621	
Categorical:					
VA Commission for the Arts	4,500	4,500	4,500	-	
State fire programs funds	142,000	142,000	147,507	5,507	
Law enforcement assistance	887,660	887,660	887,660	· -	
Highway maintenance	4,122,461	4,522,461	4,086,213	(436,248)	
Department of Aviation	100,000	100,000	23,502	(76,498)	
Total categorical aid	5,256,621	5,656,621	5,149,382	(507,239)	
Total revenue from the Commonwealth	14,581,922	14,981,922	14,613,304	(368,618)	
Revenue from the federal government:					
Categorical aid:					
E-Summons	27,000	27,000	39,721	12,721	
Build America Bonds interest refund	13,400	13,400	191,848	178,448	
Miscellaneous	-	-	8,536	8,536	
Gang Officer	19,600	19,600	20,703	1,103	
Safe Streets Task Force	39,000	39,000	15,505	(23,495)	
Suic Success Tusk Porce	37,000	37,000	13,303	(23,473)	
Total categorical aid	99,000	99,000	276,313	177,313	
Total revenue from the federal					
government	99,000	99,000	276,313	177,313	
Total intergovernmental	15,265,991	15,665,991	15,487,579	(178,412)	
Total revenues	55,632,160	56,106,910	58,715,345	2,608,435	
Other financing sources:					
Transfers in	2,713,000	2 713 000	2 712 486	486	
Loan proceeds	2,713,000	2,713,000	2,713,486 201,441	201,441	
Use of fund balance	645,000	5 502 605	201,441		
OSC OF TURIO DATABLE	645,000	5,503,605		(5,503,605)	
Total other financing sources	3,358,000	8,216,605	2,914,927	(5,301,678)	
Total General Fund revenues and					
other financing sources	\$ 58,990,160	\$ 64,323,515	\$ 61,630,272	\$ (2,693,243)	

	Budgeted Amounts		Actual		Variance with Final Budget Positive		
		Original	Final		Amounts	(N	egative)
Legislative:							
Town council:							
Personnel services	\$	141,020	\$ 141,570	\$	139,998	\$	1,572
Contractual services		129,550	128,515		109,053		19,462
Materials and supplies		3,100	5,773		5,771		2
Capital outlay			 630		630		_
Total town council		273,670	276,488		255,452		21,036
Total legislative		273,670	 276,488		255,452		21,036
Executive:							
Town manager:							
Personnel services		677,175	695,463		695,462		1
Contractual services		47,026	101,167		74,089		27,078
Materials and supplies		8,075	8,986		4,724		4,262
Grants and contributions		50,000	1,192		-		1,192
Continuous charges		4,700	3,346		3,346		-
Capital outlay		1,000	 43,330		318		43,012
Total town manager		787,976	 853,484		777,939		75,545
Public arts commission:							
Personnel services		9,204	9,204		8,936		268
Contractual services		250	350		86		264
Materials and supplies		150	50		36		14
Grants and contributions		10,000	 13,325		12,825		500
Total public arts commission		19,604	 22,929		21,883		1,046
Economic development operations:							
Personnel services		275,221	275,264		275,184		80
Contractual services		60,033	63,670		32,966		30,704
Materials and supplies		14,550	15,415		7,990		7,425
Continuous charges Grants and contributions		336,023 95,000	336,093 95,000		331,329		4,764
Capital outlay		93,000	3,000		95,000 3,077		- 1
Total economic development operations		780,827	 788,520		745,546		42,974
Economic development commission: Personnel services		0.204	0.124		5 504		2.520
Materials and supplies		9,204	9,124 650		5,594 649		3,530 1
Contractual services		1,200	630		-		630
Total economic development commission		10,404	 10,404		6,243		4,161
•		10,.0.	10,.0.		0,2.0		.,101
Diversity commission: Personnel services		9,204	9,204		8,497		707
Total diversity commission		9,204	9,204		8,497		707
Public Information:		,	,		,		
Personnel services		208,290	270,969		270,969		-
Contractual services		89,530	75,291		53,326		21,965
Materials and supplies		-	373		330		43
Capital outlay			 1,920		1,920		
Total public information		297,820	 348,553		326,545		22,008
Total executive		1,905,835	 2,033,094		1,886,653		146,441

		Budgeted Amounts			Actual		Variance with Final Budget Positive	
		riginal	Amou	Final		Actual		legative)
		<u> </u>						
Executive: (Continued)								
Town attorney:	ф	572.000	ф	501.015	¢	501.014	ф	
Personnel services	\$	573,800	\$	591,815	\$	591,814	\$	1
Contractual services		57,400 3,400		227,396 2,771		194,001 2,769		33,395
Materials and supplies Transfer payments		169,000		396,001		396,000		2 1
Continuous charges		110		78		78		1
Capital outlay		-		268		268		-
Capital Outlay				200		200		-
Total town attorney		803,710		1,218,329		1,184,930		33,399
Clerk of council:								
Personnel services		214,719		245,263		245,263		_
Contractual services		9,330		22,474		15,456		7,018
Materials and supplies		1,450		1,619		1,618		1
Capital outlay		-		2,070		2,070		-
Total clerk of council		225,499		271,426		264,407		7,019
Total legal		1,029,209		1,489,755		1,449,337		40,418
Finance and administrative services:								
Finance:								
Personnel services		2,285,061		2,270,612		2,270,612		_
Contractual services		354,359		625,161		526,542		98,619
Materials and supplies		19,250		25,375		20,181		5,194
Continuous charges		79,316		77,963		74,711		3,252
Capital outlay		15,000		38,000		35,493		2,507
Total finance		2,752,986		3,037,111		2,927,539		109,572
Human Resources:								
Personnel services		468,338		520,358		520,358		_
Contractual services		111,360		145,986		135,953		10,033
Materials and supplies		2,622		5,897		5,245		652
Continuous charges		2,600		2,600		1,950		650
Total human resources		584,920		674,841		663,506		11,335
Information technology operations:								
Personnel services		911,942		901,399		901,398		1
Contractual services		805,699		922,660		798,519		124,141
Materials and supplies		11,000		13,967		13,956		11
Continuous charges		59,780		60,280		59,591		689
Capital outlay		164,200		188,331		168,815		19,516
Total information technology operations		1,952,621		2,086,637		1,942,279		144,358
Information technology commission:								
Personnel services		9,204		9,204		6,738		2,466
Total information technology commission		9,204		9,204		6,738		2,466
Total finance and administrative services		5,299,731		5,807,793		5,540,062		267,731

	Rudgoted /	Budgeted Amounts		Variance with Final Budget Positive	
	Original	Final	Actual Amounts	(Negative)	
Public safety: Administrative support:					
Personnel services	\$ 1,588,675	\$ 1,545,053	\$ 1,506,039	\$ 39,014	
Contractual services	703,809	529,196	504,740	24,456	
Materials and supplies	112,080	151,822	149,909	1,913	
Continuous charges	232,205	223,590	201,645	21,945	
Capital outlay	-	263,574	116,654	146,920	
Total administrative support	2,636,769	2,713,235	2,478,987	234,248	
Patrol operations:					
Personnel services	5,585,782	5,517,793	5,517,793	_	
Contractual services	108,878	85,935	10,758	75,177	
Materials and supplies	119,350	127,672	119,474	8,198	
Capital outlay		37,380	27,039	10,341	
Total patrol operations	5,814,010	5,768,780	5,675,064	93,716	
Criminal investigations:					
Personnel services	1,478,213	1,415,604	1,415,604	_	
Contractual services	54,953	44,765	39,625	5,140	
Materials and supplies	12,500	7,192	4,069	3,123	
Continuous charges	28,800	25,512	25,512	-	
Capital outlay		375	375		
Total criminal investigations	1,574,466	1,493,448	1,485,185	8,263	
Community services:					
Personnel services	1,731,565	1,862,366	1,862,365	1	
Contractual services	7,275	9,821	9,821	-	
Materials and supplies	28,750	24,329	24,325	4	
Continuous charges	-	43,885	-	43,885	
Capital outlay		8,233	8,233		
Total community services	1,767,590	1,948,634	1,904,744	43,890	
Information services:					
Personnel services	1,607,798	1,667,477	1,667,477	-	
Contractual services	207,919	192,861	192,861	-	
Materials and supplies	10,150	8,204	8,202	2	
Continuous charges	4,292	5,254	5,253	1	
Capital outlay		3,086	3,086		
Total information services	1,830,159	1,876,882	1,876,879	3	
Citizens' support team:					
Materials and supplies	1,395	1,704	1,303	401	
Continuous charges	3,140	3,736	2,006	1,730	
Total citizens' support team	4,535	5,440	3,309	2,131	
Fire and rescue:					
Transfer payments	644,905	644,905	644,905		
Total fire and rescue	644,905	644,905	644,905		
Total public safety	14,272,434	14,451,324	14,069,073	382,251	

	Budgeted Amounts		Actual	Variance with Final Budget Positive	
	Original	Final	Amounts	(Negative)	
D.I.					
Public works: Public works administration:					
Personnel services	\$ 804,544	\$ 830,906	\$ 830,906	\$ -	
Contractual services	83,848	145,565	145,565	· -	
Materials and supplies	2,200	9,153	8,912	241	
Continuous charges	17,440	16,798	16,796	2	
Capital outlays	20,000	113,472	1,246	112,226	
Total public works administration	928,032	1,115,894	1,003,425	112,469	
Engineering and inspections:					
Personnel services	638,655	640,379	618,822	21,557	
Contractual services	71,100	72,195	31,781	40,414	
Materials and supplies	4,200	8,615	6,679	1,936	
Capital outlay	33,000	36,000	2,465	33,535	
Total engineering and inspections	746,955	757,189	659,747	97,442	
Streets and grounds maintenance:			2.756.206		
Personnel services	2,811,318	2,757,711	2,756,206	1,505	
Contractual services Materials and supplies	1,608,800 275,200	2,336,377 415,036	1,539,828 383,760	796,549 31,276	
Continuous charges	215,100	328,407	320,413	7,994	
Capital outlay	500	187,529	53,908	133,621	
Total streets and grounds maintenance	4,910,918	6,025,060	5,054,115	970,945	
Building maintenance:		· · · · · · · · · · · · · · · · · · ·			
Personnel services	556,181	567,753	567,753	_	
Contractual services	421,530	492,446	336,279	156,167	
Materials and supplies	78,500	120,163	120,162	1	
Continuous charges	154,054	149,081	138,702	10,379	
Capital outlay	25,000	106,416	28,300	78,116	
Total building maintenance	1,235,265	1,435,859	1,191,196	244,663	
Fleet maintenance:			702.022		
Personnel services	749,501	728,247	703,823	24,424	
Contractual services Materials and supplies	51,230 240,410	97,309 289,339	95,079 281,113	2,230 8,226	
Continuous charges	408,000	304,689	298,394	6,295	
Transfer payments	20,000	6,992	6,992	-	
Capital outlay	2,500	20,054	17,729	2,325	
Total fleet maintenance	1,471,641	1,446,630	1,403,130	43,500	
Refuse collection and recycling:					
Contractual services	2,870,722	3,152,182	3,020,031	132,151	
Materials and supplies	13,500	2,090	163	1,927	
Total refuse collection and recycling	2,884,222	3,154,272	3,020,194	134,078	
Traffic management:	260.265	204.204	204 204		
Personnel services	368,365	384,384	384,384	- 56 100	
Contractual services Materials and supplies	100,800 55,650	110,562 173,048	54,462 95,017	56,100 78,031	
Continuous charges	605,500	619,323	597,981	21,342	
Capital outlay	121,500	309,226	127,190	182,036	
Total traffic management	1,251,815	1,596,543	1,259,034	337,509	

	Budgeted Amounts		Actual	Variance with Final Budget Positive	
	Original	Final	Actual	(Negative)	
	- 8			(
Public works: (Continued)					
Regional transportation:	¢ 206.000	Φ 206.054	¢ 206.052	.	
Grants and contributions	\$ 296,000	\$ 296,954	\$ 296,953	\$ 1	
Total regional transportation	296,000	296,954	296,953	1	
Capital projects management:					
Personnel services	182,540	371,262	371,261	1	
Contractual services	261,950	401,849	94,816	307,033	
Materials and supplies	6,900	5,858	3,029	2,829	
Continuous charges	560		572	122	
Capital outlay	6,250	7,029	2,849	4,180	
Total capital projects management	458,200	786,692	472,527	314,165	
Total public works	14,183,048	16,615,093	14,360,321	2,254,772	
Parks and Recreation:					
Outdoor pool:					
Personnel services	236,659	/	57,291	28	
Contractual services	23,435		28,534	1	
Materials and supplies	39,980		42,881	1	
Continuous charges	20,000	19,980	19,980		
Total outdoor pool	320,074	148,716	148,686	30	
Parks and recreation administration:					
Personnel services	481,696	491,438	491,437	1	
Contractual services	30,000		35,454	103,329	
Materials and supplies	2,000		1,598	4	
Continuous charges	24,020		23,359	999	
Capital outlay	35,000		69,436	11,086	
Total parks and recreation administration	572,716		621,284	115,419	
Parks:	002 700	007.000	895,998		
Personnel services	882,798			- 20	
Contractual services Materials and supplies	71,600		77,695	20	
***	188,570		170,291	15,494	
Continuous charges	54,000		53,834	2,032 61,703	
Capital outlay	63,000	170,418	108,715	01,703	
Total parks	1,259,968	1,385,782	1,306,533	79,249	
Recreation programs administration:					
Personnel services	196,021	212,000	212,000	-	
Contractual services	83,940		80,399	7_	
Total recreation programs administration	279,961	292,406	292,399	7	
T1 T	<u> </u>				
Ida Lee recreation center:	1.026.525	1 007 607	1 027 627		
Personnel services	1,036,525		1,037,627	- 204	
Contractual services	272,631		308,762	294	
Materials and supplies	68,518		52,964	1	
Transfer payments	256.656	38	38	47.055	
Continuous charges	256,676		210,059	47,255	
Capital outlay	-	241	241		
Total Ida Lee recreation center	1,634,350	1,657,241	1,609,691	47,550	
					

	Budgeted	Budgeted Amounts		Variance with Final Budget Positive	
	Original	Final	Actual Amounts	(Negative)	
Parks and recreation: (Continued)					
Fitness programs:					
Personnel services	\$ 490,697	\$ 469,645	\$ 469,645	\$ -	
Contractual services	35,170	32,812	30,946	1,866	
Materials and supplies	8,100	8,560	8,559	1	
Total fitness programs	533,967	511,017	509,150	1,867	
Community outreach:					
Personnel services	121,767	97,276	97,276	-	
Contractual services	14,350	12,880	12,589	291	
Materials and supplies	6,080	6,265	6,257	8	
Total community outreach	142,197	116,421	116,122	299	
Aquatics:					
Personnel services	1,153,953	1,319,973	1,319,973	-	
Contractual services	14,595	11,711	11,708	3	
Materials and supplies	43,730	47,180	47,179	1	
Total aquatics	1,212,278	1,378,864	1,378,860	4	
Sports programs:					
Personnel services	170,881	183,228	183,228	-	
Contractual services	170	70	70	-	
Materials and supplies	27,300	32,425	32,420	5	
Total sports programs	198,351	215,723	215,718	5	
Recreation classes:					
Personnel services	150,377	167,733	167,732	1	
Contractual services	3,370	320	320	-	
Materials and supplies	3,325	4,000	3,999	1	
Total recreation classes	157,072	172,053	172,051	2	
Special events:					
Personnel services	186,340	137,449	137,449	-	
Contractual services	227,009	218,453	204,425	14,028	
Materials and supplies	54,739	79,053	79,052	1	
Grants and contributions	12,500	12,100	12,100		
Total special events	480,588	447,055	433,026	14,029	
Tennis court complex:	472.540	540 145	540 144	1	
Personnel services Contractual services	473,549 13,700	548,145 22,290	548,144 22,261	1 29	
Materials and supplies	20,300	24,174	24,171	3	
Continuous charges	51,760	51,740	49,580	2,160	
Total tennis court complex	559,309	646,349	644,156	2,193	
Camp programs:		,			
Personnel services	82,834	93,683	93,677	6	
Contractual services	33,500	33,891	33,890	1	
Materials and supplies	6,000	6,262	6,261	1	
Total camp programs	122,334	133,836	133,828	8	
0		,			

	Budgeted Amounts		Actual	Variance with Final Budget Positive	
	Original	Final	Amounts	(Negative)	
Double and respections (Continued)					
Parks and recreation: (Continued) Preschool childcare programs:					
Personnel services	\$ 108,553	\$ 99,363	\$ 99,363	\$ -	
Contractual services	1,900	1,753	1,753	-	
Materials and supplies	3,570	4,513	4,506	7	
Total preschool childcare programs	114,023	105,629	105,622	7	
Parks and recreation commission:					
Personnel services	9,204	6,459	6,444	15	
Total parks and recreation commission	9,204	6,459	6,444	15	
Tree commission:					
Personnel services	9,204	6,244	6,228	16	
Contractual services	1,800	1,740	1,737	3	
Total tree commission	11,004	7,984	7,965	19	
Total parks and recreation	7,607,396	7,962,238	7,701,535	260,703	
Balch Library:					
Library operations:					
Personnel services	408,871	419,058	409,069	9,989	
Contractual services	35,983	46,998	40,372	6,626	
Materials and supplies	40,655	32,455	30,882	1,573	
Continuous charges	22,166	19,669	18,211	1,458	
Capital outlay		12,599	5,336	7,263	
Total library operations	507,675	530,779	503,870	26,909	
Library advisory commission:					
Personnel services	9,204	9,154	7,958	1,196	
Contractual services	800	1,230	1,065	165	
Materials and supplies	350	50		50	
Total library advisory commission	10,354	10,434	9,023	1,411	
Total Balch Library	518,029	541,213	512,893	28,320	
Planning and zoning:					
Planning and zoning operations:					
Personnel services	1,843,291	1,761,523	1,761,523	-	
Contractual services	19,145	408,839	44,307	364,532	
Materials and supplies	6,600	7,718	6,378	1,340	
Continuous charges	290	468	299	169	
Capital outlay		1,062	1,062		
Total planning and zoning operations	1,869,326	2,179,610	1,813,569	366,041	
Planning commission					
Personnel services	27,667	27,193	27,126	67	
Contractual services	-	3,733	3,633	100	
Materials and supplies	300	524	224	300	
Total planning commission	27,967	31,450	30,983	467	

