

# Stafford County Public Schools

## Comprehensive Annual Financial Report

(A Component Unit of Stafford County, Virginia)



*Inspiring Excellence and Life-Long Learning*

Fiscal Year 2012  
( July 1, 2011— June 30, 2012 )

Stafford County Public Schools  
A Component Unit of Stafford County, Virginia  
June 30, 2012



**Members of the Stafford County Board of Supervisors**

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Mr. Cord A. Sterling, Rockhill District – Vice-Chairman  
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Dr. Randy Bridges, Superintendent  
Dr. Lisa Martin, Assistant Superintendent for Secondary Education & Support Services  
Dr. Pamela Kahle, Assistant Superintendent for Elementary Education & Support Services  
Dr. Chris Quinn, Assistant Superintendent for Instruction  
Lance W. Wolff, CPA, Interim Assistant Superintendent for Financial Services  
G. Scott Horan, Assistant Superintendent for Facilities  
Dr. David Mirra, Executive Director for Technology  
Daryl Nelson, Executive Director for Legal Services  
Rick Fitzgerald, Executive Director for Human Resources  
Valerie Cottongim, Public Information Officer

Stafford County Public Schools  
A Component Unit of Stafford County, Virginia  
June 30, 2012

2012 COMPREHENSIVE ANNUAL FINANCIAL REPORT  
For the Fiscal Year Ended June 30, 2012  
(July 1, 2011 – July 30, 2012)

Prepared By:

Department of Financial Services

Lance W. Wolff, CPA  
Interim Assistant Superintendent for Financial Services

Andrea Light  
Supervisor of Finance & Accounting

Eileen Leonard, CPA  
Accounting Manager



*"Teaching our students today to be the leaders of tomorrow."*

Stafford County Public Schools  
A Component Unit of Stafford County, Virginia  
June 30, 2012

TABLE OF CONTENTS

	<u>Page</u>
<b>INTRODUCTORY SECTION</b>	
Transmittal Letter	i
Organizational Chart	viii
<b>FINANCIAL SECTION</b>	
Independent Auditors' Report	1
Management's Discussion and Analysis	3
Basic Financial Statements	
<i>Government-wide Financial Statements</i>	
Statement of Net Assets (Exhibit A)	12
Statement of Activities (Exhibit B)	13
<i>Fund Financial Statements</i>	
Governmental Funds Financial Statements	
Balance Sheet (Exhibit C)	14
Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Assets (Exhibit C-1)	15
Statement of Revenues, Expenditures, and Changes in Fund Balances (Exhibit D)	16
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities (Exhibit D-1)	17
Proprietary Funds Financial Statements	
Statement of Net Assets (Exhibit E)	18
Statement of Revenues, Expenses, and Changes in Fund Net Assets (Exhibit F)	19
Statement of Cash Flows (Exhibit G)	20
Fiduciary Fund Financial Statement	
Statement of Fiduciary Net Assets –Trust and Agency Funds (Exhibit H)	21
Statement of Fiduciary Net Assets –Trust Funds Funds (Exhibit I)	22
Statement of Changes in Fiduciary Net Assets – OPEB Trust Fund (Exhibit J)	23
Statement of Changes in Fiduciary Net Assets – Scholarship Trust Fund (Exhibit K)	24
Statement of Changes in Fiduciary Net Assets – Endowment Trust Fund (Exhibit L)	25
Notes to the Basic Financial Statements	26
Required Supplementary Information	
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual (Exhibit M)	52
Schedule of Funding Progress for Defined Pension Benefit Plan, Other Post- Employment Benefits Medical Plan and VRS Health Insurance Credit OPEB Plan (Exhibit N)	53
Notes to Required Supplementary Information	54
Other Supplementary Information	
Combining Statements for Non-major Governmental Funds: Special Revenue Funds Combining Balance Sheet (Exhibit O)	55

Stafford County Public Schools  
A Component Unit of Stafford County, Virginia  
June 30, 2012

