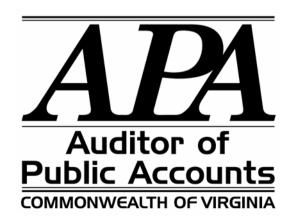
VIRGINIA MILITARY INSTITUTE

INTERCOLLEGIATE ATHLETICS PROGRAMS FOR THE YEAR ENDED JUNE 30,2006



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Commonwealth of Hirginia

Walter J. Kucharski, Auditor

Auditor of Public Accounts P.O. Box 1295 Richmond, Virginia 23218

November 21, 2006

The Honorable Timothy M. Kaine Governor of Virginia

The Honorable Thomas K. Norment, Jr. Chairman, Joint Legislative Audit
And Review Commission

General J. H. Binford Peay III Superintendent, Virginia Military Institute

INDEPENDENT AUDITOR'S REPORT ON APPLICATION OF AGREED-UPON PROCEDURES

We have performed the procedures enumerated below, which were agreed to by the Superintendent of the **Virginia Military Institute** (Institute) solely to assist the Institute in evaluating whether the accompanying Schedule of Revenues and Expenses of Intercollegiate Athletics Programs of the Institute is in compliance with National Collegiate Athletic Association (NCAA) Bylaw 6.2.3, for the year ended June 30, 2006. The Institute's management is responsible for the Schedule of Revenues and Expenses of Intercollegiate Athletics Programs and the Schedule's compliance with NCAA requirements. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of the procedures is solely the responsibility of the Institute. Consequently, we make no representation regarding sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

<u>Agreed-Upon Procedures Related to the</u> <u>Schedule of Revenues and Expenses of Intercollegiate Athletics Programs</u>

The procedures that we performed and our findings are as follows:

Internal Controls

- We reviewed documentation of accounting systems and operating procedures. We
 reviewed the relationship of internal control over Intercollegiate Athletics Programs
 to internal control reviewed in connection with our audits of the Institute's financial
 statements. In addition, we identified and reviewed those controls unique to
 Intercollegiate Athletics Programs, which were not reviewed in connection with our
 audit of the Institute's financial statements.
- 2. We reviewed an organizational chart provided by the Intercollegiate Athletics Department and discussed it with appropriate personnel. We also made certain inquiries of management regarding control consciousness, the use of internal audit in the department, competence of personnel, and protection of records and equipment.

3. The Institute provided us with their procedures for gathering information on the nature and extent of affiliated and outside organizational activity for or on behalf of the intercollegiate athletics programs.

Affiliated and Outside Organizations

- 4. Intercollegiate Athletics Department management identified all intercollegiate athletics-related affiliated and outside organizations and provided us with copies of audited financial statements for each such organization for the reporting period.
- 5. The Intercollegiate Athletics Department prepared and provided to us a summary of revenues and expenses for or on behalf of the intercollegiate athletics programs by affiliated and outside organizations included in the Schedule.
- 6. We obtained any additional reports regarding internal control matters identified during the independent audits of affiliated and outside organizations and inquired as to the corrective action taken in response to such comments. We noted that the affiliated organizations had been audited by independent public accountants and we were not made aware of any internal control findings.

Schedule of Revenues and Expenses of Intercollegiate Athletics Programs

- 7. We obtained the Schedule of Revenues and Expenses of Intercollegiate Athletics Programs (Schedule) for the year ended June 30, 2006, as prepared by the Institute and shown in this report. We recalculated the addition of the amounts on the Schedule, traced the amounts on the Schedule to management's worksheets, and agreed the amounts on management's worksheets to the Intercollegiate Athletics Department's accounts in the accounting records. We noted no differences between the amounts in the Athletics Department's accounts in the accounting records and the amounts on the worksheets. We discussed the nature of work sheet adjustments with management and are satisfied that the adjustments are appropriate.
- 8. We applied certain analytical review techniques to the balances reported on the Schedule in order to determine the reasonableness of amounts reported therein. These techniques included trend analyses and other tests using operating data and review of actual amounts expended in comparison to budgeted amounts.

Revenues

- 9. We compared each major revenue account to prior period amounts and budget estimates. We obtained and documented an understanding of all significant variances.
- 10. Intercollegiate Athletics Department management provided us with a reconciliation of tickets sold during the reporting period along with complimentary tickets and unsold tickets to the revenue recorded in the Schedule and related attendance figures. We reviewed these reconciliations for selected games and found such reconciliations to be accurate and agreed to amounts recorded as ticket revenue for those games.
- 11. We compared student fees reported in the Schedule to amounts reported in the accounting records and an expected amount based on fee rates and enrollment. We found these amounts to be materially in agreement.