	Budgeted Amounts		Actual	Variance with Final Budget Positive	
	Original	Final	Amounts	(Negative)	
Planning and zoning: (Continued) Board of zoning appeals:		4			
Personnel services	\$ 6,459	\$ 6,459	\$ 538	\$ 5,921	
Total board of zoning appeals	6,459	6,459	538	5,921	
Board of architectural review: Personnel services Contractual services	27,667 3,500	27,667 3,500	27,448 154	219 3,346	
Total board of architectural review	31,167	31,167	27,602	3,565	
Environmental advisory commission: Personnel services Contractual services Materials and supplies	9,204 3,500	9,134 3,500 70	6,212 2,127 69	2,922 1,373	
Total environment advisory commission	12,704	12,704	8,408	4,296	
Total planning and zoning	1,947,623	2,261,390	1,881,100	380,290	
Plan review: Personnel services Contractual services Materials and supplies Capital outlay	1,306,751 131,673 6,500 3,000	1,347,730 175,101 6,761 17,264	1,347,716 97,776 5,785 13,700	14 77,325 976 3,564	
Total plan review	1,447,924	1,546,856	1,464,977	81,879	
Airport: Personnel services Contractual services Materials and supplies Continuous charges	354,307 269,870 26,600 161,390	354,464 283,338 29,853 152,454	322,318 256,249 26,305 138,372	32,146 27,089 3,548 14,082	
Total airport	812,167	820,109	743,244	76,865	
Airport commission: Personnel services Contractual services	9,204	9,204 544	6,874 271	2,330 273	
Total airport commission	9,204	9,748	7,145	2,603	
Total airport	821,371	829,857	750,389	79,468	
Debt Service: Principal Interest and fiscal charges	5,475,427 2,647,586	5,582,242 2,506,616	5,582,241 2,484,035	1 22,581	
Total debt service	8,123,013	8,088,858	8,066,276	22,582	
Total expenditures	57,429,283	61,903,959	57,938,068	3,965,891	
Other financing uses: Transfers out	1,865,877	4,983,675	6,722,398	(1,738,723)	
Total other financing uses	1,865,877	4,983,675	6,722,398	(1,738,723)	
Total general fund expenditures and other financing uses	\$ 59,295,160	\$ 66,887,634	\$ 64,660,466	\$ 2,227,168	

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Administering efficient government:				
Town council:				
Personnel services	\$ 141,020	\$ 141,570	\$ 139,998	\$ 1,572
Contractual services	129,550	128,515	109,053	19,462
Materials and supplies	3,100	5,773	5,771	2
Capital outlay	· -	630	630	-
Total Town council	273,670	276,488	255,452	21,036
Town manager:	·	·		,
Personnel services	677,175	695,463	695,462	1
Contractual services	47,026	101,167	74,089	27,078
Materials and supplies	8,075	8,986	4,724	4,262
Grants and contributions	50,000	1,192	-	1,192
Continuous charges	4,700	3,346	3,346	· -
Capital outlay	1,000	43,330	318	43,012
Total Town manager	787,976	853,484	777,939	75,545
Town attorney:				
Personnel services	573,800	591,815	591,814	1
Contractual services	57,400	227,396	194,001	33,395
Transfer payments	169,000	396,001	396,000	1
Materials and supplies	3,400	2,771	2,769	2
Continuous charges	110	78	78	_
Capital outlay	-	268	268	-
Total Town attorney	803,710	1,218,329	1,184,930	33,399
Clerk of council:				
Personnel services	214,719	245,263	245,263	
Contractual services	9,330	22,474	15,456	7,018
Materials and supplies	1,450	1,619	1,618	1
Capital outlay	-	2,070	2,070	-
Total Clerk of Council	225,499	271,426	264,407	7,019
	223,477	271,420	204,407	7,017
Public arts commission: Personnel services	9,204	9,204	8,936	268
Contractual services	250	350	86	264
Materials and supplies	150	50	36	14
Contributions	10,000	13,325	12,825	500
Total public arts commission	19,604	22,929	21,883	1,046
1	17,001	22,727	21,003	1,010
Economic development commission:	0.204	0.104	5 504	2.520
Personnel services	9,204	9,124	5,594	3,530
Contractual services	1,200	630	-	630
Materials and supplies	-	650	649	1
Total economic development commission	10,404	10,404	6,243	4,161
Diversity commission:				
Personnel services	9,204	9,204	8,497	707
Total diversity commission	9,204	9,204	8,497	707
Total diversity commission	9,404	7,404	0,477	707

Administering efficient government: (Continued) Final Amounts (Negative) Public information: Personnel services \$ 208,290 \$ 270,969 \$ 21,965 Materials and supplies 3.733 330 43 Capital outlay - 1,920 1,920 - Total public information 297,820 348,553 326,545 220,008 Information technology commission: Personnel services 9,204 9,204 6,738 2,466 Total information technology commission: 9,204 9,204 6,738 2,466 Parks and recreation commission: 9,204 6,459 6,444 15 Total parks and recreation commission: 9,204 6,459 6,444 15 Total parks and recreation commission: 9,204 6,459 6,444 15 Tersonnel services 9,204 6,244 6,228 16 Contractual services 9,204 7,984 7,965 19 Library advisory commission: 9,204 7,984 7,965 19 <		Budgeted Amounts		Actual	Variance with Final Budget Positive	
Public information:					(Negative)	
Capital outlay	Public information: Personnel services		,		\$ - 21,965	
Information technology commission: Personnel services 9,204 9,204 6,738 2,466 Total information technology commission 9,204 9,204 6,738 2,466 Parks and recreation commission: Personnel services 9,204 6,459 6,444 15 Total parks and recreation commission 9,204 6,459 6,444 15 Tree commission: Personnel services 9,204 6,244 6,228 16 Contractual services 1,800 1,740 1,737 3 Total tree commission 11,004 7,984 7,965 19 Library advisory commission: Personnel services 8,204 9,154 7,958 1,196 Contractual services 800 1,230 1,065 165 Materials and supplies 350 50 -					43	
Personnel services 9,204 9,204 6,738 2,466 Total information technology commission 9,204 9,204 6,738 2,466 Parks and recreation commission: 9,204 6,459 6,444 15 Total parks and recreation commission: 9,204 6,459 6,444 15 Tree commission: 9,204 6,249 6,228 16 Contractual services 1,800 1,740 1,737 3 Total tree commission: 31,000 1,740 1,737 3 Personnel services 9,204 9,154 7,958 1,96 Contractual services 9,204 9,154 7,958 1,196 Contractual services 800 1,230 1,065 165 Materials and supplies 350 50 - 50 Total library advisory commission 10,354 10,434 9,023 1,411 Planning commission: 27,667 27,193 27,126 67 Contractual services 2,7667 <	Total public information	297,820	348,553	326,545	22,008	
Parks and recreation commission: 9,204 6,459 6,444 15 Total parks and recreation commission 9,204 6,459 6,444 15 Tree commission: Bersonnel services 9,204 6,244 6,228 16 Contractual services 1,800 1,740 1,737 3 Total tree commission: 11,004 7,984 7,965 19 Library advisory commission: 9,204 9,154 7,958 1,196 Contractual services 800 1,230 1,065 165 Materials and supplies 350 50 - 50 Total library advisory commission 10,354 10,434 9,023 1,411 Planning commission: 27,667 27,193 27,126 67 Contractual services 27,667 27,193 27,126 67 Contractual services 300 524 224 300 Total planning commission 27,967 31,450 30,983 467 Board of Zoning appeals:		9,204	9,204	6,738	2,466	
Personnel services 9,204 6,459 6,444 15 Total parks and recreation commission 9,204 6,459 6,444 15 Tree commission: 9,204 6,244 6,228 16 Contractual services 1,800 1,740 1,737 3 Total tree commission 11,004 7,984 7,965 19 Library advisory commission: 9,204 9,154 7,958 1,196 Contractual services 800 1,230 1,065 165 Materials and supplies 350 50 - 50 Total library advisory commission 10,354 10,434 9,023 1,411 Planning commission: 27,667 27,193 27,126 67 Contractual services 27,667 27,193 27,126 67 Contractual services 300 524 224 300 Materials and supplies 6,459 6,459 538 5,921 Total planning commission 27,967 31,450 <	Total information technology commission	9,204	9,204	6,738	2,466	
Tree commission: 9,204 6,244 6,228 1 6 Personnel services 9,204 6,244 6,228 1 6 Contractual services 1,800 1,740 1,737 3 Total tree commission 11,004 7,984 7,965 19 Library advisory commission: 9,204 9,154 7,958 1,196 Contractual services 800 1,230 1,065 165 Materials and supplies 350 50 - 50 Total library advisory commission 10,354 10,434 9,023 1,411 Planning commission: 27,667 27,193 27,126 67 Contractual services 2,667 27,193 27,126 67 Contractual services - 3,733 3,633 100 Materials and supplies 300 524 224 300 Total planning commission 27,967 31,450 30,983 467 Board of zoning appeals: - 6,459 538		9,204	6,459	6,444	15	
Tree commission: 9,204 6,244 6,228 1 6 Personnel services 9,204 6,244 6,228 1 6 Contractual services 1,800 1,740 1,737 3 Total tree commission 11,004 7,984 7,965 19 Library advisory commission: 9,204 9,154 7,958 1,196 Contractual services 800 1,230 1,065 165 Materials and supplies 350 50 - 50 Total library advisory commission 10,354 10,434 9,023 1,411 Planning commission: 27,667 27,193 27,126 67 Contractual services 2,667 27,193 27,126 67 Contractual services - 3,733 3,633 100 Materials and supplies 300 524 224 300 Total planning commission 27,967 31,450 30,983 467 Board of zoning appeals: - 6,459 538	Total parks and recreation commission	9,204	6,459	6,444	15	
Total tree commission 11,004 7,984 7,965 19 Library advisory commission: 9,204 9,154 7,958 1,196 Personnel services 800 1,230 1,065 165 Contractual services 800 1,230 1,065 165 Materials and supplies 350 50 - 50 Total library advisory commission 10,354 10,434 9,023 1,411 Planning commission: 8 27,667 27,193 27,126 67 Contractual services 2- 3,733 3,633 100 Materials and supplies of supplies 300 524 224 300 Total planning commission 27,967 31,450 30,983 467 Board of zoning appeals 6,459 6,459 538 5,921 Total board of zoning appeals 6,459 6,459 538 5,921 Board of architectural review: 27,667 27,667 27,448 219 Personnel services 3,5	Tree commission: Personnel services				16	
Library advisory commission: Personnel services 9,204 9,154 7,958 1,196 Contractual services 800 1,230 1,065 165 Materials and supplies 350 50 - 50 Total library advisory commission 10,354 10,434 9,023 1,411 Planning commission: Personnel services 27,667 27,193 27,126 67 Contractual services - 3,373 3,633 100 Materials and supplies 300 524 224 300 Total planning commission 27,967 31,450 30,983 467 Board of zoning appeals: Personnel services 6,459 6,459 538 5,921 Total board of zoning appeals 6,459 6,459 538 5,921 Board of architectural review: Personnel services 27,667 27,667 27,448 219 Contractual services 3,500 3,500 154 3,346 Total board of architectural review 31,167 31,167 27,602 3,565 Environmental advisory commission: Personnel services 9,204 9,134 6,212 2,922 Contractual services 3,500 3,500 2,127 1,373 Materials and supplies - 70 66 1 Total environmental advisory commission 12,704 12,704 8,408 4,296 Airport commission: Personnel services 9,204 9,204 6,874 2,330 Contractual services 9,204 9,748 7,145 2,603 Contractual services 9,204 9,748 7,145 2,603 Contractual services 9,204 9,748	Contractual services	1,800	·	1,737	3	
Personnel services 9,204 9,154 7,958 1,196 Contractual services 800 1,230 1,065 165 Materials and supplies 350 50 - 50 Total library advisory commission 10,354 10,434 9,023 1,411 Planning commission: 27,667 27,193 27,126 67 Contractual services - 3,733 3,633 100 Materials and supplies 300 524 224 300 Total planning commission 27,967 31,450 30,983 467 Board of zoning appeals: 27,967 31,450 30,983 467 Board of zoning appeals: 6,459 6,459 538 5,921 Total board of zoning appeals 6,459 6,459 538 5,921 Board of architectural review: 27,667 27,667 27,448 219 Contractual services 3,500 3,500 154 3,346 Total board of architectural review 31,167	Total tree commission	11,004	7,984	7,965	19	
Total library advisory commission 10,354 10,434 9,023 1,411 Planning commission: Personnel services 27,667 27,193 27,126 67 Contractual services - 3,733 3,633 100 Materials and supplies 300 524 224 300 Total planning commission 27,967 31,450 30,983 467 Board of zoning appeals: Personnel services 6,459 6,459 538 5,921 Total board of zoning appeals 6,459 6,459 538 5,921 Board of architectural review: Personnel services 27,667 27,667 27,448 219 Contractual services 3,500 3,500 154 3,346 Total board of architectural review 31,167 31,167 27,662 3,565 Environmental advisory commission: Personnel services 9,204 9,134 6,212 2,922 Contractual services 3,500 3,500 2,127 1,373 <	Personnel services Contractual services	800	1,230	1,065	1,196 165 50	
Planning commission: 27,667 27,193 27,126 67 Contractual services - 3,733 3,633 100 Materials and supplies 300 524 224 300 Total planning commission 27,967 31,450 30,983 467 Board of zoning appeals: 27,967 31,450 30,983 467 Personnel services 6,459 6,459 538 5,921 Total board of zoning appeals 6,459 6,459 538 5,921 Board of architectural review: 27,667 27,667 27,448 219 Contractual services 27,667 27,667 27,448 219 Contractual services 3,500 3,500 154 3,346 Environmental advisory commission: 9,204 9,134 6,212 2,922 Contractual services 3,500 3,500 2,127 1,373 Materials and supplies - 70 69 1 Total environmental advisory commission 12,704	• • • • • • • • • • • • • • • • • • • •			9 023		
Board of zoning appeals: 6,459 6,459 538 5,921 Total board of zoning appeals 6,459 6,459 538 5,921 Board of architectural review: 27,667 27,667 27,448 219 Personnel services 27,667 27,667 27,448 219 Contractual services 3,500 3,500 154 3,346 Total board of architectural review 31,167 31,167 27,602 3,565 Environmental advisory commission: 9,204 9,134 6,212 2,922 Contractual services 3,500 3,500 2,127 1,373 Materials and supplies - 70 69 1 Total environmental advisory commission 12,704 12,704 8,408 4,296 Airport commission: 9,204 9,204 6,874 2,330 Contractual services 9,204 9,204 6,874 2,330 Contractual services - 544 271 273 Total airport commission <	Planning commission: Personnel services Contractual services	27,667	27,193 3,733	27,126 3,633	67 100 300	
Personnel services 6,459 6,459 538 5,921 Total board of zoning appeals 6,459 6,459 538 5,921 Board of architectural review: Personnel services 27,667 27,667 27,448 219 Contractual services 3,500 3,500 154 3,346 Total board of architectural review 31,167 31,167 27,602 3,565 Environmental advisory commission: Personnel services 9,204 9,134 6,212 2,922 Contractual services 3,500 3,500 2,127 1,373 Materials and supplies - 70 69 1 Total environmental advisory commission 12,704 12,704 8,408 4,296 Airport commission: Personnel services 9,204 9,204 6,874 2,330 Contractual services 9,204 9,204 6,874 2,330 Contractual services - 544 271 273 Total airport commission 9,204 </td <td>Total planning commission</td> <td>27,967</td> <td>31,450</td> <td>30,983</td> <td>467</td>	Total planning commission	27,967	31,450	30,983	467	
Board of architectural review: 27,667 27,667 27,448 219 Contractual services 3,500 3,500 154 3,346 Total board of architectural review 31,167 31,167 27,602 3,565 Environmental advisory commission: Personnel services 9,204 9,134 6,212 2,922 Contractual services 3,500 3,500 2,127 1,373 Materials and supplies - 70 69 1 Total environmental advisory commission 12,704 12,704 8,408 4,296 Airport commission: 9,204 9,204 6,874 2,330 Personnel services 9,204 9,204 6,874 2,330 Contractual services - 544 271 273 Total airport commission 9,204 9,748 7,145 2,603	2	6,459	6,459	538	5,921	
Personnel services 27,667 27,667 27,448 219 Contractual services 3,500 3,500 154 3,346 Total board of architectural review 31,167 31,167 27,602 3,565 Environmental advisory commission: Personnel services 9,204 9,134 6,212 2,922 Contractual services 3,500 3,500 2,127 1,373 Materials and supplies - 70 69 1 Total environmental advisory commission 12,704 12,704 8,408 4,296 Airport commission: Personnel services 9,204 9,204 6,874 2,330 Contractual services - 544 271 273 Total airport commission 9,204 9,748 7,145 2,603	Total board of zoning appeals	6,459	6,459	538	5,921	
Environmental advisory commission: Personnel services 9,204 9,134 6,212 2,922 Contractual services 3,500 3,500 2,127 1,373 Materials and supplies - 70 69 1 Total environmental advisory commission 12,704 12,704 8,408 4,296 Airport commission: Personnel services 9,204 9,204 6,874 2,330 Contractual services - 544 271 273 Total airport commission 9,204 9,748 7,145 2,603	Personnel services				219 3,346	
Personnel services 9,204 9,134 6,212 2,922 Contractual services 3,500 3,500 2,127 1,373 Materials and supplies - 70 69 1 Total environmental advisory commission 12,704 12,704 8,408 4,296 Airport commission: Personnel services 9,204 9,204 6,874 2,330 Contractual services - 544 271 273 Total airport commission 9,204 9,748 7,145 2,603	Total board of architectural review	31,167	31,167	27,602	3,565	
Airport commission: 9,204 9,204 6,874 2,330 Personnel services - 544 271 273 Total airport commission 9,204 9,748 7,145 2,603	Personnel services Contractual services	3,500	3,500	2,127	2,922 1,373 1	
Airport commission: 9,204 9,204 6,874 2,330 Personnel services - 544 271 273 Total airport commission 9,204 9,748 7,145 2,603	Total environmental advisory commission	12,704	12,704	8,408	4,296	
	Personnel services				2,330 273	
Total administering efficient government 2,555,154 3,136,426 2,950,742 185,684	Total airport commission	9,204	9,748	7,145	2,603	
	Total administering efficient government	2,555,154	3,136,426	2,950,742	185,684	