TABLE OF CONTENTS (continued)

	<u>Page</u>
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (Exhibit P)	56
Combining Statements for Proprietary Funds: Internal Service Funds	
Combining Statement of Net Assets (Exhibit Q)	57
Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets (Exhibit R)	58
Combining Statement of Cash Flows (Exhibit S)	59
Fiduciary Funds	
Statement of Changes in Fiduciary Net Assets - Agency Fund (Exhibit T)	60
Statement of Changes in Fiduciary Net Assets - Agency Fund – School Activity Agency Fund (Exhibit U)	61
Statement of Changes in Fiduciary Net Assets - Agency Fund – Employee Flexible Spending Agency Fund (Exhibit V)	62
<b>STATISTICAL SECTION</b>	
Statistical Section Overview	63
Financial Trends	
Net Assets by Component (Table S-1)	64
Changes in Net Assets by Component (Table S-2)	66
Fund Balances – Governmental Funds (Table S-3)	68
Changes in Fund Balances – Governmental Funds (Table S-4)	70
Demographic Information	
General Information (Table S-5)	72
Full-time Equivalent Employees (Contracted) (Table S-6)	73
Numbers of Schools (Table S-7)	75
Division-wide Enrollment (Table S-8)	77
Operating Information	
Various operating indicators (Table S-9)	79
Transportation operating indicators (Table S-10)	81
Food and Nutrition Services operating indicators (Table S-11)	83
Fleet Services operating indicators (Table S-12A – Table S-12B)	85
Technology and Information Services Data (Table S-13)	89
Property Data (Table S-14)	90
Energy Savings (Table S-15)	91
Average SAT scores (Table S-16)	92
Standards of Learning Test Passing Rates (Table S-17A – Table S-17D)	93
School Accreditation and Adequate Yearly Progress (Table S-18)	97
<b>COMPLIANCE SECTION</b>	
Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with <i>Governmental Auditing Standards</i>	99
Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133	101
Schedule of Expenditures of Federal Awards	103

Stafford County Public Schools  
A Component Unit of Stafford County, Virginia  
June 30, 2012

TABLE OF CONTENTS (continued)

	<u>Page</u>
Notes to the Schedule of Expenditures of Federal Awards	104
Schedule of Findings and Questioned Costs	105
Summary Schedule of Prior Year Findings	106



# STAFFORD COUNTY PUBLIC SCHOOLS

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**Lance W. Wolff, CPA**  
Assistance Superintendent  
for Financial Services  
Department of Financial Services

*The mission of Stafford County Public Schools is to challenge each student to achieve excellence in a global society.*

November 28, 2012

Members of the Stafford County School Board  
County of Stafford, Virginia

We hereby submit the Comprehensive Annual Financial Report (CAFR) of Stafford County Public Schools (SCPS, or the division) for the fiscal year ended June 30, 2012. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the management of SCPS. To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various activities and funds of SCPS.

## **Overview of the Comprehensive Annual Financial Report**

This CAFR is divided into four sections: (1) Introductory, (2) Financial, (3) Statistical, and (4) Compliance. The Introductory section includes this Letter of Transmittal, a list of SCPS' School Board members and principal officials, and an organizational chart. The Financial section, prepared in accordance with the Governmental Accounting Standards Board's Statement No. 34 (GASB 34), includes the independent auditors' report, Management's Discussion and Analysis (MD&A), the basic financial statements plus the accompanying notes to the financial statements, and Required Supplementary Information (RSI).

In addition, the Financial section contains other supplementary information, including the combining financial statements. The MD&A is management's narrative overview and analysis of the basic financial statements, which should be read in conjunction with this Letter of Transmittal. The Statistical section contains selected financial and demographic information generally presented on a multi-year basis. The final section is the Compliance section, which includes information with respect to the Single Audit Act (see below).