- 12. Intercollegiate Athletics Department management provided us settlement reports and guarantee agreements for away games during the reporting period. We reviewed these settlement reports and guarantee agreements for selected games and agreed significant amounts to supporting documentation.
- 13. Intercollegiate Athletics Department management provided us with a listing of all contributions of moneys, goods or services received directly by the Intercollegiate Athletics Department from any affiliated or outside organization, agency or group of individuals that constitutes ten percent or more of all contributions received during the reporting period. We vouched each individual contribution received directly by the Institute for its intercollegiate athletics programs that constituted more than ten percent of the contributions so received. Except for contributions received from the VMI Keydet Club and the VMI Development Board, we noted no individual contribution which constituted more than ten percent of total contributions received for intercollegiate athletics.
- 14. Intercollegiate Athletics Department management provided us with a listing and copies of all agreements related to participation in revenues from tournaments, conference distributions, and NCAA distributions, which we agreed to the accounting records. We deemed these revenues to be immaterial for detailed testing.
- 15. Based on analytical review of the amount reported in the Schedule, we consider the revenue from royalties, advertisements, and sponsorships to be reasonable. We deemed these revenues to be immaterial for detailed testing.
- 16. Based on receipts as listed in the accounting records, we selected and tested collections by the intercollegiate athletics program. We found all reviewed amounts to be in agreement with supporting documentation, deposited promptly and intact, and properly recorded in the accounting records.

Expenses

- 17. We compared each major expense account to prior period amounts and budget estimates. We obtained and documented an understanding of all significant variances.
- 18. Intercollegiate Athletics Department management provided us a listing of institutional student aid recipients during the reporting period. We selected individual student athletes across all sports and agreed amounts from the listing to their award letter. We also ensured that the total aid amount for each sport materially agreed to amounts reported as Financial Aid in the student accounting system.
- 19. Based on analytical review of the amounts reported in the Schedule, we deemed game guarantee expenses for home games to be reasonable. We deemed these expenses to be immaterial for detailed testing.
- 20. Intercollegiate Athletics Department management provided us with a listing of coaches, support staff, and administrative personnel employed and paid by the Institute during the reporting period. We selected and tested individuals and compared amounts paid for one pay period or a bonus payment from the payroll accounting system to their contract or other employment agreement document. We

found that recorded expenses equaled amounts paid as salary and bonuses and were in agreement with approved contracts or other documentation.

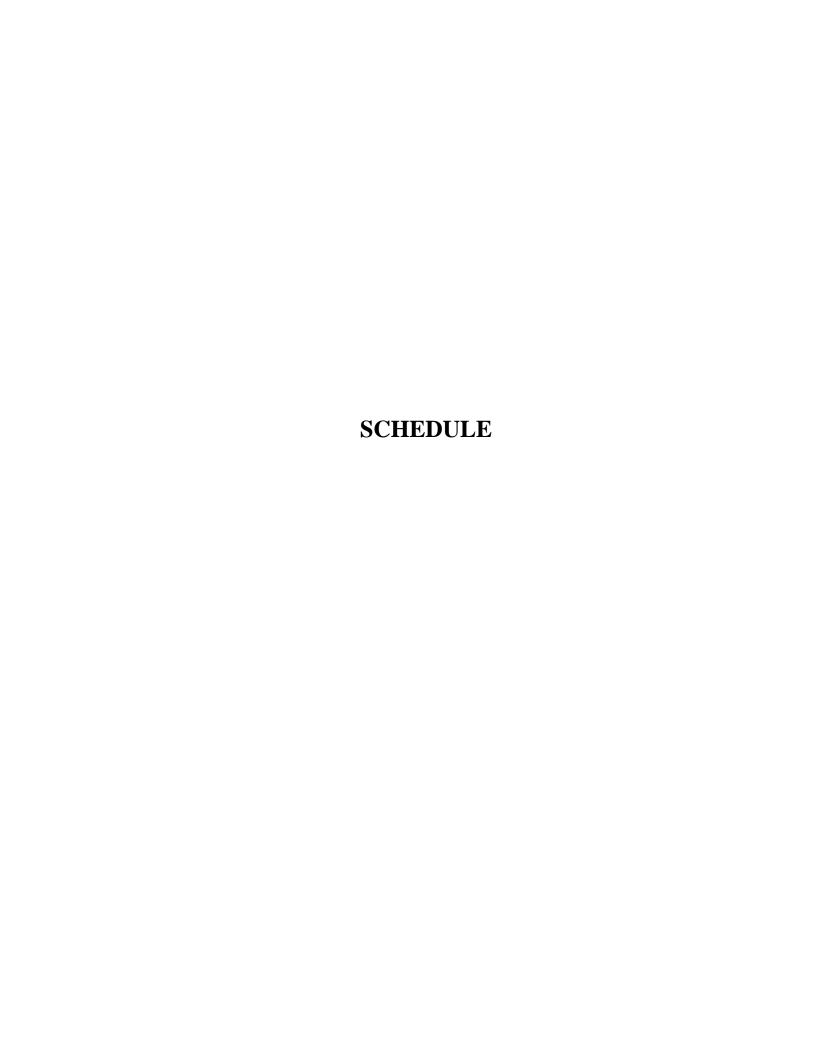
- 21. We reviewed severance payment contracts to ensure that any payments made had proper support. The contract for the severance payment made was accurate and reasonable.
- 22. We discussed the Institute's recruiting expense and team travel policies with Intercollegiate Athletics Department management and documented an understanding of those policies.
- 23. We obtained an understanding of the Institute's methodology for allocating administrative and facilities support expenses and ensured that amounts reported on the Schedule agreed to amounts recorded in the accounting records.
- 24. Based on disbursements as listed in the accounting records, we selected and tested payments to third parties by the intercollegiate athletics program. These disbursements were for supplies, equipment, travel, and other general expenses. We compared and agreed the selected operating expenses to adequate supporting documentation. We found all reviewed amounts to be properly approved, in agreement with supporting documentation, and properly recorded in the accounting records.