Supporting services: Finance		Rudgete	Budgeted Amounts		Variance with Final Budget Positive
Personnel services				Actual Amounts	
Personnel services					
Personnel services	•• •				
Contractual services 354,359 025,161 256,422 98,619 Materials and supplies 19,250 25,375 20,181 5,194 Capital outlay 15,000 38,000 35,493 2,507 Total finance 2,752,986 3,037,111 2,927,539 109,572 Human resources: 2,752,986 3,037,111 2,927,539 10,033 Materials and supplies 468,338 520,358 50,358 - Contractual services 468,338 520,358 50,358 - Contractual services 2,622 5,897 5,245 652 Continous charges 2,600 2,600 1,950 650 Total human resources 584,920 674,841 663,506 11,335 Information technology operations: 1,942 901,399 901,398 1 Contractual services 911,942 901,399 901,398 1 Contractual services 91,598 60,290 798,519 124,414 Materials and supplies		\$ 2.285.061	\$ 2,270,612	\$ 2.270.612	\$ -
Continuous charges 79,316 77,963 74,711 3,252 Capital outlay 15,000 38,000 35,493 2,507 Total finance 2,752,986 3,037,111 2,927,539 109,572 Human resources: 8 520,358 520,358 10,033 Contractual services 111,360 145,986 135,953 10,033 Materials and supplies 2,620 5,897 5,245 652 Continuous charges 2,600 2,600 2,600 1,950 650 Total human resources 584,920 674,841 663,506 11,335 Information technology operations: 911,942 901,399 901,398 1 Contractual services 805,699 922,600 798,519 124,141 Materials and supplies 11,000 13,367 13,395 11 Contractual services 59,780 60,280 59,591 68 Capital outlay 164,200 188,331 168,815 19,516 Total supporting servic	Contractual services				
Capital outlay 15,000 38,000 35,493 2,507 Total finance 2,752,986 3,037,111 2,927,539 109,572 Human resources: Personnel services 468,338 520,358 520,358 - Contractual services 111,360 145,986 155,953 10,033 Materials and supplies 2,622 5,897 5,245 652 Continuous charges 2,600 2,600 1,950 650 Total human resources 884,920 674,841 663,506 11,335 Information technology operations: 911,942 901,399 901,398 1 Personnel services 805,699 922,660 798,519 124,141 Materials and supplies 11,000 13,967 13,956 11 Continuous charges 59,780 60,280 59,591 689 Capital outlay 164,200 188,331 168,815 19,516 Total supporting services 1,58,675 1,545,053 1,580,33,324 265,265	Materials and supplies	19,250	25,375	20,181	5,194
Total finance 2,752,986 3,037,111 2,927,539 109,572 Human resources:	Continuous charges	79,316	77,963	74,711	3,252
Human resources: Personnel services	Capital outlay	15,000	38,000	35,493	2,507
Personnel services	Total finance	2,752,986	3,037,111	2,927,539	109,572
Contractual services 111,360 145,986 135,953 10,033 Materials and supplies 2,622 5,897 5,245 652 Continuous charges 2,600 2,600 1,950 650 Total human resources 584,920 674,841 663,506 11,335 Information technology operations: 911,942 901,399 901,398 1 Personnel services 905,699 922,660 798,519 124,141 Materials and supplies 11,000 13,967 13,956 11 Contractual services 59,780 60,280 59,91 689 Capital outlay 164,200 188,331 168,815 19,516 Total information technology operations 1,952,621 2,086,637 1,942,279 144,358 Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: 2 2 2,086,637 1,942,279 144,358 Total supporting services 1,588,675 1,545,053 1,560,039 39	Human resources:				
Materials and supplies 2,622 5,897 5,245 652 Continuous charges 2,600 2,600 1,950 650 Total human resources 584,920 674,841 663,506 11,335 Information technology operations: 911,942 901,399 901,398 1 Personnel services 805,699 922,660 798,519 124,141 Materials and supplies 11,000 13,957 13,956 111 Continuous charges 59,780 60,280 59,591 689 Capital outlay 164,200 188,331 168,815 19516 Total information technology operations 1,952,621 2,086,637 1,942,279 144,358 Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: 2	Personnel services	468,338	520,358	520,358	-
Continuous charges 2,600 2,600 1,950 650 Total human resources 584,920 674,841 663,506 11,335 Information technology operations: 911,942 901,399 901,398 1 Personnel services 805,699 922,660 798,519 124,141 Materials and supplies 11,000 13,967 13,956 11 Continuous charges 59,780 60,280 59,591 68 Capital outlay 164,200 188,331 168,815 19,516 Total information technology operations 1,952,621 2,086,637 1,942,279 144,358 Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: 2 2,086,637 1,942,279 144,358 Total supporting services 703,809 529,196 504,740 24,456 Ontractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 151,822 149,909 19,13	Contractual services	111,360	145,986	135,953	10,033
Total human resources 584,920 674,841 663,506 11,335 Information technology operations: 911,942 901,399 901,398 1 Contractual services 805,699 922,660 798,519 124,141 Materials and supplies 11,000 13,967 13,956 11 Continuous charges 59,780 60,280 59,591 689 Capital outlay 164,200 188,331 168,815 19,516 Total information technology operations 1,952,621 2,086,637 1,942,279 144,358 Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: 4 4 4 4 4 4 4 5 4 265,265 5 5 5,33,324 265,265 5 2 2 2 66,37 1,942,279 144,358 14,358 1 3 3 9,014 4 4 4 5 2 2 2 2 2	Materials and supplies	2,622	5,897	5,245	652
Personnel services	Continuous charges	2,600	2,600	1,950	650
Personnel services 911,942 901,399 901,398 1 Contractual services 805,699 922,660 798,519 124,141 Materials and supplies 11,000 13,967 13,956 11 Continuous charges 59,780 60,280 59,591 689 Capital outlay 164,200 188,331 168,815 19,516 Total information technology operations 1,952,621 2,086,637 1,942,279 144,358 Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: 3 1,588,675 1,545,053 1,506,039 39,014 Administrative support: 9 529,196 504,740 24,456 Contractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 115,822 149,099 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay 2,636,769 2,713,235 2,478,987 234,248<	Total human resources	584,920	674,841	663,506	11,335
Personnel services 911,942 901,399 901,398 1 Contractual services 805,699 922,660 798,519 124,141 Materials and supplies 11,000 13,967 13,956 11 Continuous charges 59,780 60,280 59,591 689 Capital outlay 164,200 188,331 168,815 19,516 Total information technology operations 1,952,621 2,086,637 1,942,279 144,358 Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: 3 1,588,675 1,545,053 1,506,039 39,014 Administrative support: 9 529,196 504,740 24,456 Contractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 115,822 149,099 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay 2,636,769 2,713,235 2,478,987 234,248<	Information technology operations:				
Materials and supplies 11,000 13,967 13,956 11 Continuous charges 59,780 60,280 59,591 689 Capital outlay 164,200 188,331 168,815 19,516 Total information technology operations 1,952,621 2,086,637 1,942,279 144,358 Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: Administrative support: Personnel services 1,588,675 1,545,053 1,506,039 39,014 Contractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 151,822 149,909 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay - 263,574 116,654 146,920 Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758	Personnel services		901,399	901,398	1
Continuous charges 59,780 60,280 59,591 689 Capital outlay 164,200 188,331 168,815 19,516 Total information technology operations 1,952,621 2,086,637 1,942,279 144,358 Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: Administrative support: Personnel services 1,588,675 1,545,053 1,506,039 39,014 Contractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 151,822 149,909 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay 2 263,674 116,654 146,920 Total administrative support 2,636,769 2,713,235 2,478,987 234,248 Personnel services 5,585,782 5,517,793 5,517,793 7,177 Contractual services 19,878 85,935 10,758 75		805,699	922,660	798,519	124,141
Capital outlay 164,200 188,331 168,815 19,516 Total information technology operations 1,952,621 2,086,637 1,942,279 144,358 Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: ***Contractive support:** Personnel services 1,588,675 1,545,053 1,506,039 39,014 Contractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 151,822 149,909 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay - 263,574 116,654 146,920 Patrol operations: ***Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,434 <				13,956	
Total information technology operations 1,952,621 2,086,637 1,942,279 144,358 Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: Administrative support: *** *** *** *** *** 4,545,053 1,506,039 39,014 *** 20,706,039 39,014 *** 20,476,039 39,014 *** 20,476,039 39,014 *** 20,476,039 39,014 *** 20,476,039 39,014 *** 20,476,039 39,014 *** 20,478,099 39,014 *** 20,478,099 39,014 *** 20,478,099 39,014 *** 20,478,099 39,014 *** 20,478,099 39,014 *** 20,014,049 21,948 *** 21,948 *** 21,948 *** 21,948 *** 21,948 *** 21,948 *** 23,2205 223,590 201,645 21,948 ** 23,2205 223,590 201,645 21,948 ** 24,78,987 234,248 **<					
Total supporting services 5,290,527 5,798,589 5,533,324 265,265 Keeping us safe: Administrative support: Personnel services 1,588,675 1,545,053 1,506,039 39,014 Contractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 151,822 149,909 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay - 263,574 116,654 146,920 Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604	Capital outlay	164,200	188,331	168,815	19,516
Keeping us safe: Administrative support: Personnel services 1,588,675 1,545,053 1,506,039 39,014 Contractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 151,822 149,909 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay 2 2,636,769 2,713,235 2,478,987 234,248 Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - - 93,716 Contractual services 54,953 44,765 </td <td>Total information technology operations</td> <td>1,952,621</td> <td>2,086,637</td> <td>1,942,279</td> <td>144,358</td>	Total information technology operations	1,952,621	2,086,637	1,942,279	144,358
Administrative support: Personnel services 1,588,675 1,545,053 1,506,039 39,014 Contractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 151,822 149,909 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay - 263,574 116,654 146,920 Total administrative support 2,636,769 2,713,235 2,478,987 234,248 Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 <td>Total supporting services</td> <td>5,290,527</td> <td>5,798,589</td> <td>5,533,324</td> <td>265,265</td>	Total supporting services	5,290,527	5,798,589	5,533,324	265,265
Personnel services 1,588,675 1,545,053 1,506,039 39,014 Contractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 151,822 149,909 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay - 263,574 116,654 146,920 Total administrative support 2,636,769 2,713,235 2,478,987 234,248 Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 -	Keeping us safe:				
Contractual services 703,809 529,196 504,740 24,456 Materials and supplies 112,080 151,822 149,909 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay - 263,574 116,654 146,920 Total administrative support 2,636,769 2,713,235 2,478,987 234,248 Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140					
Materials and supplies 112,080 151,822 149,909 1,913 Continuous charges 232,205 223,590 201,645 21,945 Capital outlay - 263,574 116,654 146,920 Total administrative support 2,636,769 2,713,235 2,478,987 234,248 Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 <td></td> <td></td> <td></td> <td></td> <td></td>					
Continuous charges 232,205 223,590 201,645 21,945 Capital outlay - 263,574 116,654 146,920 Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -					
Capital outlay - 263,574 116,654 146,920 Total administrative support 2,636,769 2,713,235 2,478,987 234,248 Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 - -					
Total administrative support 2,636,769 2,713,235 2,478,987 234,248 Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -		232,205			
Patrol operations: Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -			<u> </u>		
Personnel services 5,585,782 5,517,793 5,517,793 - Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations Personnel services 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -	Total administrative support	2,636,769	2,713,235	2,478,987	234,248
Contractual services 108,878 85,935 10,758 75,177 Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -	•	5.505.503	5 515 500	5 515 503	
Materials and supplies 119,350 127,672 119,474 8,198 Capital outlay - 37,380 27,039 10,341 Total patrol operations 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -					- 25 122
Capital outlay - 37,380 27,039 10,341 Total patrol operations 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -					
Total patrol operations 5,814,010 5,768,780 5,675,064 93,716 Criminal investigations: Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -		<i>'</i>			
Criminal investigations: 1,478,213 1,415,604 1,415,604 - Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -	•			·	
Personnel services 1,478,213 1,415,604 1,415,604 - Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -			.,,	.,,.	
Contractual services 54,953 44,765 39,625 5,140 Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -	- C	1 470 212	1 415 604	1 415 604	
Materials and supplies 12,500 7,192 4,069 3,123 Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -				, , , , , , , , , , , , , , , , , , ,	5 140
Continuous charges 28,800 25,512 25,512 - Capital outlay - 375 375 -					
Capital outlay - 375 375 -					
Total criminal investigations 1,574.466 1,493.448 1,485.185 8.263					
	Total criminal investigations	1.574 466	1.493.448	1.485.185	8.263

	Rudgeted	Amounts	Actual	Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
				(
Keeping us safe: (Continued)				
Community services:		4050055	h 105005	
Personnel services	\$ 1,731,565	\$ 1,862,366	\$ 1,862,365	\$ 1
Contractual services	7,275	9,821	9,821	-
Materials and supplies	28,750	24,329	24,325	42.995
Continuous charges	-	43,885	9 222	43,885
Capital outlay		8,233	8,233	
Total community services	1,767,590	1,948,634	1,904,744	43,890
Information services:				
Personnel services	1,607,798	1,667,477	1,667,477	-
Contractual services	207,919	192,861	192,861	-
Materials and supplies	10,150	8,204	8,202	2
Continuous charges	4,292	5,254	5,253	1
Capital outlay		3,086	3,086	
Total information services	1,830,159	1,876,882	1,876,879	3
Citizens' support team:				
Materials and supplies	1,395	1,704	1,303	401
Continuous charges	3,140	3,736	2,006	1,730
Total citizens' support team	4,535	5,440	3,309	2,131
Fire and rescue:				
Transfer payments	644,905	644,905	644,905	
Total fire and rescue	644,905	644,905	644,905	
Total keeping us safe	14,272,434	14,451,324	14,069,073	382,251
Providing the necessities:				
Public works administration:				
Personnel services	804,544	830,906	830,906	-
Contractual services	83,848	145,565	145,565	-
Materials and supplies	2,200	9,153	8,912	241
Continuous charges	17,440	16,798	16,796	2
Capital outlays	20,000	113,472	1,246	112,226
Total public works administration	928,032	1,115,894	1,003,425	112,469
Engineering and inspections:				
Personnel services	638,655	640,379	618,822	21,557
Contractual services	71,100	72,195	31,781	40,414
Materials and supplies	4,200	8,615	6,679	1,936
Capital outlay	33,000	36,000	2,465	33,535
Total engineering and inspections	746,955	757,189	659,747	97,442
Streets and grounds maintenance:				
Personnel services	2,811,318	2,757,711	2,756,206	1,505
Contractual services	1,608,800	2,336,377	1,539,828	796,549
Materials and supplies	275,200	415,036	383,760	31,276
Continuous charges	215,100	328,407	320,413	7,994
Capital outlay	500	187,529	53,908	133,621
Total streets and grounds maintenance	4,910,918	6,025,060	5,054,115	970,945

	Budgete	Budgeted Amounts		Variance with Final Budget Positive
	Original	Final	Actual Amounts	(Negative)
Desired to the control of the contro				
Providing the necessities: (Continued) Building maintenance:				
Personnel services	\$ 556,181	\$ 567,753	\$ 567,753	\$ -
Contractual services	421,530	492,446	336,279	156,167
Materials and supplies	78,500	120,163	120,162	130,107
Continuous charges	154,054	149.081	138,702	10,379
Capital outlay	25,000	106,416	28,300	78,116
Total building maintenance	1,235,265	1,435,859	1,191,196	244,663
Fleet maintenance:				
Personnel services	749,501	728,247	703,823	24,424
Contractual services	51,230	97,309	95,079	2,230
Materials and supplies	240,410	289,339	281,113	8,226
Continuous charges	408,000	304,689	298,394	6,295
Transfer payments	20,000	6,992	6,992	-
Capital outlay	2,500	20,054	17,729	2,325
Total fleet maintenance	1,471,641	1,446,630	1,403,130	43,500
Refuse collection and recycling:				
Contractual services	2,870,722	3,152,182	3,020,031	132,151
Materials and supplies	13,500	2,090	163	1,927
Total refuse collection and recycling	2,884,222	3,154,272	3,020,194	134,078
Traffic management:				
Personnel services	368,365	384,384	384,384	_
Contractual services	100,800	110,562	54,462	56,100
Materials and supplies	55,650	173,048	95,017	78,031
Continuous charges	605,500	619,323	597,981	21,342
Capital outlay	121,500	309,226	127,190	182,036
Total traffic management	1,251,815	1,596,543	1,259,034	337,509
Regional transportation:				
Grants and contributions	296,000	296,954	296,953	1
	<u> </u>		·	
Total regional transportation	296,000	296,954	296,953	1
Capital projects management: Personnel services	192 540	271 262	271 261	1
Contractual services	182,540	371,262 401,849	371,261	1 307.033
Materials and supplies	261,950		94,816	,
Continuous charges	6,900 560	5,858 694	3,029 572	2,829 122
Capital outlay	6,250	7,029	2,849	4,180
Total capital projects management	458,200	786,692	472,527	314,165
Total providing the necessities	14,183,048	16,615,093	14,360,321	2,254,772
	14,103,040	10,013,073	14,500,521	2,234,112
Ensuring quality of life:				
Outdoor pool:	224 450	55.010	55.001	20
Personnel services	236,659	57,319	57,291	28
Contractual services	23,435	28,535	28,534	1
Materials and supplies	39,980	42,882	42,881	1
Continuous charges	20,000	19,980	19,980	
Total outdoor pool	320,074	148,716	148,686	30

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Ensuring quality of life: (Continued)				
Parks and recreation administration:				
Personnel services	\$ 481,696	\$ 491,438	\$ 491,437	\$ 1
Contractual services	30,000	138,783	35,454	103,329
Materials and supplies	2.000	1.602	1,598	4
Continuous charges	24,020	24,358	23,359	999
Capital outlay	35,000	80,522	69,436	11,086
Total parks and recreation administration	572,716	736,703	621,284	115,419
Parks:				
Personnel services	882,798	895,998	895,998	-
Contractual services	71,600	77,715	77,695	20
Materials and supplies	188,570	185,785	170,291	15,494
Continuous charges	54,000	55,866	53,834	2,032
Capital outlay	63,000	170,418	108,715	61,703
Total parks	1,259,968	1,385,782	1,306,533	79,249
Recreation programs administration:				
Personnel services	196,021	212,000	212,000	-
Contractual services	83,940	80,406	80,399	7
Total recreation programs administration	279,961	292,406	292,399	7
Ida Lee recreation center:				
Personnel services	1,036,525	1,037,627	1,037,627	-
Contractual services	272,631	309,056	308,762	294
Materials and supplies	68,518	52,965	52,964	1
Transfer payments	-	38	38	-
Capital outlay	256,676	257,314	210,059	47,255
Continuous charges		241	241	
Total Ida Lee recreation center	1,634,350	1,657,241	1,609,691	47,550
Fitness programs:				
Personnel services	490,697	469,645	469,645	-
Contractual services	35,170	32,812	30,946	1,866
Materials and supplies	8,100	8,560	8,559	1
Total fitness programs	533,967	511,017	509,150	1,867
Community outreach:				
Personnel services	121,767	97,276	97,276	-
Contractual services	14,350	12,880	12,589	291
Materials and supplies	6,080	6,265	6,257	8
Total community outreach	142,197	116,421	116,122	299
Acquatics:				
Personnel services	1,153,953	1,319,973	1,319,973	-
Contractual services	14,595	11,711	11,708	3
Materials and supplies	43,730	47,180	47,179	1_
Total aquatics	1,212,278	1,378,864	1,378,860	4
•				