### Independent Audit

SCPS' financial statements have been audited by the accounting firm of Robinson, Farmer, Cox Associates, PLLC (RFCA) and earned an unqualified opinion. RFCA examined, on a test basis, documents supporting the amounts and disclosures in the financial statements assessed the accounting principles used and significant estimates made by management, and evaluated the overall financial statement presentation. The independent auditors' report is included as the first document in the Financial section of this report. RFCA did not report any audit findings for fiscal year 2012.

### Single Audit Act

SCPS is required to undergo an annual single audit in conformity with the provision of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget's (OMB) Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*. Information related to this single audit, including a Schedule of Expenditures of Federal Awards, the independent auditors' report on internal control and compliance with applicable laws, regulations, contracts and grants, and a Schedule of Findings and Questioned Costs, if any, are included in the compliance section of CAFR. We are pleased to report RFCA did not report any findings or management comments related to Single Audit Act compliance for fiscal year 2012.

## **Profile of the County of Stafford and Stafford County Public Schools**

### The County of Stafford

Historical sites as well as cultural and recreational opportunities abound for residents of the County of Stafford (County) which is located only forty miles south of Washington, D.C. and fifty-five miles north of Richmond, VA. To our south are the popular vacation destinations of Virginia Beach and Colonial Williamsburg, and to the west lie the panoramic Blue Ridge Mountains.

Stafford's rich history of over 330 years is evident in places like Ferry Farm, George Washington's boyhood home, Chatham, an 18th century manor house, and Belmont, artist Gari Melcher's estate and gallery. Because of its close proximity to the richness of historical Virginia, the cultural attributes of Washington, D.C., and the recreational opportunities of the Atlantic Ocean, Chesapeake Bay, and the Blue Ridge Mountains, Stafford is one of the most attractive counties in the state. It is a family-oriented suburban community with plenty of rural countryside.

According to the Weldon Cooper Center for Public Service at the University of Virginia, for the period from 2001 to 2008, the County experienced increases in population and was the sixth fastest-growing locality in Virginia. An American Community Survey Data Profile (Survey) provides information about this increase in population. During the period from 2001 to 2006, this Survey showed the County population became more diversified, including a doubling of the Latino population from 3.6% to 7.6%.

The Survey provides additional insight into the County. Approximately 88.6% of the County's residents were high school graduates in 2008 as compared to 89% in 2000. The average for 2008 for Virginia was 81.5%, which decreased from 82% in 2000. Stafford residents also have a slightly longer commute to their work destination than residents of other locales in the state, according to the report. The mean travel time to work for Stafford residents was 37.7 minutes in 2008, while the statewide average travel time to work was 27.0 minutes for the same period.

#### Stafford County Public Schools

The citizens of Stafford County expect and support a quality educational system. Our students score above the state and national averages on standardized tests and earn awards at the regional, state and national levels. More than 82% of our graduates plan to continue their education at college or trade/technical schools.

Programs and policies of SCPS are established by an elected seven-member School Board representing the following districts: Aquia, Falmouth, Garrisonville, George Washington, Griffis-Widewater, Hartwood, and Rockhill. The School Board itself has no power to levy and collect taxes, or to increase the budget. Since the County Board of Supervisors appropriates all funds (other sources of revenue for SCPS include state and federal funds as well as grants) to SCPS for educational expenditures, plus levies taxes and issues debt on behalf of SCPS.

The School Board employs a superintendent of schools to administer the public school system. As of September 30, 2012, a full range of public educational services are provided to 26,815 students from grades kindergarten through 12<sup>th</sup> grade at 31 main school sites, including Head Start. The school enrollment for the 2012-2013 school year was projected in the School Board's adopted budget to be 26,928.

### **Economic Outlook**

#### Median Household Income

Median household income for the County ranked in the top 13 among U.S. counties and was the 6<sup>th</sup> highest ranked County in Virginia. Between 2006 and 2011, Stafford County has had the 2<sup>nd</sup> highest job growth rate for Virginia localities. Stafford County also experienced the 7<sup>th</sup> highest business growth rate for localities with more than 2000 establishments.