We were not engaged to, and did not, conduct an examination, the objective of which would be the expression on an opinion on the Schedule of Revenues and Expenses of Intercollegiate Athletics Programs or any of the accounts or items referred to above. Accordingly, we do not express such an opinion. Had we performed additional procedures or had we made an audit of any financial statements of the Intercollegiate Athletics Department of Virginia Military Institute in accordance with generally accepted auditing standards, other matters might have come to our attention that would have been reported to the Institute. This report relates only to the accounts and items specified above and does not extend to the financial statements of Virginia Military Institute or its Intercollegiate Athletics Department taken as a whole.

This report is intended solely for the information and use of the Superintendent and the Institute and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

AUDITOR OF PUBLIC ACCOUNTS

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VIRGINIA MILITARY INSTITUTE SCHEDULE OF REVENUES AND EXPENSES OF INTERCOLLEGIATE ATHLETICS PROGRAMS

For the Year Ended June 30, 2006

101 the 1car Elided June 30, 2000			Other	Non-Program	
	Football	Basketball	Sports	Specific	Total
Operating revenues:			_	_	
Ticket sales	\$ 161,133	\$ 21,911	\$ -	\$ -	\$ 183,044
Cadet activity fees	-	-	-	1,841,909	1,841,909
Guarantees	120,000	145,000	10,500	-	275,500
Contributions (Note 2)	1,208,461	326,100	1,133,799	2,553,549	5,221,909
Direct governmental support-work study	-	-	-	550	550
Direct institutional support	-	-	-	179,000	179,000
NCAA/conference proceeds	-	-	-	119,863	119,863
Concessions and program income	9,707	1,505	-	-	11,212
Royalties, advertising, and licensing	-	-	-	105,644	105,644
Other	11,646	7,379	259	57,918	77,202
Total operating revenues	1,510,947	501,895	1,144,558	4,858,433	8,015,833
Operating expenses:					
Athletic student aid	1,074,366	309,486	850,686	-	2,234,538
Guarantees	45,000	13,500	2,000	-	60,500
Coaching salaries, benefits, and bonuses					
paid by the Institute and related entities	603,920	271,102	926,339	-	1,801,361
Support staff salaries, benefits, and					
bonuses paid by the Institute and related entities	56,145	145,920	-	1,488,875	1,690,940
Severance payments	100,000	_	-	-	100,000
Recruiting expenses	51,728	27,087	48,511	2,902	130,228
Team travel	77,034	55,002	231,671	5,004	368,711
Team equipment, uniforms, and supplies	83,250	38,537	78,693	12,142	212,622
Game expenses	36,996	25,141	47,842	12,252	122,231
Marketing and promotion	6,256	3,650	12,906	39,066	61,878
Direct facilities maintenance	2,121	-	4,659	380,122	386,902
Medical expenses and insurance	1,657	180	678	58,106	60,621
Memberships and dues	840	-	9,040	26,517	36,397
Other	82,014	11,657	102,843	692,506	889,020
Total operating expenses	2,221,327	901,262	2,315,868	2,717,492	8,155,949
Excess/(deficiency) of revenues over/(under)					
expenses for the year	\$ (710,380)	\$ (399,367)	\$ (1,171,310)	\$ 2,140,941	\$ (140,116)

The accompanying Notes to the Schedule of Revenues and Expenses of Intercollegiate Athletics Programs are an integral part of this schedule.