		Budgeted Amounts			Actual	Variance with Final Budget Positive		
	0	riginal	111104	Final		Amounts		(egative)
English and the efficient (Continued)	_							
Ensuring quality of life: (Continued) Sport programs:								
Personnel services	\$	170,881	\$	183,228	\$	183,228	\$	_
Contractual services	Ψ	170,001	Ψ	70	Ψ	70	Ψ	_
Materials and supplies		27,300		32,425		32,420		5
Time in Supplies		27,500	-	52,125				
Total sport programs		198,351		215,723		215,718		5
Recreation classes:								
Personnel services		150,377		167,733		167,732		1
Contractual services		3,370		320		320		-
Materials and supplies		3,325		4,000		3,999		1
Total recreation classes		157,072		172,053		172,051		2
Special events:								
Personnel services		186,340		137,449		137,449		
Contractual services		227.009		218,453		204,425		14,028
Materials and supplies		54,739		79,053		79,052		14,028
Grants and contributions		12,500		12,100		12,100		-
Total special events		480,588		447,055		433,026		14,029
Total special events		400,300		447,033		433,020		14,027
Tennis court complex:								
Personnel services		473,549		548,145		548,144		1
Contractual services		13,700		22,290		22,261		29
Materials and supplies		20,300		24,174		24,171		3
Continuous charges		51,760		51,740		49,580		2,160
Total tennis court complex		559,309		646,349		644,156		2,193
Camp programs:								
Personnel services		82,834		93,683		93,677		6
Contractual services		33,500		33,891		33,890		1
Materials and supplies		6,000		6,262		6,261		1_
Total camp programs		122,334		133,836		133,828		8
D 1 1 1 1 1 1 1								
Preschool childcare programs:		100.552		00.262		00.262		
Personnel services Contractual services		108,553		99,363		99,363		-
Materials and supplies		1,900 3,570		1,753 4,513		1,753 4,506		7
waterials and supplies		3,370		4,313		4,300		
Total preschool childcare programs	-	114,023		105,629		105,622		7
Total Parks and Recreation Commission		7,607,396		7,962,238		7,701,535		260,703
Balch library:								
Library operations:								
Personnel services		408,871		419,058		409,069		9,989
Contractual services		35,983		46,998		40,372		6,626
Materials and supplies		40,655		32,455		30,882		1,573
Continuous charges		22,166		19,669		18,211		1,458
Capital outlay		-		12,599		5,336		7,263
Total library operations		507,675		530,779		503,870		26,909
Total notary operations		201,012		330,117		505,010		20,707

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Ensuring quality of life: (Continued) Planning and zoning: Planning and zoning operations:				
Personnel services	\$ 1,843,291	\$ 1,761,523	\$ 1,761,523	\$ -
Contractual services	19,145	408,839	44,307	364,532
Materials and supplies	6,600	7,718	6,378	1,340
Continuous charges Capital outlay	290	468 1,062	299 1,062	169
Capital outlay		1,002	1,002	
Total planning and zoning operations	1,869,326	2,179,610	1,813,569	366,041
Plan review:				
Personnel services	1,306,751	1,347,730	1,347,716	14
Contractual services	131,673	175,101	97,776	77,325
Materials and supplies	6,500	6,761	5,785	976
Capital outlay	3,000	17,264	13,700	3,564
Total plan review	1,447,924	1,546,856	1,464,977	81,879
Total ensuring quality of life	11,412,113	12,205,040	11,469,542	735,498
Seizing the future:				
Airport Operations:				
Personnel services	354,307	354,464	322,318	32,146
Contractual services	269,870	283,338	256,249	27,089
Materials and supplies	26,600	29,853	26,305	3,548
Continuous charges	161,390	152,454	138,372	14,082
Total airport operations	812,167	820,109	743,244	76,865
Economic development operations:				
Personnel services	275,221	275,264	275,184	80
Contractual services	60,033	63,670	32,966	30,704
Materials and supplies	14,550	15,415	7,990	7,425
Continuous charges	336,023	336,093	331,329	4,764
Grants and contributions	95,000	95,000	95,000	- 1
Capital outlay	-	3,078	3,077	1
Total economic development operations	780,827	788,520	745,546	42,974
Debt Service:				
Principal	5,475,427	5,582,242	5,582,241	1
Interest and fiscal charges	2,647,586	2,506,616	2,484,035	22,581
Total debt service	8,123,013	8,088,858	8,066,276	22,582
Total expenditures	57,429,283	61,903,959	57,938,068	3,965,891
Other Financing Uses:				
Transfers out	1,865,877	4,983,675	6,722,398	(1,738,723)
	1,000,077	.,,,,,,,,,	5,722,570	(1,700,720)
Total other financing uses	1,865,877	4,983,675	6,722,398	(1,738,723)
Total general fund expenditures and other financing uses	\$ 59,295,160	\$ 66,887,634	\$ 64,660,466	\$ 2,227,168
outer imaneing uses	φ 39,293,100	φ 00,007,034	φ 0 +, 000,400	ψ 4,441,100

UTILITIES FUND COMPARATIVE STATEMENTS OF NET POSITION June 30, 2019

	2019	2018
ASSETS CURRENT ASSETS Cash and cash equivalents Accounts receivable, net Prepaid expenses Inventory Restricted cash	\$ 34,290,231 4,036,605 19,133 683,535	\$ 27,678,535 3,837,044 17,123 739,914 680,712
Total current assets	39,029,504	32,953,328
NONCURRENT ASSETS Capital assets: Nondepreciable Depreciable assets, net	2,524,742 177,327,177	1,846,796 178,743,848
Total noncurrent assets	179,851,919	180,590,644
Total assets	218,881,423	213,543,972
DEFERRED OUTFLOWS OF RESOURCES Deferred outflows related to pension plan Deferred outflows related to other post employment benefits Deferred loss on refunding	588,912 182,032 2,150,538	600,339 25,913 2,350,916
Total deferred outflows of resources	2,921,482	2,977,168
Total assets and deferred outflows of resources	221,802,905	216,521,140
CURRENT LIABILITIES Accounts payable Accrued expenses Accrued interest Compensated absences Retainage payable Bonds payable Performance bonds payable Customer deposits and contingent charges	1,137,046 328,694 935,868 509,114 53,907 2,284,859 9,000 1,265,830	1,145,440 316,003 1,065,189 511,705 194,312 2,164,287 9,000 1,105,404
Total current liabilities NONCURRENT LIABILITIES Compensated absences Net pension obligation liability Net other postemployment benefit liability Bonds payable, net	6,524,318 164,395 2,305,498 2,270,174 59,152,366	6,511,340 165,231 2,846,808 2,081,222 61,586,932
Total noncurrent liabilities	63,892,433	66,680,193
Total liabilities	70,416,751	73,191,533
DEFERRED INFLOWS OF RESOURCES Deferred inflows related to pension plan Deferred inflows related to other postemployment benefits	682,884 585,693	559,902 674,441
Total liabilities and deferred inflows of resources	71,685,328	74,425,876
NET POSITION Net investment in capital assets Unrestricted Total net position	120,511,325 29,606,252 \$ 150,117,577	119,676,742 22,418,522 \$ 142,095,264
10th not position	ψ 150,117,577	ψ 172,073,204

UTILITIES FUND

COMPARATIVE STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION Year Ended June 30, 2019

	2019	2018
OPERATING REVENUES		
Charges for services	\$ 22,253,360	\$ 21,574,728
Other	89,127	193,654
Total operating revenues	22,342,487	21,768,382
OPERATING EXPENSES		
Personnel service	7,597,388	7,428,624
Contractual services	1,804,528	886,229
Depreciation and amortization	5,998,511	5,807,748
Materials and supplies	1,786,830	1,849,970
Continuous charges	1,224,441	1,308,254
Claims and settlements	2,969	1,324
Internal and other	47,576	185,541
Total operating expenses	18,462,243	17,467,690
Operating income	3,880,244	4,300,692
NONOPERATING REVENUES (EXPENSES)		
Interest on investments	901,174	312,200
Rental and other charges	551,574	287,437
Installation and connection charges	4,163,000	2,298,656
Interest and fiscal charges	(2,352,168)	(2,423,958)
Total nonoperating revenues (expenses), net	3,263,580	474,335
Income before capital contributions and transfers	7,143,824	4,775,027
TRANSFERS		
Transfers out	(1,351,300)	(1,324,800)
CONTRIBUTIONS		
Developer donated assets	2,229,789	2,811,012
Total contributions and transfers, net	878,489	1,486,212
Change in net position	8,022,313	6,261,239
Total net position, beginning, as restated	142,095,264	135,834,025
Total net position, ending	\$ 150,117,577	\$ 142,095,264

UTILITIES FUND COMPARATIVE STATEMENTS OF CASH FLOWS Year Ended June 30, 2019

	2019	2018
OPERATING ACTIVITIES		
Receipts from customers	\$ 22,303,352	\$ 21,581,948
Payments to suppliers for goods and services	(4,820,369)	(3,644,560)
Payments to employees for services	(8,050,940)	(7,536,111)
Net cash provided by operating activities	9,432,043	10,401,277
Net cash provided by operating activities	9,432,043	10,401,277
NONCAPITAL AND RELATED FINANCING ACTIVITIES		
Transfers out	(1,351,300)	(1,324,800)
Net cash used in noncapital and related financing activities	(1,351,300)	(1,324,800)
CAPITAL AND RELATED FINANCING ACTIVITIES		
Installation and connection charges	4,163,000	2,298,656
Acquisition and construction of capital assets	(3,170,402)	(1,862,008)
Proceeds from debt issuance	100,192	(1,002,000)
Principal paid on bonds	(2,164,287)	(2,129,588)
Interest and fiscal charges	(2,531,010)	(2,501,294)
Net cash used in capital and related financing activities	(3,602,507)	(4,194,234)
INVESTING ACTIVITIES		
Interest on investments	901,174	341,228
Rental income	551,574	287,437
Net cash provided by investing activities	1,452,748	628,665
Net increase in cash and cash equivalents	5,930,984	5,510,908
CASH AND CASH EQUIVALENTS		
Beginning	28,359,247	22,848,339
Ending	\$ 34,290,231	\$ 28,359,247

UTILITIES FUND COMPARATIVE STATEMENTS OF CASH FLOWS Year Ended June 30, 2019

		2019		2018
RECONCILIATION OF OPERATING INCOME TO NET CASH				
PROVIDED BY OPERATING ACTIVITIES				
Operating income	\$	3,880,244	\$	4,300,692
Adjustments to reconcile operating income to				
net cash provided by operating activities:				
Depreciation and amortization		5,998,511		5,807,748
Pension expense, net of contributions		(406,901)		(129,627)
Other postemployment benefits expense, net of contributions		(55,915)		(60,171)
Changes in assets and liabilities:				
(Increase) decrease in:				
Accounts receivable		(199,561)		(235,508)
Due from other funds		(2,010)		(4,404)
Inventory		56,379		44,922
Increase (decrease) in:				
Accounts payable		(8,394)		546,240
Accrued liabilities		9,264		82,311
Customer deposits and contingent charges		160,426		49,074
Net cash provided by operating activities	\$	9,432,043	\$	10,401,277
CLIDDLEMENTAL DICCLOCUDE OF NONCACIL CADITAL AND				
SUPPLEMENTAL DISCLOSURE OF NONCASH CAPITAL AND				
RELATED FINANCING ACTIVITIES	Φ.	2 220 700	Φ.	2.011.012
Developer donated capital improvements	\$	2,229,789	\$	2,811,012
Capital assets included in retainage payable	\$	53 007	•	10// 312
Capital assets included in retainage payable	φ	53,907	Ф	194,312

INTERNAL SERVICE FUND COMPARATIVE STATEMENTS OF NET POSITION Year Ended June 30, 2019

	2019	2018
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 2,465,735	\$ 2,396,102
Receivables (net of allowance		
for doubtful accounts):		
Trade and other accounts	218,370	194,194
Total assets	2,684,105	2,590,296
LIABILITIES		
CURRENT LIABILITIES		
Accounts payable	20,737	1,401
Insurance and benefit claims	952,439	922,660
Total liabilities	973,176	924,061
NET POSITION		
Unrestricted	1,710,929	1,666,235
Total net position	\$ 1,710,929	\$ 1,666,235

INTERNAL SERVICE FUND COMPARATIVE STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION Year Ended June 30, 2019

(With Comparative Totals for 2018)

	2019	2018
OPERATING REVENUES		
Charges for services	\$ 4,455,013	\$ 4,332,022
Other	615,889	636,541
Total operating revenues	5,070,902	4,968,563
OPERATING EXPENSES		
Risk financing and benefit payments	5,026,208	5,087,929
Total operating expenses	5,026,208	5,087,929
Operating income (loss)	44,694	(119,366)
NONOPERATING REVENUES (EXPENSES)		
Interest on investments		6,619
Total nonoperating revenues	<u> </u>	6,619
Change in net position	44,694	(112,747)
Total net position, beginning	1,666,235	1,778,982
Total net position, ending	\$ 1,710,929	\$ 1,666,235

INTERNAL SERVICE FUND COMPARATIVE STATEMENTS OF CASH FLOWS Year Ended June 30, 2019

	 2019	 2018
OPERATING ACTIVITIES		
Receipts from interfund services provided	\$ 5,046,726	\$ 4,948,493
Claims and benefits paid	 (4,977,093)	 (5,002,391)
Net cash provided by (used in) operating activities	 69,633	 (53,898)
INVESTING ACTIVITIES		
Interest on investments	 	6,619
Net cash provided by investing activities	_	6,619
Net increase (decrease) in cash, cash equivalents, and investments	69,633	(47,279)
CASH, CASH EQUIVALENTS, AND INVESTMENTS		
Beginning	 2,396,102	 2,443,381
Ending	\$ 2,465,735	\$ 2,396,102
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET		
CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES		
Operating income (loss)	\$ 44,694	\$ (119,366)
Adjustments to reconcile operating income to net cash		
provided by (used in) operating activities: Changes in assets and liabilities:		
Increase in:		
Accounts receivable	(24,176)	(20,070)
Decrease in:	(= :,170)	(20,070)
Accounts payable	19,336	(8,533)
Insurance and benefit claims	29,779	94,071
Net cash provided by (used in) operating activities	\$ 69,633	\$ (53,898)

EXHIBIT D-1

TOWN OF LEESBURG, VIRGINIA

SPECIAL REVENUE FUND COMBINING BALANCE SHEET June 30, 2019

	Balch Library Trust
ASSETS CURRENT ASSETS	
Cash, cash equivalents, and investments	\$ 895,337
Receivables	550
Total assets	\$ 895,887
FUND BALANCE	
Restricted	893,187
Committed	2,700
Total fund balance	\$ 895,887

SPECIAL REVENUE FUND COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE Year Ended June 30, 2019

	Balo	ch Library
		Trust
REVENUES		
Grants	\$	8,700
Contributions		75,650
Interest		19,468
Total revenues		103,818
EXPENDITURES		
Contractual services		23,811
Total expenditures		23,811
Net change in fund balance		80,007
Fund balance, beginning		815,880
Fund balance, ending	\$	895,887

STATISTICAL SECTION TABLE OF CONTENTS

The statistical section of the Town's comprehensive annual financial report presents detailed information as a context for understanding what the information presented in the financial statements, note discosures, and required supplementary information say about the Town's overall financial health. This information has not been audited by the independent auditor.

Contents	Tables
Financial Trends	
These tables contain trend information to help the reader understand how the Town's financial performance and well being have changed over time.	1 – 6
Revenue Capacity	
These tables contain information to help the reader assess the Town's most significant local revenue sources, the property tax, as well as other revenue sources.	7 – 12
Debt Capacity	
These tables present information to help the reader assess the affordability of the Town's current level of outstanding debt and the Town's ability to issue additional debt in the future.	13 – 16
Demographic and Economic Information	
These tables offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activivites take place.	17 – 18
Operating Information	
These tables contain service and infrastructure data to help the reader understand how the	
information in the Town's financial report relates to the services the Town provides and the activities it performs.	19 – 22

Sources: Unless otherwise noted, the information in these tables is derived from the comprehensive annual financial report for the relevant year.

NET POSITION BY COMPONENT LAST TEN FISCAL YEARS

(Accrual Basis of Accounting)
(Unaudited)

	Fiscal Year									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Governmental activities:										
Net investment in capital assets	\$ 219,771,450	\$ 223,911,574	\$ 262,169,923	\$ 260,710,155	\$ 269,470,483	\$ 253,108,079	\$ 260,418,011	\$ 283,018,215	\$ 294,700,876	\$ 305,543,608
Restricted	32,228	5,852,078	827,452	4,756,210	1,366,923	11,601,298	15,074,126	13,860,762	12,012,955	12,295,849
Unrestricted	17,659,597	10,977,713	11,180,851	12,031,291	11,475,555	9,767,484	12,371,943	12,634,883	10,367,657	11,415,206
Total governmental activities net position	\$ 237,463,275	\$ 240,741,365	\$ 274,178,226	\$ 277,497,656	\$ 282,312,961	\$ 274,476,861	\$ 287,864,080	\$ 309,513,860	\$ 317,081,488	\$ 329,254,663
Business-type activities: Net investment in capital assets Unrestricted	\$ 144,847,942 10,072,951	\$ 145,743,065 9,668,200	\$ 111,237,616 17,410,647	\$ 113,816,486 15,324,067	\$ 111,153,372 15,884,417	\$ 106,179,841 16,970,074	\$ 106,514,815 17,627,323	\$ 116,239,800 22,415,979	\$ 119,676,742 22,418,522	\$ 120,511,325 29,606,252
Total business-type activities net position	\$ 154,920,893	\$ 155,411,265	\$ 128,648,263	\$ 129,140,553	\$ 127,037,789	\$ 123,149,915	\$ 124,142,138	\$ 138,655,779	\$ 142,095,264	\$ 150,117,577
Primary government: Net investment in capital assets Restricted Unrestricted	\$ 364,619,392 32,228 27,732,548	\$ 369,654,639 5,852,078 20,645,913	\$ 373,407,539 827,452 28,591,498	\$ 374,526,641 4,756,210 27,355,358	\$ 380,623,855 1,366,923 27,359,972	\$ 359,287,920 11,601,298 26,737,558	\$ 366,932,826 15,074,126 29,999,266	\$ 399,258,015 13,860,762 35,050,862	\$ 414,377,618 12,012,955 32,786,179	\$ 426,054,933 12,295,849 41,021,458
Total primary government net position	\$ 392,384,168	\$ 396,152,630	\$ 402,826,489	\$ 406,638,209	\$ 409,350,750	\$ 397,626,776	\$ 412,006,218	\$ 448,169,639	\$ 459,176,752	\$ 479,372,240

Note:

Beginning net position was restated as of June 30, 2016, but no prior years have been restated.

GASB Statement No. 75 was adopted in fiscal year 2018. Information for previous years presented is unavailable.

⁽¹⁾ This table reports financial information based on the accrual basis of accounting. The Town implemented GASB 63, the new reporting standard, in fiscal year 2013. This standard eliminated the use of the term 'net assets' and now refers to this measurement as 'net position.'