Despite the economic slowdown, the business sector in Stafford is experiencing stability. More than 38,000 people are employed by the 2,200 businesses located in Stafford County. Nearly 500,000 square feet of commercial space is under construction. Quantico Marine Corps Base straddles both Stafford County and Prince William County. The proximity of the military base strongly influences where high-paying employers locate, and as a result, many defense contractors are choosing office space in the County. During 2011, military investigative agencies relocated approximately 3,000 jobs to new facility in Stafford County. The Stafford Hospital Center opened in 2009, bringing additional employment to Stafford County. In southern Stafford County, a nationally known commercial developer is constructing a mixed use corporate center known as Celebrate Virginia North.

Also, higher incomes mean more discretionary income. Recent trends include luxury retailers establishing an unprecedented foothold in Stafford. As an example, Aquia Towne Center located on U.S. 1 is being transformed to offer boutiques, restaurants and other retail establishments that appeal to a higher-end customer.



Higher household incomes bring an increased demand for bigger homes in communities offering up-scale amenities. Single-family structures over 2,500 square feet were developed by such affinity developers as Augustine Homes. Once the housing sector recovers, growth in the student population will follow the increased housing development.

#### Composite Index

The Commonwealth of Virginia computes an index figure for each locality, known as the Composite Index of Local Ability-to-Pay (Composite Index). The calculation for the Composite Index is very complex but is summarized in *Management's Discussion & Analysis*. The Composite Index determines how much the required local match contribution to state funding for the standards of learning (SOQ) programs, incentive programs, and the lottery funded programs.

#### Impact of State Funding

The composite index as discussed above attempts to bring equity across the State. State funds are disbursed based on this index. As a locality acquires greater wealth, the State adjusts the index upward which reduces State funding and increases the locality's funding responsibility. The State's revenue picture for fiscal year 2013 continues to improve from the recession.

### **Major Initiatives and Accomplishments**

#### HeatherEmpfield Day School and Transition Center

At the conclusion of the 2008-2009 school year, renovations and upgrades totaling \$390,453 were made at Drew Middle School to establish a new day school and transition center. The facility was completed at the start of the 2009-2010 school year and was dedicated on November 5, 2009. The day school is a relatively new program created in response to the disproportionate increase in students with autism, intellectual disabilities and emotional disabilities requiring specialized services. These services continue to be provided under an agreement with the County on a cost reimbursement basis. Operating the day school reduces the County's overall program cost.

#### Before and After School Child Care Program

Beginning with school year 2006-2007, the Rappahannock Area YMCA was authorized to offer a Before and After School Child Care program at 5 elementary schools as a pilot program for pre-K and school-age children. In school year 2008-2009, the successful program expanded to all 17 elementary schools. In addition, at the conclusion of the 2009-2010 school year (for the 2010 summer season), a summer program was started at two of the elementary schools and was expanded to five elementary schools for the 2010-2011 school year (the 2011 summer season).

#### International Baccalaureate Program

In fiscal year 2010, the International Baccalaureate Program expansion from the initial site at Mountain View High School to Brooke Point High School was completed for fiscal year 2011.

#### Energy Efficiency Program

In calendar year 2011, SCPS consumed less energy for a net cost savings of \$968,904, the equivalent to energy costs for operating 5 middle schools or 3 high schools. SCPS is exercising environmental stewardship and reducing costs by emitting 16,947,654 less pounds of carbon dioxide (CO2) into the atmosphere.

#### Telephone Study

SCPS began a comprehensive review of its existing telephone equipment, lines and services in fiscal year 2009, and \$15,539 of total annualized cost savings were realized. Additional credits for overcharges of \$16,225 and service package savings of \$57,672 were also realized in fiscal year 2010. In fiscal year 2011, further efforts resulted in additional savings of \$29,725. In fiscal year 2012, SCPS continued to review the telecommunication services for being provided by its telephone providers and consultants.