VIRGINIA MILITARY INSTITUTE

NOTES TO SCHEDULE OF REVENUES AND EXPENSES OF

INTERCOLLEGIATE ATHLETICS PROGRAMS

FOR THE YEAR ENDED JUNE 30, 2006

1. BASIS OF PRESENTATION

The accompanying schedule of revenues and expenses of intercollegiate athletic programs has been prepared on the accrual basis of accounting. The purpose of this schedule is to present a summary of operating revenues and expenses of the intercollegiate athletic programs of the Institute for the year ended June 30, 2006. The Schedule includes those intercollegiate athletics revenues and expenses made on behalf of the Institute's intercollegiate athletics programs by outside organizations not under the accounting control of the Institute. This schedule includes a selected portion of the Institute's activities and is not intended to and does not present either the financial position or changes in net assets for the year then ended. Revenues and expenses are directly identifiable with each category presented and are reported accordingly. Revenues and expenses not directly identifiable to a specific sport are reported under the category "Non-Program Specific."

2. AFFILIATED ORGANIZATIONS

The Virginia Military Institute Keydet Club was established in 1948 for the purpose of raising contributions for scholarships to be awarded to athletes of the Institute. The Keydet Club contributed \$2,839,306 to the Institute during fiscal year 2006. These contributions include \$2,125,602 for intercollegiate athletic programs student financial assistance and \$713,704 in non-cash support provided by the Keydet Club.

The Virginia Military Institute Development Board was established in 1978 by the Virginia Military Institute Alumni Association to implement a comprehensive development program and to coordinate the Institute's various fund-raising activities. The Board provides support to VMI from cash donations and income from its endowment. The Board contributed \$1,737,842 in unrestricted support and \$607,320 in restricted support to the Institute during fiscal year 2006. In addition, the Board contributed \$37,441 in non-cash support to the Institute.

3. CAPITAL ASSETS

Capital assets consisting of buildings, infrastructure, and equipment are stated at appraised historical cost or actual cost where determinable. Construction in progress (CIP) is capitalized at actual cost as expenses are incurred. The major activity in CIP relates to the on-going renovations to the P. Wesley Foster, Jr. Stadium at Alumni Memorial Field and the Gray-Minor Stadium at Patchin Field. All gifts of capital assets are recorded at fair market value as of the date of donation.

Equipment is capitalized when the unit acquisition cost is \$5,000 or greater and the estimated useful life is one year or more. Renovation costs are capitalized when expenses total more than \$10,000, the asset value significantly increases, and the useful life is significantly extended. Routine repairs and maintenance are charged to operating expense in the year the expense is incurred.

Depreciation is computed using the straight-line method over the useful life of the assets. The useful life is 30 to 50 years for buildings, 10 to 20 years for infrastructure and land improvements, and 5 to 10 years for equipment.

A summary of capital asset balances at June 30, 2006 follows:

Depreciable capital assets:	
Buildings	\$ 4,319,975
Equipment	483,247
Improvements other than buildings	949,294
Total depreciable capital assets at cost	5,752,516
Less accumulated depreciation:	
Buildings	(1,293,677)
Equipment	(256,592)
Improvements other than buildings	(757,366)
Total accumulated depreciation	(2,307,635)
Total depreciable capital assets, net of accumulated depreciation	3,444,881
Non-depreciable capital assets:	
Construction-in-progress	9,108,190
Total capital assets, net of accumulated depreciation	\$12,553,071

4. ADMINISTRATIVE COST RECOVERIES

The Institute recovers from each auxiliary enterprise an amount to reimburse for the cost of institutional support and the operation and maintenance of plant. For the 2006 fiscal year, the Institute recovered \$274,041 of institutional support costs, which is reflected as a non-program, other operating cost expenditure and \$327,436 for operation and maintenance of plant costs which is reflected as non-program, direct facilities maintenance expenditure.

VIRGINIA MILITARY INSTITUTE

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