CHANGES IN NET POSITION LAST TEN FISCAL YEARS

(Accrual Basis of Accounting)
(Unaudited)

Page		Fiscal Year									
Legislative \$ 1,108,873 \$ 1,299,726 \$ 2,242,274 \$ 2,063,474 \$ 1,647,737 \$ 358,882 \$ 252,822 \$ 258,238 \$ 275,494 \$ 2,250,835 \$ 2,242,274 \$ 2,263,373 \$ 2,001,788 \$ 2,202,210 \$ 2,162,333 \$ 2,011,487 \$ 2,250,835 \$ 2,242,274 \$ 2,263,375 \$ 2,244 \$ 2,202,210 \$ 2,162,333 \$ 2,011,487 \$ 2,250,835 \$ 2,242,274 \$ 2,230,835 \$ 2,242,274 \$ 2,202,243 \$ 2,202,244 \$ 2,202,243		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Legislative	_										
Exceptive \$1,108,73											
Executive 42,487 419,418 3,709,476 3,536,663 5,101,778 2,072,643 2,502,210 2,162,353 2,011,487 2,250,855 2,244 2,449,650 2,462,343 2,449,650 2,462,343 2,449,650 2,462,343 2,449,650 2,547,621 3,770,72 2,770,72		¢ 1 100 073	ф. 1.000.70 <i>c</i>	¢ 2.242.274	e 2.062.474	e 1 647 727	¢ 250.002	¢ 252.922	¢ 250,220	e 275.404	¢ 266.021
Legal	2				, , , , , ,	, , , , , , , , ,				, .	
Finance and administrative services				, ,							, ,
Public safety 11,040,678 11,365,062 11,701,344 12,564,971 12,760,923 13,265,10 13,091,832 12,749,163 13,696,258 14,103,272 Public works 15,021,938 15,522,536 15,319,444 17,843,560 13,281,259 15,310,127 17,881,252 20,915,538 21,626,022 22,771,022 Parks and recreation 7,875,032 8,002,606 7,721,607 7,905,724 8,545,134 8,084,695 8,474,752 7,323,433 8,550,169 8,611,563 Balch Library 641,171 627,711 596,845 586,263 638,586 635,782 666,442 670,011 521,563 540,779 Planning and zoning 1,737,789 1,914,37 1,399,917 1,498,275 1,544,011 1,554,970 1,634,621 1,329,164 1,351,632 1,400,785 Airport - - - 2,4444 7,237,878 1,734,001 1,887,605 1,949,01 2,145,444 2,135,191 1,414,401 1,414,401 1,414,407 1,414,401 1,414,401 1,414,401 </td <td>ē</td> <td></td> <td></td> <td></td> <td>,</td> <td></td> <td></td> <td>,</td> <td></td> <td></td> <td></td>	ē				,			,			
Public works 15,021,938 15,522,536 15,319,444 17,834,560 13,281,259 15,310,127 17,881,225 20,915,538 21,626,022 22,771,022 Parks and recreation 7,875,032 8,002,606 7,721,607 7,905,724 8,545,134 8,084,695 8,474,752 7,323,433 8,550,169 8,610,769 Balch Library 641,171 627,711 596,845 862,63 638,586 635,782 666,442 670,011 521,636 540,759 Plan review 1,697,472 1,599,932 12,16,828 1,303,118 1,332,438 1,251,101 1,346,812 13,29,164 1,351,632 1,892,780 Airport - - 2,444 7,237,878 1,784,308 1,737,100 1,887,605 1,949,301 2,145,464 2,313,619 Interest 4,916,16,255 50,311,480 49,150,974 59,588,014 51,761,841 52,430,342 56,170,085 57,643,609 60,953,518 63,295,222 Total governmental activities 1,709,784 1,803,947 1,660,120 1		, ,						, ,			, ,
Parks and recreation 7,875,032 8,002,606 7,721,607 7,905,724 8,545,134 8,084,695 8,474,752 7,323,433 8,550,169 8,611,563 Balch Library 641,171 627,711 596,845 586,263 635,782 666,442 670,011 521,563 540,759 Planning and zoning 1,773,789 1,914,347 1,395,917 1,498,275 1,544,011 1,554,970 1,634,254 1,649,401 2,050,272 1,892,780 Planting and zoning 1,697,742 1,569,932 1,216,828 1,303,118 1,332,438 1,251,101 1,346,812 1,329,164 1,351,632 1,460,785											
Balch Library 641,171 627,711 596,845 586,263 638,586 635,782 666,442 670,011 521,563 540,759 Planning and zoning 1,773,789 1,914,347 1,395,917 1,498,275 1,544,011 1,554,970 1,643,425 1,649,401 2,050,272 1,892,780 Airport 1,697,742 1,569,932 1,216,828 1,303,118 1,332,438 1,251,101 1,346,812 1,329,164 1,351,632 1,460,785 Airport 2,438,740 2,518,659 2,746,447 7,237,878 1,784,308 1,737,100 1,887,605 1,949,301 2,145,464 2,313,619 Total governmental activities: 49,616,255 50,311,480 49,150,974 59,588,014 51,761,841 52,430,342 56,170,085 57,643,609 60,953,518 63,295,222 Business-type activities: 1,709,784 1,803,947 1,660,120 - - - - - - - - - - - - - - - -		, ,						, ,			
Planning and zoning 1,773,789 1,914,374 1,395,917 1,498,275 1,544,011 1,554,970 1,634,254 1,649,401 2,050,272 1,892,780 1,892,780 1,697,42 1,569,932 1,216,828 1,303,118 1,332,438 1,251,101 1,346,812 1,329,164 1,351,632 1,460,785 1,460,7		, ,		, ,				, ,			, ,
Plan review 1,697,742 1,569,932 1,216,828 1,303,118 1,332,438 1,251,101 1,346,812 1,329,164 1,351,632 1,460,785 Airport 2,444 7,237,878 1,784,308 1,737,100 1,887,605 1,949,301 2,145,464 2,313,619 2,066,92	•	,									
Airport 1.00											
Interest 2,438,740 2,518,659 2,746,447 2,312,731 2,574,971 2,948,021 3,078,679 2,966,378 2,299,739 2,056,929		1,697,742	1,569,932	, ,							, ,
Total governmental activities 49,616,255 50,311,480 49,150,974 59,588,014 51,761,841 52,430,342 56,170,085 57,643,609 60,953,518 63,295,222	<u>*</u>	-	-			, ,	, ,	, ,			
Business-type activities: Airport	Interest	2,438,740	2,518,659	2,746,447	2,312,731	2,574,971	2,948,021	3,078,679	2,966,378	2,299,739	2,056,929
Airport 1,709,784 1,803,947 1,660,120 - <t< td=""><td>Total governmental activities</td><td>49,616,255</td><td>50,311,480</td><td>49,150,974</td><td>59,588,014</td><td>51,761,841</td><td>52,430,342</td><td>56,170,085</td><td>57,643,609</td><td>60,953,518</td><td>63,295,222</td></t<>	Total governmental activities	49,616,255	50,311,480	49,150,974	59,588,014	51,761,841	52,430,342	56,170,085	57,643,609	60,953,518	63,295,222
Airport 1,709,784 1,803,947 1,660,120	Business-type activities:										
Utilities 17,607,146 17,888,463 18,063,523 17,842,677 19,421,203 18,923,084 19,288,252 19,168,447 19,891,648 20,814,411 Total business-type activities 19,316,930 19,692,410 19,723,643 17,842,677 19,421,203 18,923,084 19,288,252 19,168,447 19,891,648 20,814,411 Total government 68,933,185 70,003,890 68,874,617 77,430,691 71,183,044 71,353,426 75,458,337 76,812,056 80,845,166 84,109,633 Charges for services: Legislative -	· ·	1.709.784	1.803.947	1.660.120	_	_	_	_	_	_	_
Total government 68,933,185 70,003,890 68,874,617 77,430,691 71,183,044 71,353,426 75,458,337 76,812,056 80,845,166 84,109,633 Program revenue: Governmental activities: Charges for services: Legislative 319,340 319,340	*	17,607,146	17,888,463	18,063,523	17,842,677	19,421,203	18,923,084	19,288,252	19,168,447	19,891,648	20,814,411
Program revenue: Governmental activities: Charges for services: Legislative Public safety Public works 177,294 Parks and recreation Parks and recreation Plan review Plan review Plan ring and zoning Program revenue: 319,340	Total business-type activities	19,316,930	19,692,410	19,723,643	17,842,677	19,421,203	18,923,084	19,288,252	19,168,447	19,891,648	20,814,411
Program revenue: Governmental activities: Charges for services: Legislative 319,340 Public safety 408,032 595,640 498,411 563,856 733,367 582,487 441,899 398,197 431,632 700,562 Public works 177,294 175,474 154,495 155,931 368,345 390,712 265,239 115,470 177,044 159,506 Parks and recreation 4,871,682 4,772,869 4,670,693 4,785,743 4,919,355 4,921,047 4,990,892 4,938,988 5,076,884 5,121,409 Plan review 1,280,528 896,791 948,850 Planning and zoning 262,270 261,447 283,241 237,689 706,135 649,181 513,145 1,919,609 252,393 382,255	Total government	68,933,185	70,003,890	68,874,617	77,430,691	71,183,044	71,353,426	75,458,337	76,812,056	80,845,166	84,109,633
Governmental activities: Charges for services: Legislative 319,340	Program revenue	•									
Charges for services: Legislative 319,340 319,340 319,340	2										
Legislative - <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>											
Public safety 408,032 595,640 498,411 563,856 733,367 582,487 441,899 398,197 431,632 700,562 Public works 177,294 175,474 154,495 155,931 368,345 390,712 265,239 115,470 177,044 159,506 Parks and recreation 4,871,682 4,772,869 4,670,693 4,785,743 4,919,355 4,921,047 4,990,892 4,938,988 5,076,884 5,121,409 Plan review - - - - - - - 1,280,528 896,791 948,850 Planning and zoning 262,270 261,447 283,241 237,689 706,135 649,181 513,145 1,919,609 252,393 382,255		_	_	_	_	_	_	_	319 340	_	_
Public works 177,294 175,474 154,495 155,931 368,345 390,712 265,239 115,470 177,044 159,506 Parks and recreation 4,871,682 4,772,869 4,670,693 4,785,743 4,919,355 4,921,047 4,990,892 4,938,988 5,076,884 5,121,409 Plan review - - - - - - 1,280,528 896,791 948,850 Planning and zoning 262,270 261,447 283,241 237,689 706,135 649,181 513,145 1,919,609 252,393 382,255	2	408 032	595 640	498 411	563 856	733 367	582 487	441 899	,	431 632	700 562
Parks and recreation 4,871,682 4,772,869 4,670,693 4,785,743 4,919,355 4,921,047 4,990,892 4,938,988 5,076,884 5,121,409 Plan review - - - - - - - 1,280,528 896,791 948,850 Planning and zoning 262,270 261,447 283,241 237,689 706,135 649,181 513,145 1,919,609 252,393 382,255		,						,	,		,
Plan review 1,280,528 896,791 948,850 Planning and zoning 262,270 261,447 283,241 237,689 706,135 649,181 513,145 1,919,609 252,393 382,255											,
Planning and zoning 262,270 261,447 283,241 237,689 706,135 649,181 513,145 1,919,609 252,393 382,255		4,071,002	4,772,007	4,070,073	-,705,745	4,717,555	4,721,047	4,770,072	, ,		
		262 270	261 447	283 241	237 689	706 135	649 181	513 145	, ,		,
Airport 101.252 81.960	Airport	202,270	201,447	203,241	237,007	700,133	042,101	313,143	1,515,005	101,252	81,960
Operating grants and contributions:		_	_	_	_	_	_	_	_	101,232	01,700
Executive 255,441 259,066 - 861,824 789,810		_	_	_	-	-	255 441	259.066	-	861 824	789 810
Public safety 1,167,353 1,084,691 988,734 1,030,390 1,002,002 1,018,162 1,562,618 1,216,964 1,104,541 1,119,632		1 167 353	1 084 601	988 734	1 030 390	1 002 002			1 216 964		
Public works 2,633,224 3,052,260 2,987,613 3,046,021 3,442,583 3,462,282 3,848,932 4,529,490 4,295,620 4,086,213	2	, ,	, ,			, ,	, ,		, ,		

(Continued)

CHANGES IN NET POSITION LAST TEN FISCAL YEARS

(Accrual Basis of Accounting)
(Unaudited)

	Fiscal Year									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Program revenue: (Continued) Governmental activities: (Continued) Operating grants and contributions: (Continued)									
Parks and recreation Balch Library Airport	\$ - 5,000	\$ - 372,994 -	\$ - 5,500 -	\$ 1,843 5,000 135,711	\$ - 12,379 99,197	\$ - 13,500 125,775	\$ 586 8,872 113,578	\$ 5,000 - 82,780	\$ 4,500 - 218,889	\$ 4,500 - 259,073
Capital grants and contributions: Executive Public works	- 58,817,099	- 6,783,738	9,163,209	- 9,498,970	137,400 5,081,809	-	- 8,557,324	36,298 12,719,606	21,434,223	- 15,795,097
Parks and recreation Balch Library	5,000 250,000	71,625	8,000	- -	-	3,234,028	- 204166	-	- -	- -
Airport Total governmental activities				3,957,230	916,850	1,420,215	304,166			
program revenue	68,596,954	17,170,738	18,759,896	23,418,384	17,419,422	16,072,830	20,866,317	27,562,270	34,855,593	29,448,867
Business-type activities: Charges for services:										
Airport Utilities	716,920 13,517,737	1,092,572 14,792,146	1,182,366 15,053,935	15,225,178	15,620,127	16,841,860	18,639,231	22,387,305	23,873,384	26,416,360
Operating grants and contributions: Airport Utilities	504,350 514,154	27,615 118,656	65,443 69,245	- -	2,176,412	- 1,592,787	- 571,739	- -	- -	- -
Capital grants and contributions: Airport Utilities	1,282,262 5,899,418	194,898 6,239,546	633,503 4,066,836	- 4,417,288	271,759	321,724	571,739	12,128,538	- 2,811,012	- 2,229,789
Total business-type activities program revenues	22,434,841	22,465,433	21,071,328	19,642,466	18,068,298	18,756,371	19,782,709	34,515,843	26,684,396	28,646,149
Total government program revenues	91,031,795	39,636,171	39,831,224	43,060,850	35,487,720	34,829,201	40,649,026	62,078,113	61,539,989	58,095,016
Net (expense) revenue: Governmental activities Business-type activities	19,004,305 3,117,911	(33,140,742) 2,773,023	(30,391,078) 1,347,685	(36,169,630) 1,799,789	(34,342,419) (1,352,905)	(36,357,512) (166,713)	(35,303,768) 1,521,168	(30,081,339) 15,347,396	(26,097,925) 6,792,748	(33,846,355) 7,831,738
Total government net expense	22,122,216	(30,367,719)	(29,043,393)	(34,369,841)	(35,695,324)	(36,524,225)	(33,782,600)	(14,733,943)	(19,305,177)	(26,014,617)

CHANGES IN NET POSITION LAST TEN FISCAL YEARS

(Accrual Basis of Accounting)
(Unaudited)

	Fiscal Year										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	
General revenues and other changes in net po	osition:										
Governmental activities:	osition.										
Taxes:											
General property	\$ 12,196,527	\$ 12,536,096	\$ 12,943,508	\$ 13,723,821	\$ 13,665,498	\$ 13,907,905	\$ 14,184,837	\$ 14,811,321	\$ 15,635,984	\$ 16,611,960	
Communication sales and use	6,107,069	6,412,866	6,717,220	6,621,637	6,343,455	6,767,712	7,234,856	7,426,112	7,230,196	7,528,737	
Meals	3,326,332	3,672,760	4,418,067	4,695,048	4,827,853	5,021,455	5,247,114	5,275,413	5,841,127	5,939,892	
Business and occupational licenses	2,708,180	2,880,044	2,860,659	3,072,266	3,292,385	3,326,739	3,152,175	3,482,857	3,620,884	3,727,985	
Utility	1,489,727	1,542,597	1,495,345	1,546,528	1,564,500	1,559,559	1,525,755	1,521,738	1,544,206	1,530,840	
Cigarette	805,298	872,047	1,133,071	1,047,206	980,759	934,508	905,450	872,841	821,296	726,665	
Other	2,429,978	2,459,485	2,565,675	2,558,425	2,785,727	2,486,346	2,892,316	2,879,141	3,252,683	3,494,156	
Intergovernmental, non-categorical aid	1,567,285	1,573,674	1,562,312	1,595,780	1,594,257	1,881,123	2,756,311	11,200,431	2,516,960	1,638,232	
Use of money and property	440,731	686,183	514,491	1,768,730	1,796,693	1,785,866	2,185,769	2,581,923	2,410,130	3,181,950	
Miscellaneous and lease income	993,681	1,086,819	901,963	1,608,459	813,747	676,490	611,090	257,235	82,456	287,813	
Transfers	2,201,852	2,696,261	28,715,628	1,907,496	1,492,850	1,501,662	1,723,931	1,422,107	1,324,800	1,351,300	
Total governmental activities	34,266,660	36,418,832	63,827,939	40,145,396	39,157,724	39,849,365	42,419,604	51,731,119	44,280,722	46,019,530	
Business-type activities:											
Use of money and property	59,215	84,837	254,237	562,996	194,274	66,363	236,150	350,671	312,200	901,174	
Miscellaneous	295,623	328,773	350,704	411,370	548,717	546,126	424,837	237,681	481,091	640,701	
Transfers	(2,201,852)	(2,696,261)	(28,715,628)	(1,907,496)	(1,492,850)	(1,501,662)	(1,723,931)	(1,422,107)	(1,324,800)	(1,351,300)	
Total business-type activities	(1,847,014)	(2,282,651)	(28,110,687)	(933,130)	(749,859)	(889,173)	(1,062,944)	(833,755)	(531,509)	190,575	
Total primary government	32,419,646	34,136,181	35,717,252	39,212,266	38,407,865	38,960,192	41,356,660	50,897,364	43,749,213	46,210,105	
Changes in net position:											
Governmental activities	53,270,965	3,278,090	33,436,861	3,975,766	4,815,305	3,491,853	7,115,836	21,649,780	18,182,797	12,173,175	
Business-type activities	1,270,897	490,372	(26,763,002)	866,659	(2,102,764)	(1,055,886)	458,224	14,513,641	6,261,239	8,022,313	
Total primary government	\$ 54,541,862	\$ 3,768,462	\$ 6,673,859	\$ 4,842,425	\$ 2,712,541	\$ 2,435,967	\$ 7,574,060	\$ 36,163,421	\$ 24,444,036	\$ 20,195,488	

⁽¹⁾ Net (expense) revenue is the difference between the expenses and program revenues. This difference indicates the degree to which a function or program is supported with its own fees and program-specific grants versus its reliance upon funding from taxes and other general revenues. Numbers in a parentheses are net expenses indicating that expenses were greater than program revenues, and the revenues were needed to finance that function or program. Numbers without parentheses are net revenues, demonstrating that program revenues were more than sufficient to cover expenses.

⁽²⁾ This table reports financial information based on the accrual basis of accounting. The Town implemented GASB 63, the new reporting standard, in fiscal year 2013. This standard eliminated the use of the term 'net assets' and now refers to this measurement as 'net position.'

⁽³⁾ On June 29 of fiscal year 2012, the Town elected to transfer the airport activity to the genral government. Fiscal year 2013 was the first fiscal year in which the airport activity was fully accounted for by the general government.