#### Technology

*Cyclic Computer Replacement Program.* The cyclic replacement of mobile laptop laboratory carts and desktop computers places current technology in the hands of students and teachers. A goal of the program is to replace these computers on a five year interval. Increasing demand for computers to be used for assessments and Standards of Learning (SOL) testing is well documented as over 60,000 tests are administered per year and will continue into the foreseeable future. While the cyclic replacement program has been successful in replacing computers, the need for

additional computers and mobile devices in our schools is evident as students and staff rely on computer technology as a necessity for both living and learning.

**21<sup>st</sup> Century Classroom Program.** All schools now have a wireless infrastructure in place for Wi-Fi connectivity in all classrooms. Mounted projectors are also now installed in all classrooms for teachers to utilize as a tool to integrate technology into instruction. Less than half of all classrooms have interactive white boards installed, which allows teachers and students to use technology interactively in the classroom. Document cameras, student response systems, and other instructional technology tools are also available in many classrooms.

***Fiber-Optic Connectivity Project.*** SCPS continues to experience explosive growth in site-to-site as well as internet bandwidth demand. Fiber-optic connectivity was increased to 18 schools through November 30, 2013. Work is in progress to bring fiber-optic connectivity to the remaining 16 sites. Leased lines offer finite bandwidth for a fixed recurring price, while owning a fiber-optic network offers virtually limitless capacity with little or no recurring expenses. With the installation of our own fiber network, our recurring costs for low-bandwidth leased lines have decreased significantly over the last few years, bandwidth between schools has increased tremendously, and access to the Internet has been greatly improved. As a direct result of fiber installation we have been able to establish a reliable high speed connection to the county offices and the sheriffs department. Our work with the sheriffs department has resulted in a “real time” viewing capability from the sheriffs command center to all security cameras within our schools, which will greatly aid an emergency response effort if the need arises. In addition, we have been able to capitalize on Voice Over IP technology in our new installations.

***Instructional Technology.*** SCPS continues to promote and support the use of technology for instruction in our classrooms from kindergarten to 12<sup>th</sup> grade. Each school has a full time Technology Resource Teacher (TRT) on staff to provide training and support for teachers as they integrate tools and strategies in their classrooms. TRTs at the elementary level are focusing students and teachers on integrating technology to enhance students’ keyboarding skills and on using technology as part of the writing process. Our secondary TRTs help teachers with differentiating lessons and using the online resources available to them and their students. All TRTs continue to assist teachers in the development of student 21<sup>st</sup> Century Skills as part of their lesson planning. Because they are on-site with the teachers, they are able to provide “just in time” support to teachers in the classroom setting.

#### **Food and Nutrition Services**

SCPS’ school cafeterias provide a nutritious breakfast and lunch daily to all Stafford County students. In fiscal year 2012, 922,881 breakfasts (daily average of 5,210) and 2,788,214 lunches (daily average of 15,450) lunches were served. In addition, 469,816 free and 100,943 reduced breakfasts plus 769,934 free and 190,865 reduced lunches were served to qualifying students under the National School Lunch and Breakfast Program in fiscal year 2012. Meals are \$1.20 for breakfast, \$2.30 for elementary school lunch, and \$2.40 for middle and high school lunch.

#### **Transportation Services**

Our school buses transport children daily in a safe and timely manner throughout the school year. With a fleet of 233 mainstream buses, 62 special needs buses and 5 activity buses, bus drivers made 13,165 bus stops over 1137 bus routes with an average of 20,917 riders daily, including both regular and special program routes. Total miles traveled for fiscal year 2012 was 2.2 million miles. In fiscal year 2009, the construction of a new transportation facility began which was completed and opened in early fiscal year 2010. This new facility provides staff with ample space and state-of-the-art communications to properly schedule and track the bus fleet on a daily basis. GPS devices were also installed in some buses in fiscal year 2010.