PROGRAM REVENUES BY FUNCTION / PROGRAM LAST TEN FISCAL YEARS

(Accrual Basis of Accounting)
(Unaudited)

Fiscal Year

		Fiscal Teal												
Function / Program		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019			
Governmental activities:														
Legislative	\$	23,606	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 319,340	\$ -	\$ -			
Executive		-	-	-	-	137,400	255,441	259,066	36,298	861,824	789,810			
Legal											-			
Parks and recreation		4,876,682	4,844,494	4,678,693	4,787,586	4,919,355	4,921,047	4,991,478	4,943,988	5,081,384	5,125,909			
Balch Library		255,000	372,994	5,500	5,000	12,379	16,500	8,872	-	-	-			
Planning and zoning		262,270	261,447	283,241	237,689	706,135	649,181	513,145	1,919,609	252,393	382,255			
Public works		61,627,617	10,011,472	12,305,317	12,700,922	8,892,737	7,087,022	12,671,495	17,364,566	25,906,887	20,040,816			
Public safety		1,575,385	1,680,331	1,487,145	1,594,246	1,735,369	1,600,649	2,004,517	1,615,161	1,536,173	1,820,194			
Plan review		-	-	-	-	-	-	-	1,280,528	896,791	948,850			
Airport				·	4,092,941	1,016,047	1,545,990	417,744	82,780	320,141	341,033			
Total governmental activities		68,620,560	17,170,738	18,759,896	23,418,384	17,419,422	16,075,830	20,866,317	27,562,270	34,855,593	29,448,867			
Business-type activities:														
Airport		2,503	1,315,085	1,881,312	_	_	_	_	_	_	_			
Utilities		19,931,309	21,150,348	19,190,016	19,642,466	18,068,298	18,756,371	20,809,420	34,515,843	26,684,396	28,646,149			
Total business-type activities		19,933,812	22,465,433	21,071,328	19,642,466	18,068,298	18,756,371	20,809,420	34,515,843	26,684,396	28,646,149			
Total government	_\$_	88,554,372	\$ 39,636,171	\$ 39,831,224	\$ 43,060,850	\$ 35,487,720	\$ 34,832,201	\$ 41,675,737	\$ 62,078,113	\$ 61,539,989	\$ 58,095,016			

⁽¹⁾ On June 29 of fiscal year 2012, the Town elected to transfer the airport activity to the general government. Fiscal year 2013 was the first fiscal year in which the airport activity was fully accounted for by the general government.

FUND BALANCES – GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(Modified Accrual Basis of Accounting)
(Unaudited)

					F	iscal Year				
		2010		2011		2012		2013		2014
General Fund:										
Reserved	\$	_	\$	_	\$	_	\$	153,473	\$	_
Unreserved	Ψ	_	Ψ	_	Ψ	_	Ψ	831,316	Ψ	_
Nonspendable		3,756,141		3,365,873		151,402		-		155,411
Restricted		5,711,725		5,852,078		827,452		_		973,799
Committed		1,400,000		1,400,000		-		_		-
Assigned		2,059,742		2,717,261		6,774,757		7,144,209		8,747,716
Unassigned		8,529,064		9,103,329		9,395,933		10,041,113		10,958,360
Total general fund	\$	21,456,672	\$	22,438,541	\$	17,149,544	\$	18,170,111	\$	20,835,286
All Other Governmental Funds:										
Committed, reported in:										
Capital projects fund	\$	_	\$	2,878,070	\$	_	\$	_	\$	_
Unreserved, reported in:	Ψ		Ψ	2,070,070	Ψ		Ψ		Ψ	
Capital projects fund		12,939,512		_		5,299,780		6,672,522		7,750,173
Special revenue funds		-		_		-		-		-
Assigned, reported in:										
Capital projects fund		-				945,427		(5,137,844)		(12,805,982)
Total all other government funds	\$	12,939,512	\$	2,878,070	\$	6,245,207	\$	1,534,678	\$	(5,055,809)
Total all other government lands	Ψ	12,737,312	Ψ	2,070,070	Ψ	0,213,207	Ψ	1,551,070	Ψ	(3,033,007)
					F	iscal Year				
		2015		2016	F	Siscal Year 2017		2018		2019
Canaral Funds		2015		2016	F			2018	-	2019
General Fund:	c					2017	¢		.	
Nonspendable	\$	159,370	\$	217,801	\$	302,316	\$	277,338	\$	224,707
Nonspendable Restricted	\$		\$			2017	\$		\$	
Nonspendable Restricted Committed	\$	159,370 985,772	\$	217,801 1,025,170		302,316 1,379,857	\$	277,338 716,204	\$	224,707 888,975
Nonspendable Restricted Committed Assigned	\$	159,370 985,772 - 11,349,940	\$	217,801 1,025,170 - 12,940,397		302,316 1,379,857 - 14,145,306	\$	277,338 716,204 - 14,010,719	\$	224,707 888,975 - 13,744,579
Nonspendable Restricted Committed	\$	159,370 985,772	\$	217,801 1,025,170		302,316 1,379,857	\$	277,338 716,204	\$	224,707 888,975
Nonspendable Restricted Committed Assigned	\$	159,370 985,772 - 11,349,940	\$	217,801 1,025,170 - 12,940,397		302,316 1,379,857 - 14,145,306	\$	277,338 716,204 - 14,010,719	\$	224,707 888,975 - 13,744,579
Nonspendable Restricted Committed Assigned Unassigned Total general fund	\$	159,370 985,772 - 11,349,940 10,286,067	\$	217,801 1,025,170 - 12,940,397 11,521,249		302,316 1,379,857 - 14,145,306 12,288,356	\$	277,338 716,204 - 14,010,719 14,494,275	\$	224,707 888,975 - 13,744,579 11,610,081
Nonspendable Restricted Committed Assigned Unassigned Total general fund All Other Governmental Funds:	\$	159,370 985,772 - 11,349,940 10,286,067	\$	217,801 1,025,170 - 12,940,397 11,521,249		302,316 1,379,857 - 14,145,306 12,288,356	\$	277,338 716,204 - 14,010,719 14,494,275	\$	224,707 888,975 - 13,744,579 11,610,081
Nonspendable Restricted Committed Assigned Unassigned Total general fund All Other Governmental Funds: Restricted, reported in:	\$	159,370 985,772 - 11,349,940 10,286,067 22,781,149	\$	217,801 1,025,170 - 12,940,397 11,521,249 25,704,617	\$	302,316 1,379,857 - 14,145,306 12,288,356 28,115,835	\$	277,338 716,204 - 14,010,719 14,494,275 29,498,536	\$	224,707 888,975 - 13,744,579 11,610,081 26,468,342
Nonspendable Restricted Committed Assigned Unassigned Total general fund All Other Governmental Funds: Restricted, reported in: Capital projects fund	\$	159,370 985,772 - 11,349,940 10,286,067	\$	217,801 1,025,170 - 12,940,397 11,521,249		302,316 1,379,857 - 14,145,306 12,288,356	\$	277,338 716,204 - 14,010,719 14,494,275 29,498,536	\$	224,707 888,975 - 13,744,579 11,610,081 26,468,342
Nonspendable Restricted Committed Assigned Unassigned Total general fund All Other Governmental Funds: Restricted, reported in: Capital projects fund Other governmental funds	\$	159,370 985,772 - 11,349,940 10,286,067 22,781,149	\$	217,801 1,025,170 - 12,940,397 11,521,249 25,704,617	\$	302,316 1,379,857 - 14,145,306 12,288,356 28,115,835	\$	277,338 716,204 - 14,010,719 14,494,275 29,498,536	\$	224,707 888,975 - 13,744,579 11,610,081 26,468,342
Nonspendable Restricted Committed Assigned Unassigned Total general fund All Other Governmental Funds: Restricted, reported in: Capital projects fund Other governmental funds Committed, reported in:	\$	159,370 985,772 - 11,349,940 10,286,067 22,781,149	\$	217,801 1,025,170 - 12,940,397 11,521,249 25,704,617	\$	302,316 1,379,857 - 14,145,306 12,288,356 28,115,835	\$	277,338 716,204 - 14,010,719 14,494,275 29,498,536 14,277,505 1,130,864	\$	224,707 888,975 - 13,744,579 11,610,081 26,468,342 14,487,721 893,187
Nonspendable Restricted Committed Assigned Unassigned Total general fund All Other Governmental Funds: Restricted, reported in: Capital projects fund Other governmental funds Committed, reported in: Capital projects fund	\$	159,370 985,772 - 11,349,940 10,286,067 22,781,149	\$	217,801 1,025,170 - 12,940,397 11,521,249 25,704,617	\$	302,316 1,379,857 - 14,145,306 12,288,356 28,115,835	\$	277,338 716,204 - 14,010,719 14,494,275 29,498,536	\$	224,707 888,975 - 13,744,579 11,610,081 26,468,342
Nonspendable Restricted Committed Assigned Unassigned Total general fund All Other Governmental Funds: Restricted, reported in: Capital projects fund Other governmental funds Committed, reported in: Capital projects fund Assigned, reported in:	\$	159,370 985,772 - 11,349,940 10,286,067 22,781,149	\$	217,801 1,025,170 - 12,940,397 11,521,249 25,704,617	\$	302,316 1,379,857 - 14,145,306 12,288,356 28,115,835	\$	277,338 716,204 - 14,010,719 14,494,275 29,498,536 14,277,505 1,130,864 2,180,641	\$	224,707 888,975 - 13,744,579 11,610,081 26,468,342 14,487,721 893,187
Nonspendable Restricted Committed Assigned Unassigned Total general fund All Other Governmental Funds: Restricted, reported in: Capital projects fund Other governmental funds Committed, reported in: Capital projects fund Assigned, reported in: Capital projects fund Capital projects fund	\$	159,370 985,772 - 11,349,940 10,286,067 22,781,149	\$	217,801 1,025,170 - 12,940,397 11,521,249 25,704,617	\$	302,316 1,379,857 - 14,145,306 12,288,356 28,115,835	\$	277,338 716,204 - 14,010,719 14,494,275 29,498,536 14,277,505 1,130,864	\$	224,707 888,975 - 13,744,579 11,610,081 26,468,342 14,487,721 893,187
Nonspendable Restricted Committed Assigned Unassigned Total general fund All Other Governmental Funds: Restricted, reported in: Capital projects fund Other governmental funds Committed, reported in: Capital projects fund Assigned, reported in:	\$	159,370 985,772 - 11,349,940 10,286,067 22,781,149	\$	217,801 1,025,170 - 12,940,397 11,521,249 25,704,617	\$	302,316 1,379,857 - 14,145,306 12,288,356 28,115,835	\$	277,338 716,204 - 14,010,719 14,494,275 29,498,536 14,277,505 1,130,864 2,180,641	\$	224,707 888,975 - 13,744,579 11,610,081 26,468,342 14,487,721 893,187
Nonspendable Restricted Committed Assigned Unassigned Unassigned Total general fund All Other Governmental Funds: Restricted, reported in: Capital projects fund Other governmental funds Committed, reported in: Capital projects fund Assigned, reported in: Capital projects fund Unassigned, reported in:	\$	159,370 985,772 - 11,349,940 10,286,067 22,781,149 10,615,526 - 2,131,395	\$	217,801 1,025,170 - 12,940,397 11,521,249 25,704,617 12,595,634 - 5,044,819	\$	302,316 1,379,857 - 14,145,306 12,288,356 28,115,835 12,480,905 - 10,557,120	\$	277,338 716,204 - 14,010,719 14,494,275 29,498,536 14,277,505 1,130,864 2,180,641	\$	224,707 888,975 - 13,744,579 11,610,081 26,468,342 14,487,721 893,187 14,347,994

Note:

(1) In fiscal year 2011, the Town implemented GASB 54, Fund Balance Reporting and Governmental Fund Type Definitions, which effectively changed the classifications used to report fund balances. The terms reserved and unreserved are no longer used to describe fund balance. Fund balance is now classified as nonspendable, restricted, committed, assigned or unassigned. Adoption of this pronouncement also resulted in special revenue funds now being accounted for as part of the Town's General Fund.

Beginning fund balance was restated as of June 30, 2016, but no prior years have been restated.

CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(Modified Accrual Basis of Accounting)
(Unaudited)

Figor	Va

	2010			2011	2012	2013	2014	2015	2016	2017	2018	 2019
Revenues:												
General property taxes	\$ 12,36	3,461	\$	12,503,998	\$ 12,854,369	\$ 13,606,085	\$ 13,814,622	\$ 13,568,504	\$ 14,389,962	\$ 14,816,811	\$ 15,692,223	\$ 16,763,012
Other local taxes	16,86	6,584		15,585,903	16,981,945	17,327,161	17,618,402	17,939,057	18,864,268	14,031,990	15,080,196	15,419,538
Permits, privilege fees, and regulatory												
licenses		7,125		432,971	435,554	391,407	1,073,586	1,032,766	772,765	1,280,528	1,366,410	1,368,371
Fines and forfeitures		2,164		576,328	482,049	544,411	718,350	530,509	341,152	378,181	426,404	558,857
Use of money and property		0,731		686,183	514,491	1,768,730	1,796,693	1,785,866	2,185,769	2,574,671	2,403,511	3,181,950
Charges for services		9,989		4,796,131	4,689,237	4,807,401	4,935,266	4,980,152	5,097,258	5,075,406	5,263,363	5,422,620
Contributions and proffers	2,13	9,318		1,853,390	342,739	594,544	1,646,901	1,318,658	961,402	2,260,800	3,989,498	1,616,097
Grants		-		-	-			-			5,250	8,700
Miscellaneous		3,681		1,086,819	901,963	1,608,459	813,747	676,490	611,090	257,235	77,206	279,113
Intergovernmental	9,17	0,344		8,715,734	 12,354,864	 17,460,860	 12,815,853	 12,249,130	 15,380,716	 24,919,385	 32,456,282	 23,620,180
Total revenues	47,69	3,397		46,237,457	 49,557,211	 58,109,058	 55,233,420	 54,081,132	 58,604,382	 65,595,007	 76,760,343	 68,238,438
Expenditures:												
Legislative		3,242		919,953	960,836	949,680	1,645,525	395,084	249,418	247,809	280,712	255,452
Executive		5,350		3,431,910	3,127,240	3,345,634	4,065,619	1,919,530	2,251,468	1,887,672	1,689,964	1,886,653
Legal		1,839		401,794	412,454	517,214	470,940	854,433	738,157	761,453	835,408	1,449,337
Finance and administrative services		0,863		2,252,013	2,073,242	2,196,207	1,985,483	4,459,503	4,921,814	4,795,874	5,417,654	5,540,062
Public safety	11,14			10,883,307	11,262,769	12,551,566	12,507,687	13,488,315	13,242,169	12,467,978	13,325,521	14,069,073
Public works	11,45			11,385,261	11,590,650	11,851,505	11,494,248	11,332,942	12,878,286	14,391,996	14,173,810	14,360,321
Parks and recreation		8,434		7,321,436	6,916,341	7,462,632	7,833,710	8,060,847	7,845,039	7,640,573	7,627,827	7,701,535
Balch Library		7,606		449,682	454,610	440,057	457,866	459,214	488,583	490,644	505,607	536,704
Planning and zoning		0,029		1,938,591	1,382,400	1,489,006	1,562,694	1,591,679	1,663,251	1,650,178	2,021,595	1,881,100
Plan review	1,67	9,684		1,566,111	1,248,341	1,295,785	1,384,016	1,314,564	1,388,654	1,333,740	1,334,333	1,464,977
Airport	0.45			-	2,444	706,939	688,604	660,000	716,544	771,312	743,773	750,389
Capital projects Debt service:	8,45	8,203		11,072,955	9,673,741	15,175,508	12,144,131	8,317,589	8,880,704	10,341,003	15,936,356	13,470,015
Principal		6,627		3,187,341	8,184,465	3,026,278	1,799,341	2,300,000	2,505,000	5,020,000	5,377,001	5,582,241
Interest and fiscal charges	2,25	6,417		2,523,094	2,544,404	2,698,505	2,611,718	3,530,190	2,997,383	3,004,766	2,584,951	2,484,035
Debt issuance cost		-		-	 =	 =	 -	 =	 -	 226,075	 -	
Total expenditures	55,01	4,732		57,333,448	 59,833,937	 63,706,516	 60,651,582	 58,683,890	 60,766,470	 65,031,073	 71,854,512	 71,431,894
Excess of revenues over (under) expenditures	(7,32	1,335)		(11,095,991)	(10,276,726)	(5,597,458)	(5,418,162)	(4,602,758)	(2,162,088)	563,934	4,905,831	(3,193,456)
Other financing sources (uses):												
Transfers in	2,73	0,718		3,687,699	2,648,127	2,489,417	2,292,323	2,350,030	6,930,644	5,164,734	3,982,397	9,660,299
Transfers out	(52)	8,866)		(1,671,281)	(3,206,258)	(581,921)	(799,473)	(848,368)	(5,423,779)	(3,742,627)	(2,657,597)	(8,308,999)
Issuance of debt	22,54	0,000		=	8,253,567	=	=	17,830,000	=	-	555,988	1,342,833
Proceeds of refunding bonds		-		=	10,251,077	=	-	9,710,000	=	13,029,935	=	=
Payment to refunded bond escrow agent		8,090)		-	(10,980,442)	-	-	(9,710,000)	-	(14,218,960)	-	-
Premium (discount) on issuance debt	32	1,752		-	1,388,795	-	=	3,239,954	=	1,410,812	-	-
Proceeds from sale of property		-			 	 -	 	 	 	 -	 	
Total other financing sources (uses), net	17,63	5,514		2,016,418	8,354,866	1,907,496	 1,492,850	 22,571,616	1,506,865	 1,643,894	 1,880,788	 2,694,133
Net changes in fund balances	\$ 10,31	4,179	\$	(9,079,573)	\$ (1,921,860)	\$ (3,689,962)	\$ (3,925,312)	\$ 17,968,858	\$ (655,223)	\$ 2,207,828	\$ 6,786,619	\$ (499,323)
Debt service as a percentage of noncapital expenditures:					_				 _	_		
Total debt service	\$ 5,41	3,044	\$	5,710,435	\$ 10,728,869	\$ 5,724,783	\$ 4,411,059	\$ 5,830,190	\$ 5,502,383	\$ 8,024,766	\$ 7,961,952	\$ 8,066,276
Total expenditures	\$ 55,01	4,732	\$	57,333,448	\$ 59,833,937	\$ 63,706,516	\$ 60,651,582	\$ 58,683,890	\$ 60,766,470	\$ 65,031,073	\$ 71,854,512	\$ 71,431,894
Less: capital outlay		0,088)	-	(10,821,569)	(9,801,397)	(15,621,225)	(15,485,939)	(11,091,705)	(10,812,959)	(10,341,003)	(14,369,653)	(10,284,912)
Noncapital expenditures	\$ 46,72		\$	46,511,879	\$ 50,032,540	\$ 48,085,291	\$ 45,165,643	\$ 47,592,185	\$ 49,953,511	\$ 54,690,070	\$ 57,484,859	\$ 61,146,982
Debt service as a percentage of												
noncapital expenditures	11.58%		1	2.28%	21.44%	 11.91%	 9.77%	12.25%	 11.02%	 14.67%	 13.85%	 13.19%

FIVE-YEAR SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE – GENERAL FUND (Unaudited)