#### **Other Post-Employment Benefits (OPEB) Trust Fund**

SCPS established an irrevocable trust to invest funds to cover the OPEB liability for current and future retiree health benefit costs. In fiscal year 2012, \$2 million contribution was made to the OPEB Trust Fund. The market value of the trust fund investments at June 30, 2012 was \$4,697,715 million. The School Board approved a \$6.8 million contribution to cover the OPEB liability in fiscal year 2013.

#### **Accreditation**

For the third consecutive year, 100% of our schools have earned full state accreditation. In Virginia public school accreditation is based on Standards of Learning (SOL) test results from the previous academic year or may include a three year average of achievement in the academic areas of English, History, Mathematics, and Science. In order to

earn full accreditation, a school must meet or exceed minimum benchmarks for SOL passing rates in English, History, Mathematics and Science during the previous school year or cumulatively over the past three school years.

Accreditation with Warning means that a school met or exceeded minimum benchmarks in every academic area except the area(s) cited. Accreditation Denied means that the school failed to meet the requirements for full accreditation for four consecutive years. Conditionally Accredited rating can apply to a new school, or a school that fails to meet full accreditation for four consecutive years. Historical accreditation data is also included in the statistical section of this document.

#### Adequate Yearly Progress (AYP)

For the 2011-2012 school year, 37% of our schools made AYP. However, the school division overall did not achieve AYP. Public schools and school divisions in Virginia are assessed annually by the AYP standard of the No Child Left Behind law. To achieve AYP, a school or school division must meet 29 individual benchmarks as defined by No Child Left Behind. Of these 29 benchmarks, 28 relate to student participation and performance on state reading and mathematics tests from the previous school year.

Additionally, schools must meet or exceed the “Other Academic Indicator,” defined as graduation rate at the high school level and can be state history, science, or writing test performance or attendance rate at middle and elementary school levels. For each AYP benchmark, a school or school division is rated against an annual measurable objective (AMO). For the 2011-12 school year, the AMO for Reading was 86%, while the AMO for Math was 85%.

Stafford County Public Schools in Virginia, under the *Elementary and Secondary Education Act of 1965* (ESEA) flexibility waiver granted on June 29, 2012, has established annual measurable objectives (AMOs) designed to reduce proficiency gaps between high- and low-performing schools within six years. Under the provisions of Virginia’s application, new annual measurable objectives (AMOs) will be established to reduce the failure rate in half for the following subgroups over the next six years:

- All students
- Proficiency Gap Group 1 – Economically Disadvantaged Students, English Language Learners, Students with Disabilities (unduplicated)
- Proficiency Gap Group 2 – Black students, not of Hispanic origin
- Proficiency Gap Group 3 – Hispanic students, of one or more races
- Asian students
- Economically disadvantaged students
- English language learners
- Students with disabilities
- White students

#### Annual Measurable Objectives (AMOs)

The AMOs are based on the actual performance of students in each subgroup for reading and mathematics. AMOs for mathematics for assessment years 2012 – 2013 through 2016 - 2017 culminate with all students in all subgroups achieving a pass rate of at least 73% in the subject. Reading AMOs for accountability years 2013-2014 through 2017-2018 will be determined based on subgroup pass rates on revised Reading SOL tests administered during 2012-2013.

#### Safe Harbor

NCLB’s “safe harbor” provision recognizing a ten-percent reduction in a subgroup’s failure rate as acceptable progress remains in effect. In addition, under a new safe harbor provision for higher-performing schools and subgroups, federal requirements will be considered as being met if a pass rate exceeds the AMO target and falls within five percent of the previous years pass rate. This prevents schools from being penalized for typical year-to-year fluctuations in achievement. This safe harbor provision may not be invoked for more than two consecutive years.