	Fiscal Year									
	2015	2016	2017	2018	2019					
D										
Revenues Conoral Proporty Toyon	¢ 12 560 504	¢ 14 290 062	¢ 1/01/011	¢ 15 600 000	¢ 16 762 012					
General Property Taxes	\$ 13,568,504	\$ 14,389,962	\$ 14,816,811	\$ 15,692,223	\$ 16,763,012					
Other Local Taxes	17,939,057	18,864,268	14,031,990	15,080,196	15,419,538					
Permits, Fees, and Licenses	1,027,582	772,765	1,280,528	1,366,410	1,368,371					
Fines and Forfeitures	530,509	341,152	378,181	426,404	558,857					
Use of Money and Property	1,505,164	1,858,388	2,224,138	2,297,508	3,072,979					
Charges for Services	4,980,152	5,097,258	5,075,406	5,263,363	5,422,620					
Contributions and Proffers	322,341	978,676	290,320	384,168	362,744					
Miscellaneous	675,833	179,817	250,028	57,689	259,645					
Intergovernmental	8,591,204	9,182,482	16,125,460	15,415,325	15,487,579					
Loan proceeds	-	-	-	555,988	201,441					
Transfer from other funds	2,319,710	4,171,689	3,059,596	2,613,846	2,713,486					
Total revenues	51,460,056	55,836,457	57,532,458	59,153,120	61,630,272					
Expenditures										
Legislative	395,084	249,418	247,809	280,712	255,452					
Executive	1,919,530	2,251,468	1,887,672	1,689,964	1,886,653					
Legal	854,433	738,157	761,453	835,408	1,449,337					
Finance and administrative services	4,459,503	4,921,814	4,795,874	5,417,654	5,540,062					
Public Safety	13,488,315	13,242,169	12,467,978	13,325,521	14,069,073					
Public Works	11,332,942	12,878,286	14,391,996	14,173,810	14,360,321					
Parks and Recreation	8,060,847	7,845,039	7,640,573	7,627,827	7,701,535					
Balch Library	459,214	488,583	490,644	505,607	512,893					
Planning and Zoning	1,591,679	1,663,251	1,650,178	2,021,595	1,881,100					
Plan Review	1,314,564	1,388,654	1,333,740	1,334,333	1,464,977					
Airport	660,000	716,544	771,312	743,773	750,389					
Debt Service										
	2 200 000	2 505 000	5 020 000	5 277 001	5 500 041					
Principal Retirement	2,300,000	2,505,000	5,020,000	5,377,001	5,582,241					
Interest Payments and	2 (70 002	2.007.202	2 004 766	2.504.051	2 494 025					
Other Fiscal Charges	2,678,082	2,997,383	3,004,766	2,584,951	2,484,035					
Transfers to other funds		1,027,223	657,245	1,053,567	6,722,398					
Total expenditures	49,514,193	52,912,989	55,121,240	56,971,723	64,660,466					
Net change in fund balances	1,945,863	2,923,468	2,411,218	2,181,397	(3,030,194)					
Fund balance, beginning of year	20,835,286	22,781,149	25,704,617	27,317,139	29,498,536					
Fund balance, end of year	\$ 22,781,149	\$ 25,704,617	\$ 28,115,835	\$ 29,498,536	\$ 26,468,342					

Beginning fund balance was restated as of June 30, 2018, but no prior years have been restated.

TAX REVENUES BY SOURCE – GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(Modified Accrual Basis of Accounting)
(Unaudited)

	General												
	Property Including				Communication					Business and	Motor		
Fiscal Year	Interest	T149194	Cable TV	Sales	Sales and	Bank	C:	Maria	Transient	Occupational	Vehicle	041	T-4-1-
June 30,	and Penalty	Utility	Franchise	and Use	Use	Franchise	Cigarette	Meals	Occupancy	Licenses	Licenses	Other	Totals
2010	\$ 12,363,461	\$ 1,489,727	\$ 104,425	\$ 3,841,961	\$ 2,265,108	\$ 763,421	\$ 805,298	\$ 3,326,332	\$ 567,223	\$ 2,708,180	\$ 781,127	\$ 213,782	\$ 29,230,045
2011	12,503,998	1,542,597	136,471	4,158,970	2,253,896	734,655	872,047	3,672,760	628,452	2,880,044	792,369	167,538	30,343,797
2012	12,854,369	1,495,345	155,894	4,509,128	2,208,092	791,656	1,133,071	4,418,067	661,939	2,860,659	812,863	143,323	32,044,406
2013	13,606,085	1,546,528	170,620	4,407,688	2,213,949	744,156	1,047,206	4,695,048	671,353	3,072,266	753,280	219,016	33,147,195
2014	13,814,622	1,564,500	252,006	4,167,178	2,176,277	875,046	980,759	4,827,853	689,778	3,292,385	806,461	162,436	33,609,301
2015	13,568,504	1,559,559	262,888	4,610,450	2,157,262	912,666	934,508	5,021,455	643,315	3,326,739	843,185	87,180	33,927,711
2016	14,389,962	1,525,755	266,397	5,141,458	2,093,398	987,523	905,450	5,247,114	736,315	3,152,175	829,452	288,954	35,563,955
2017	14,816,810	1,521,737	274,095	5,384,169	2,041,943	985,261	872,841	5,368,976	791,255	3,389,293	897,488	175,628	36,519,497
2018	15,692,000	1,544,206	269,834	5,252,089	1,978,108	1,274,610	821,296	5,841,127	866,352	3,620,884	890,662	221,059	38,272,225
2019	16,763,010	1,530,840	255,908	5,693,638	1,835,099	1,330,907	726,665	5,939,892	862,456	3,727,985	1,086,694	214,101	39,967,195
Change													
2010-2019	36%	3%	145%	48%	-19%	749	-10%	79%	52%	38%	39%	0%	37%

⁽¹⁾ Effective January 1, 2007, Cable TV Franchise Tax and Consumer Utility Tax from telephone services are remitted to the VA Department of Taxation and then distributed to the Town on a monthly basis. On the Statement of Revenues, Expenditures, and Changes in Fund Balances Exhibit (Exhibit 5), revenue received after January 1, 2007 for these revenue sources are recognized in "other." Beginning in fiscal year 2011, this tax is accounted for as state intergovernmental revenue on the Statement of Revenues, Expenditures, and Changes in Fund Balances Exhibit (Exhibit 5).

ASSESSED VALUE OF ALL TAXABLE PROPERTY LAST TEN CALENDAR YEARS

(Unaudited)

						Public Service			
Tax Year Ending December 31,	Real Property ¹		Personal Property ²		Real Property		Personal Property		 Total Assessed Valuation
2010	\$	5,557,189,300	\$	425,625,374	\$	106,373,774	\$	1,762,446	\$ 6,090,950,894
2011		5,675,717,100		498,450,685		108,083,816		1,613,618	6,283,865,219
2012		5,802,517,900		528,113,712		108,553,642		891,242	6,440,076,496
2013		6,085,462,040		481,548,404		105,809,512		737,446	6,673,557,402
2014		6,438,888,020		447,867,148		111,087,100		695,117	6,998,537,385
2015		6,643,105,870		388,770,026		108,441,453		653,035	7,140,970,384
2016		6,718,865,180		428,519,647		117,080,280		549,045	7,265,014,152
2017		7,081,200,240		412,219,300		116,315,393		426,223	7,610,161,156
2018		7,529,930,110		385,548,796		117,980,215		514,888	8,033,974,009
2019		7,889,996,600		409,437,516		120,153,718		549,604	8,420,137,438

Source: Department of Finance and Administrative Services, Town of Leesburg.

- (1) Real property assessments are made by the Commissioner of the Revenue of Loudoun County for the concurrent use of the County and the Town. Real property assessed at 100% of it's fair market value.
- (2) Personal property is assessed at 100% of depreciated fair market value.
- (3) Public Service Corporations are assessed by the State Corporation Commission.

ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE REAL PROPERTY LAST TEN TAX YEARS

(Unaudited)

Tax Year January 1,	Residential Property	Commercial Property	Public Service Corporation	Nontaxable	Total Assessed Value	Total Taxable Assessed Value	Percent Change	Total Direct Tax Rate	Actual Taxable Value	Value as a Percentage of Actual Value
2010	\$ 4,099,937,100	\$ 1,457,252,200	\$ 106,373,774	\$ 725,232,500	\$ 6,388,795,574	\$ 5,663,563,074	(1.2) %	0.195	\$ 5,663,563,074	100 %
2011	4,225,241,300	1,450,475,800	108,083,816	817,713,100	6,601,514,016	5,783,800,916	2.1	0.195	5,783,800,916	100
2012	4,344,339,200	1,458,178,700	108,553,642	811,703,300	6,722,774,842	5,911,071,542	2.2	0.195	5,911,071,542	100
2013	4,549,312,500	1,536,149,540	105,809,512	811,261,540	7,002,533,092	6,191,271,552	4.7	0.192	6,191,271,552	100
2014	4,896,036,280	1,542,851,740	111,087,100	848,001,120	7,397,976,240	6,549,975,120	5.8	0.183	6,547,329,473	100
2015	5,080,543,570	1,562,562,300	108,441,453	868,365,540	7,619,912,863	6,751,547,323	3.1	0.183	6,643,105,870	98
2016	5,136,906,120	1,581,959,060	117,080,280	928,613,880	7,764,559,340	6,835,945,460	1.3	0.186	6,718,865,180	98
2017	5,395,167,440	1,686,032,800	116,315,393	977,061,440	8,174,577,073	7,197,515,633	5.3	0.184	7,081,200,240	98
2018	5,732,121,450	1,797,808,660	117,980,215	1,021,297,320	8,669,207,645	7,647,910,325	6.3	0.184	7,529,930,110	98
2019	6,106,845,300	1,783,151,300	120,153,718	1,015,217,970	9,025,368,288	8,010,150,318	4.7	0.184	7,889,996,600	98

⁽¹⁾ Real and personal property tax assessments are made by the Loudoun County Assessor's Office and the Commissioner of the Revenue for the County of Loudoun, Virginia for current use of the County and Town property. Real and personal property taxes of public service corporations are assessed by the State Corporation Commission.

⁽²⁾ The tax rate presented here is for real property only, as personal property assessments are not a major revenue source.

DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN TAX YEARS

(Unaudited)

	Tax Rates – Town					Tax Rates	– Cou	inty	Tax Rates – Combined				
Tax Year	Real Property				Real Property		Personal Property		Real Property		Personal Property		
2010	\$	0.195	\$	1.00	\$	1.300	\$	4.20	\$	1.50	\$	5.20	
2011		0.195		1.00		1.285		4.20		1.48		5.20	
2012		0.195		1.00		1.235		4.20		1.43		5.20	
2013		0.192		1.00		1.205		4.20		1.40		5.20	
2014		0.183		1.00		1.155		4.20		1.34		5.20	
2015		0.183		1.00		1.135		4.20		1.32		5.20	
2016		0.186		1.00		1.145		4.20		1.33		5.20	
2017		0.184		1.00		1.125		4.20		1.31		5.20	
2018		0.184		1.00		1.085		4.20		1.27		5.20	
2019		0.184		1.00		1.045		4.20		1.23		5.20	

- (1) These rates are per \$100.00 of assessed value for real estate and personal property.
- (2) The Commonwealth of Virginia has no limitations on local tax rates.
- (3) Real property taxes are due in semi-annual installments by June 5 and December 5, and become delinquent thereafter. As of January 1, 2019, Loudoun County bills, collects and administers real estate taxes for the Town.
- (4) No discounts are allowed for early payment.
- (5) Residents of incorporated towns in the Commonwealth of Virginia are subject to real property and personal property taxes levied by the town and the county where they reside.
- (6) The assessed values of all real estate components are taxed at the same rate.

PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO (Unaudited)

		2019			2010	
Taxpayer	Taxable Assessed Value	Rank	Percentage of Total Town Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Town Taxable Assessed Value
Chelsea GCA Realty Partnership LP	\$ 270,036,580	1	3.37 %	\$ 126,340,400	1	2.23 %
CRP/TRC Leesburg Retail Owner LLC	127,005,120	2	1.59			
KJ Met Leesburg Property LLC	81,323,010	3	1.02			
PP Leesburg Investors LLC	67,078,310	4	0.84			
Federal Realty Investment Trust	60,264,230	5	0.75			
C H Realty III/Battlefield LLC	59,896,930	6	0.75	49,693,300	3	0.88
RPAI Leesburg Fort Evans LLC	59,843,960	7	0.75			
Bellmeade Owner LLC	51,939,310	8	0.65			
Potomac Station (E&A) LLC	47,242,970	9	0.59	27,940,600	9	0.49
Toll Road Investors Partnership II LP	39,548,600	10	0.49			
Carlyle/Cypress Leesburg LLC				84,937,000	2	1.50
Battlefield FE LP				46,920,300	4	0.83
Windsor at Fieldstone Ltd Partnership				42,499,100	5	0.75
Washington-VA Tradnl Dev Sites Inc				42,150,300	6	0.74
F R Leesburg Plaza LP				38,980,000	7	0.69
Fund IX CB Leesburg LLC				34,062,300	8	0.60
NA Properties Inc				27,663,500	10	0.49
	\$ 864,179,020		10.80 %	\$ 521,186,800		9.20 %

REAL PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN CALENDAR YEARS (Unaudited)

			Total Collections through September 30, 2019				
Calendar Year	Taxes Levied for the Calendar Year	Amount Percentage of Levy		Collections in Subsequent Years	Amount	Percentage of Levy	
2010	\$ 10,454,264	\$ 10,308,720	98.61 %	\$ 145,461	\$ 10,454,181	100.00 %	
2011	10,686,708	10,538,460	98.61	148,248	10,686,708	100.00	
2012	10,985,052	10,800,230	98.32	183,423	10,983,653	99.99	
2013	11,372,301	11,238,473	98.82	133,809	11,372,282	100.00	
2014	11,586,879	11,448,839	98.81	135,563	11,584,401	99.98	
2015	11,951,870	11,821,082	98.91	125,554	11,946,636	99.96	
2016	12,302,314	12,121,029	98.53	173,454	12,294,483	99.94	
2017	12,879,257	12,653,736	98.25	195,475	12,849,212	99.77	
2018	13,654,178	13,428,080	98.34	195,999	13,624,079	99.78	
2019	14,345,336 (1)	7,207,925	50.25	-	7,207,925	50.25	

PERSONAL PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN CALENDAR YEARS (Unaudited)

	_		Within the ar of the Levy		Total Collections through September 30, 2019		
Calendar Year	Taxes Levied for the Calendar Year	Amount	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy	
2010	\$ 3,675,295	\$ 3,191,156	86.83 %	\$ 482,725	\$ 3,673,881	99.96 %	
2011	3,576,777	2,933,515	82.02	639,423	3,572,938	99.89	
2012	2,711,235	2,226,970	82.14	477,143	2,704,112	99.74	
2013	2,976,406	2,513,570	84.45	407,605	2,921,175	98.14	
2014	284,978 (2)	269,307	94.50	15,590	284,897	99.97	
2015	2,930,148 (3)	2,679,717	91.45	194,937	2,874,654	98.11	
2016	3,030,471	2,753,137	90.85	203,188	2,956,325	97.55	
2017	3,320,943	2,746,748	82.71	376,898	3,123,646	94.06	
2018	3,207,577	2,840,544	88.56	368,685	3,209,229	100.05	
2019	3,035,157	2,472,048	81.45	-	2,472,048	81.45	

Note

- (1) The amounts for calendar year 2019 reflect only the first half of the collections. The second half is due December 5. As of January 1, 2019 Loudoun County is billing and collecting real estate taxes for the Town.
- (2) There was no personal property tax levied in calendar year 2014. The due date was moved from October 2014 to May 2015 by Town Council action. Levies and collections were made in fiscal year 2015.
- (3) The Real Estate portion of Public Service Corporation is included in years 2012-2019 under Personal Property Tax levied and collected.

RATIOS OF OUTSTANDING DEBT BY TYPE AND GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS (Unaudited)

		nmental vities		ss-Type vities		Percentage of		General Bonded Debt Outstanding	Percentage of	General Bonded Debt Outstanding
Fiscal Year June 30,	General Obligation Bonds	Notes Payable	Revenue Bonds	General Obligation Bonds	Total Primary Government	Per Capita Personal Income	Debt Per Capita	General Obligation Bonds	Actual Taxable Value of Property	Debt Per Capita
2010	\$ 58,356,575	\$ -	\$ 7,876,307	\$ 64,372,534	\$ 130,605,416	4.87 %	3,065	\$ 122,729,109	2.17 %	3,162
2011	55,175,219	-	6,282,575	62,995,669	124,453,463	4.37	2,791	118,170,888	2.04	2,650
2012	59,994,727	-	4,204,897	63,735,361	127,934,985	4.33	2,775	123,730,088	2.09	2,683
2013	56,946,559	-	4,204,897	63,074,316	124,225,772	4.28	2,598	120,020,875	1.94	2,510
2014	57,234,740	-	4,204,897	62,564,875	124,004,512	4.17	2,508	119,799,615	1.83	2,423
2015	70,620,000	-	3,886,950	61,375,000	135,881,950	4.38	2,662	131,995,000	1.99	2,586
2016	72,747,433	-	3,234,264	64,682,401	140,664,098	4.44	2,673	137,429,834	2.05	2,612
2017	68,240,268	-	2,558,534	63,572,170	134,370,972	4.10	2,478	131,812,438	1.86	2,431
2018	62,453,834	555,988	1,858,946	61,892,273	126,761,041	3.71	2,351	124,346,107	1.65	2,306
2019	56,750,109	1,702,735	1,134,659	60,302,566	119,890,069	3.14	2,224	117,052,675	1.48	2,171

⁽¹⁾ Details regarding the Town's outstanding debt may be found in the notes to the financial statements.

⁽²⁾ Population and personal income data can be found in Table 17.

⁽³⁾ See Table 9 for property value data.

⁽⁴⁾ The outstanding amounts of the bonds are presented inclusive of premiums and discounts.

DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT June 30, 2019 (Unaudited)

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Overlapping Debt
Loudoun County, Virginia	\$1,702,877,166	9.62 %	\$ 163,761,727
Town Direct Debt			58,452,844
Total direct and overlapping debt			\$ 222,214,571

- (1) Overlapping debt is not bonded debt of the Town on either a direct or contingent basis, but represents the share of debt of overlapping governmental entities which the residents of the Town are obligated to pay through direct tax levies and charges for services of these respective governmental entities. The debt of Loudoun County, Virginia is a direct general obligation debt of the County which provides facilities that benefit all County residents including those of incorporated towns.
- (2) The percentage of overlapping debt applicable is estimated using taxable assessed real property values. Applicable percentages were estimated by determining the portion of the Town's taxable assessed value that is within the government's boundaries and dividing it by the County's taxable assessed value.

LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (Unaudited)

					Fiscal Y	/ear				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Debt limit	\$ 566,688,673	\$ 578,516,198	\$ 590,906,536	\$ 619,696,514	\$ 654,732,947	\$ 664,310,587	\$ 671,886,518	\$ 708,120,024	\$ 719,751,563	\$ 801,015,032
Total net debt applicable to limit	 58,871,267	55,683,926	59,915,619	56,946,559	57,234,740	70,620,000	68,115,000	68,240,268	62,453,834	58,452,844
Available legal debt margin	\$ 507,817,406	\$ 522,832,272	\$ 530,990,917	\$ 562,749,955	\$ 597,498,207	\$ 593,690,587	\$ 603,771,518	\$ 639,879,756	\$ 657,297,729	\$ 742,562,188
Total net debt applicable to the limit as a percentage of debt limit	10.39%	9.63%	10.14%	9.19%	8.74%	10.63%	10.14%	9.64%	8.68%	7.30%
Legal debt margin calculation for fiscal year 2019 Assessed value of real estate	\$ 8,010,150,318		Summary of outst Gross bonded of Less: enterprise de	debt	\$ 118,755,410 60,302,566					
Debt limit (10% of assessed value) Debt applicable to limit: Net direct debt outstanding	 801,015,032 58,452,844		General obligation	n debt:	\$ 58,452,844					
Available legal debt margin	\$ 742,562,188									

Note:

(1) Section 15.1-176 of 1950 Code of Virginia, as amended, limits to 10% the assessed valuation of the real estate subject to taxation as the amount of debt which can be issued by the Town. Debt includes any bonds or other interest bearing obligations including existing indebtedness. Excluded from the debt margin calculation are bonds payable from enterprise funds issued under Article VII Section 10(a)(2) of the Constitution of Virginia.

BOND COVERAGE LAST TEN FISCAL YEARS (Unaudited)

Utilities Fund

Fiscal Year	Utility Service	Operating	Net Available		Debt Service		
June 30 ,	Charges	Expenses	Revenue	Principal	Interest	Total	Coverage
2010	\$ 15,878,286	\$ 10,278,205	\$ 5,600,081	\$ 2,665,601	\$ 2,751,430	\$ 5,417,031	1.03
2011	16,434,880	10,140,178	6,294,702	2,606,022	2,851,913	5,457,935	1.15
2012	17,110,830	10,282,888	6,827,942	2,050,000	2,705,326	4,755,326	1.44
2013	17,231,686	10,218,722	7,012,964	715,000	3,216,795	3,931,795	1.78
2014	17,983,513	11,385,489	6,598,024	789,593	2,961,708	3,751,301	1.76
2015	18,081,938	10,369,729	7,712,209	2,300,000	2,111,102	4,411,102	1.75
2016	20,898,668	11,254,828	9,643,840	2,232,686	2,911,379	5,144,065	1.87
2017	22,975,657	11,076,596	11,899,061	1,930,730	2,574,561	4,505,291	2.64
2018	24,666,675	11,659,942	13,006,733	2,129,588	2,473,479	4,603,067	2.83
2019	27,958,235	12,463,732	15,494,503	2,164,287	2,301,496	4,465,783	3.47

⁽¹⁾ Utility service charges include all revenues of the fund except gains on sales of capital assets, developer donated assets, capital grants, and transfers in.

⁽²⁾ Operating expenses are exclusive of depreciation and amortization, interest expense, losses on sales of capital assets, and transfers out.

DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS (Unaudited)

Fiscal Year June 30,	(1) Population	(2) Personal Income	P	(2) r Capita ersonal income	(3) Unemployment Rate
2010	43,055	\$2,683,913,064	\$	62,979	5.30 %
2011	44,589	2,847,929,166		66,042	5.00
2012	46,110	2,951,701,200		68,208	4.80
2013	47,817	2,900,407,268		66,517	4.70
2014	49,447	2,973,117,692		67,577	4.50
2015	51,045	3,099,325,362		70,046	3.70
2016	52,617	3,170,767,796		71,218	3.40
2017	54,215	3,277,877,100		73,100	2.90
2018	53,917	3,417,779,300		75,700	2.70
2019	53,917	3,820,135,200		81,200	2.40

- (1) 2010: US Bureau of Census, 2010 Decennial Census. 2011-2019: U.S.Census Bureau Annual Population Estimates.
- (2) Per capita and Personal Income information is not maintained for towns in Virginia. The amounts used here are for the County of Loudoun, Virginia, which the Town lies within. Information for per capita personal income is sourced from the Bureau of Economic Analysis' November 16, 2017 release for 2000 to 2016. 2017 to 2019 values are estimates from the Loudoun County Department of Management and Budget.
- (3) Unemployment rates information is maintained for some towns in Virginia, including Leesburg. The information provided is sourced from the Bureau of Labor Statistics, Local Area Unemployment Statistics, September 18, 2019, month of June each year. Values of previous years have been revised.

PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO (Unaudited)

	2019			2010		
Employer	Employees	Rank	Percentage of Total Employment	Employees	Rank	
Loudoun County Government	2,500-3,000	1	12.9 %	2,000-2,500	1	
Loudoun County Public Schools	1,500-2,000	2	7.1	1,500-2,000	2	
Federal Aviation Administration	500-1,000	3	2.5	500-1,000	3	
Town of Leesburg	250-500	4	2.1	500-1,000	4	
Wegmans	250-500	5	1.8	500-1,000	6	
K2M	250-500	6	1.6	-	-	
Commonwealth of Virginia	250-500	7	1.5	-	-	
Target	250-500	8	1.2	250-500	7	
Walmart	250-500	9	1.1	-	-	
Costco	100-250	10	1.1	100-250	8	
Loudoun Medical Group	-	-	-	500-1,000	5	
Giant Foods	-	-	-	100-250	9	
Home Depot	-	-	-	100-250	10	

Sources: Town of Leesburg Economic Development Department, Virginia Employment Commission, 1st Quarter 2019.

FULL-TIME EQUIVALENT TOWN GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS (Unaudited)

Fiscal Year

		riscai Year								
Function/Program	2010	2011	2012	2013	2014	2015	2016	2017	2018 (3)	2019
Town Manager's Office	8.5	9.0	6.0	6.0	6.0	7.0	8.0	6.0	6.0	6.0
Town Attorney	3.0	3.0	3.0	3.0	3.0	5.0	5.0	5.0	5.0	4.0
Clerk of Council	1.5	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	2.0
Finance	19.5	19.5	16.0	16.0	15.5	15.5	17.5	19.5	19.0	19.5
Human Resources	7.5	7.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Information Technology	6.0	6.0	5.0	5.0	5.0	5.0	5.0	6.0	6.0	7.0
Public Safety	98.0	101.0	101.0	101.0	101.0	103.0	103.0	103.0	103.0	103.0
Public Works & Capital Projects	53.0	53.0	49.0	49.0	49.0	49.0	53.0	55.0	57.0	61.0
Capital Projects Management	11.0	10.0	10.6	10.6	9.4	6.0	-	-	-	-
Utilities	84.0	80.5	78.5	78.0	78.0	78.0	81.0	81.0	81.0	83.0
Parks, Recreation and Cultural	112.2	111.0	107.1	107.1	107.1	107.5	107.5	105.5	37.3	35.0
Balch Library	6.2	6.2	5.2	5.2	5.2	5.2	5.2	5.2	3.0	3.0
Planning & Zoning	16.0	16.0	11.0	11.0	12.0	12.0	12.0	12.0	14.0	14.0
Plan Review	14.0	12.0	9.0	9.0	9.0	9.0	8.0	8.0	8.0	9.0
Economic Development	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Airport	4.0	4.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
	446.4	441.2	411.4	410.9	410.2	412.2	415.2	416.2	349.3	355.5

Source: Town of Leesburg Fiscal Year Budgets.

- (1) Plan Review department established in fiscal year 2009. Employees were transferred from Planning and Zoning and Public Works.
- (2) Public Works and Capital Projects Management were merged in fiscal year 2016.
- (3) Method for calculating FTEs changed to exclude flexible part time employees in fiscal year 2019.

OPERATING INDICATORS BY FUNCTION/PROGRAM LAST TEN CALENDAR YEARS (Unaudited)

Calendar Year

Function/Program	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 (1)
Police:										
Calls for service	45,236	50,832	47,864	49,764	51,028	54,261	44,110	45,831	49,695	33,734
Adult arrest	1,302	1,468	1,244	1,063	1,189	710	635	1,156	934	636
Juvenile arrest	286	319	237	121	165	83	58	227	71	28
Speeding citations only	1,636	1,662	1,736	1,764	1,260	1,542	887	854	1,069	903
Traffic citations	7,328	6,795	5,567	5,580	7,064	4,827	4,115	5,572	7,714	5,275
Administration:										
Applications processed (full and part-time)	1,244	1,712	1,879	1,276	2,528	3,141	2,744	3,134	2,886	2,345
Positions advertised (full and part-time)	16	42	70	56	109	132	115	113	103	92
New hires (full and part-time)	133	130	142	124	166	200	155	183	156	139
Reportable accidents	76	37	25	24	20	26	19	19	14	17
All town training sessions	34	20	47	38	29	30	40	50	49	53
Public service:										
Garbage collected (ton)	16,829	18,024	18,185	13,639	13,183	15,489	16,309	15,541	15,842	12,322
Recycle collected (ton)	8,396	9,776	10,355	7,766	5,226	7,529	7,288	7,604	6,016	3,980
Parks and recreation:										
Recreation program attendance	15,161	23,306	14,883	11,160	11,174	12,374	10,363	11,691	11,031	10,565
Aquatics program attendance	10,650	9,902	7,781	5,835	8,008	7,996	8,094	8,256	7,843	7,381
Utilities:										
New water connections	67	94	116	87	116	59	106	132	114	172
New wastewater connections	67	85	100	84	114	57	105	132	111	161
Average daily water consumption (mgd)	4.30	4.30	4.29	4.28	4.25	4.20	4.15	4.11	4.06	4.16
Average daily sewage treatment (mgd)	5.00	4.88	4.46	4.42	4.27	4.05	4.09	3.95	4.55	4.33
Airport:										
Number of hangers rented	41	57	57	57	57	57	57	57	57	57
Number of tiedowns rented	122	120	110	102	108	101	106	106	106	106
Number of incidents on airport property	-	1	1	-	2	-	1	-	-	-

Note:

(1) Through September 30.

Source: Various Town departments

CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS (Unaudited)

Fiscal Year

Function/Program	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Police protection:										
Number of stations	1	1	1	1	1	1	1	1	1	1
Streets:										
Primary (miles)	15	15	15	15	15	15	15	15	15	16
Secondary (miles)	91	91	92	92	92	92	92	93	93	93
Traffic signals	50	51	52	54	56	56	59	59	60	61
Number of street lights	2,614	2,654	2,700	2,791	2,920	2,993	3,089	3,165	3,180	3,221
Parks and recreation:										
Parks – number of acres	361	361	361	361	361	370	370	370	370	370
Major parks – number of acres	265	265	265	265	265	265	265	265	265	265
Neighborhood parks - number of acres	96	96	96	96	96	105	105	105	105	105
Baseball/softball diamonds	6	6	6	6	6	6	6	6	6	6
Soccer/football fields	3	3	3	3	3	3	3	3	3	3
Basketball courts	4	4	4	4	4	4	4	4	4	4
Tennis courts	11	11	11	11	11	11	11	11	11	11
Swimming pools	3	3	3	3	3	3	3	3	3	3
Parks with playground equipment	5	5	5	5	6	6	6	6	6	6
Picnic shelters	4	4	4	4	5	5	5	5	5	5
Community centers	1	1	1	1	1	1	1	1	1	1
Balch Library:										
Facilities	1	1	1	1	1	1	1	1	1	1
Volumes	41,227	59,423	61,368	70,717	74,262	76,203	77,899	94,987	124,737	128,119
Water:										
Wells	1	1	1	1	1	1	1	1	1	1
Water lines (miles)	215	218	217	218	218	218	218	218	220	223
Fire hydrants	2,367	2,459	2,589	2,598	2,595	2,606	2,606	2,606	2,724	2,792
Storage capacity (mgd)	8	8	8	8	8	8	8	8	8	8
Number of customers	15,142	15,159	15,292	15,509	15,553	15,634	15,712	15,791	15,929	16,050
Sewers:										
Sanitary sewers (miles)	175	169	172	172	172	174	174	174	176	178
Storm sewers (miles)	131	134	134	137	137	144	144	144	153	169
Number of customers	15,039	15,178	15,347	15,391	15,453	15,579	15,657	15,734	15,872	16,107
Airport:										
Hangers	57	57	57	57	57	57	57	57	57	57
Tie-downs	133	122	120	120	120	120	120	120	120	120

Source: Various Town departments

LEGAL DEBT MARGIN INFORMATION FOR BOND COVENANT CONTINUING DISCLOSURE June 30, 2019 (Unaudited)

		 As of June 30, 2019
Assessed Value of Real Estate		\$ 8,010,150,318
Legal Debt Limit-10% to total Assessed Value of Real Estate		801,015,032
Total amount of debt applicable to debt margin (1) Less: 1999 Revenue Bond (2) Net amount of debt applicable to debt margin	\$ 118,755,410 1,134,659	117,620,751
Legal Margin for Creation of Additional Debt		\$ 683,394,281

- (1) See Table 15 Gross Bonded Debt.
- (2) See Table 13 Ratios of Outstanding Debt by Type and General Bonded Debt Outstanding.

COMPLIANCE SECTION

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year Ended June 30, 2019

	Pass-Through Entity Identifying	Federal CFDA	E
	Number	Number	Expenditures
DEPARTMENT OF JUSTICE Direct Payments: Bulletproof Vest Partnership	NA	16.607	\$ 8,537
Builetproof Vest Lattlership	11/1	10.007	\$ 6,557
Pass-Through Payments:			
Northern Virginia Gang Task Force	NIA	1 < 5 4 4	
FBI Safe Streets Gang Task Force	NA	16.544	15,505
Pass-Through Payments: Town of Vienna, Virginia Gang-Free Schools and Communities-Community Based			
Youth Gang Prevention	2010-DD-BX-0483	16.544	20,703
Total Department of Justice			44,745
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT Pass-Through Payments: Loudoun County			
Community Development Block Grant	NA	14.228	8,891
Total Department of Housing and Urban Development			8,891
DEPARTMENT OF TRANSPORTATION Direct Payments:			
Airport Improvement Program	3-51-0027-039-2015	20.106	122,134
Pass-Through Payments: Virginia Department of Transportation:			
Federal-Aid Highway Program – Lower Sycolin	U000-253-312	20.205	2,557,032
Federal-Aid Highway Program – Historic Lighting Fixtures	EN06-253-124	20.205	392
Federal Highway Safety Program (HSIP)	U000-253-337	20.205	28,411
Total Highway Planning and Construction Center			2,585,835
Total Department of Transportation			2,707,969
Total Federal Expenditures			\$ 2,761,605

NOTE TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year Ended June 30, 2019

Basis of Presentation

The Schedule of Expenditures of Federal Awards is prepared on the modified accrual basis of accounting as contemplated by accounting principles generally accepted in the United States of America.

De Minimus Indirect Cost Rate

The Town has elected not to use the 10 percent de minimus indirect cost rate as allowed under Uniform Guidance.

Outstanding Loan Balances

At June 30, 2019, the Town had no outstanding loan balances requiring continuing disclosure.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable Members of Town Council Town of Leesburg, Virginia

We have audited, in accordance with the auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *Specifications for Audits of Counties, Cities, and Towns*, issued by the Auditor of Public Accounts of the Commonwealth of Virginia, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Leesburg, Virginia (the "Town"), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements and have issued our report thereon dated November 25, 2019.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that is required to be reported under *Government Auditing Standards* and which is described in the accompanying schedule of findings and questioned costs as Item 2019-001.

Town of Leesburg's Response to Findings

The Town's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The Town's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

CERTIFIED PUBLIC ACCOUNTANTS

Brown, Edwards & Company, S. L. P.

Roanoke, Virginia November 25, 2019



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Honorable Members of Town Council Town of Leesburg, Virginia

Report on Compliance for Each Major Federal Program

We have audited the Town of Leesburg, Virginia's (the "Town") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Town's major federal programs for the year ended June 30, 2019. The Town's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, the terms, and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for the Town's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements*, *Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Town's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of the Town's compliance.

Opinion on Each Major Federal Program

In our opinion, the Town complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2019.

Report on Internal Control over Compliance

Management of the Town is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Town's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

CERTIFIED PUBLIC ACCOUNTANTS

Brown, Edwards & Company, S. L. P.

Roanoke, Virginia November 25, 2019

SUMMARY OF COMPLIANCE MATTERS June 30, 2019

As more fully described in the Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*, we performed tests of the Town's compliance with certain provisions of laws, regulations, contracts, and grants shown below:

STATE COMPLIANCE MATTERS

Code of Virginia:

Budget and Appropriation Laws
Cash and Investment Laws
Conflicts of Interest Act
Debt Provisions
Local Retirement Systems
Procurement Laws
Uniform Disposition of Unclaimed Property Act

State Agency Requirements:

Highway Maintenance Funds

LOCAL COMPLIANCE MATTERS

Town Charter

FEDERAL COMPLIANCE MATTERS

Compliance Supplement for Single Audits of State and Local Governments

Provisions and conditions of agreements related to federal programs selected for testing.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2019

A. SUMMARY OF AUDITOR'S RESULTS

- 1. The auditor's report expresses an **unmodified opinion** on the financial statements.
- 2. **No significant deficiencies** relating to the audit of the financial statements were reported in the Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*.
- 3. No instances of noncompliance material to the financial statements were disclosed.
- 4. **No significant deficiencies** relating to the audit of the major federal award programs were reported in the Independent Auditor's Report on Compliance For Each Major Program and on Internal Control over Compliance as Required by the Uniform Guidance.
- 5. The auditor's report on compliance for the major federal award program expresses an **unmodified opinion**.
- 6. The audit disclosed **no audit findings relating to major programs**.
- 7. The major program of the Town is:

Name of Program	CFDA#	
Highway Dlanging and Construction	20.205	
Highway Planning and Construction	20.205	

- 8. The threshold for distinguishing Type A and B programs was \$750,000.
- 9. The Town of Leesburg was not determined to be a low-risk auditee.

B. FINDINGS – FINANCIAL STATEMENT AUDIT

None noted.

C. FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL AWARD PROGRAMS AUDIT

None noted.

D. FINDINGS - COMMONWEALTH OF VIRGINIA

2019-001: Highway Maintenance

Condition:

In eight highway maintenance work orders out of ten tested, we noted instances where either there was unclear documentation on the employee performing the work or the equipment rate used did not agree to the supporting documentation.

Criteria:

Per requirements set forth by the Commonwealth of Virginia, costs report on the annual Weldon Cooper Center Local Finance Survey must be allowable costs for the maintenance, construction, or reconstruction of eligible streets.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2019

D. FINDINGS – COMMONWEALTH OF VIRGINIA (Continued)

2019-001:	Highway	Maintenance	(Continued)
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Cause:

There was inconsistency in documenting work performed and rate used.

Effect:

Inaccurate supporting documentation could result in incorrect cost reporting on the annual survey.

Recommendation:

We recommend revisiting procedures around monitoring highway maintenance.

Management's Response (Unaudited):

In 2018, the Town implemented new procedures to address this including electronic tracking of timesheets, utilizing the GPS in the vehicles, and further oversight over the process.