## **Financial Information**

SCPS continues its sound financial condition as demonstrated by the financial statements and schedules included in this report, operating within the resources available while achieving many of its program goals. Approximately 85% of the current operating costs are related to employee compensation and providing competitive compensation and benefits to attract and retain qualified staff. This remains a top priority for SCPS.

SCPS will experience limited growth in state funding in the future. Funding from the Commonwealth of Virginia is expected to increase only in proportion to student growth and modest amounts for inflation, which will be mitigated by the increase in the composite index as the county grows in wealth compared to the rest of the Commonwealth. Appropriations from the County are expected to increase based on the anticipated rise in the composite index and are interdependent on the County's ability to maintain its unreserved general fund balance at 12% of total revenues in tight economic times.

### Internal Controls

The internal control system is designed to provide reasonable, but not absolute, assurance that SCPS' management objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived and (2) the valuation of costs and benefits requires estimates and judgments by management. A component of an internal control system should reduce to a relatively low level the risk that material errors or fraud may occur. Materiality is determined in relation to the financial statements as a whole. The system should ensure any material errors or fraud that occur are detected in a timely manner by employees in the normal course of performing their duties.

### Budgetary Controls

SCPS' management maintains budgetary controls to ensure compliance with the annual appropriated budget adopted by the School Board. In accordance with state law, the advertised budget is submitted to the Board of Supervisors (BOS) for appropriation. The BOS determines the level of local funding to be provided to SCPS. Based on that appropriation, the School Board makes changes in its advertised budget and adopts the approved budget in and about the May timeframe.

Legal spending control is placed on the individual fund categorical levels with regard to the County appropriations. However, SCPS has established account level control over the budget with functional reporting. The Department of Financial Services ensures that purchase orders and other procurement methods comply with legal purchasing requirements and sufficient budgeted funds are available for the purchases.

SCPS also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Expenditure commitments, including purchase orders and contracts, are encumbered to ensure funds have been reserved and will be available when payment is due. Outstanding encumbrances are reported as a reservation of fund balance in the Operating Fund Balance Sheet.

### Risk Management

The risk management program endeavors to minimize or eliminate, when possible, risks that endanger the safety and environmental health of the students, staff, property and financial resources of SCPS. These objectives are met by identifying risk exposures, measuring and analyzing them, and implementing appropriate procedures to correct them. The results are evaluated for effectiveness and revised, as necessary.

Liability risk is managed through insurance. SCPS' insurance policies include: property insurance, surety bonds, fiduciary insurance and catastrophic medical insurance for participants in the Virginia High School League. The self-insurance programs cover: health benefits to employees and workers' compensation. SCPS also retains the professional services of Rosenthal Insurance Consulting of Richmond, Virginia to lead and participate in identifying and analyzing areas of concern and providing assistance, ideas and solutions to reduce and control overall risk.

### Cash Management

The County is the custodian of all cash and investments of SCPS except certain cash on hand, investments held for certain capital projects, and funds held in local student activity accounts. SCPS' does not report a year-end cash balance as it is County policy to reclassify our year-end cash balances as Due from County. The Treasurer's Office

has custodial and internal control responsibilities over SCPS cash and cash equivalents, with the exception of the fiduciary funds, which is explained in Note 1, Subsection F to the financial statements.

**Acknowledgements**

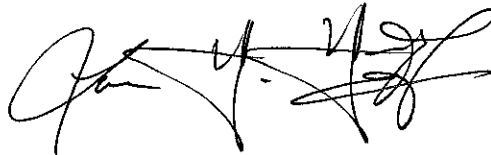
We would like to express our sincere gratitude to all members of the Department of Financial Services who assisted with the preparation of this report. The dedicated finance staff accomplished the major task of preparing this Comprehensive Annual Financial Report recognizing that our goal is to continuously improve financial accountability to the citizens of the County of Stafford.

We would also like to thank the School Board for their interest and support in conducting the financial affairs of SCPS in a responsible and progressive manner, in these challenging economic times. Continuing support is vital to the financial health of the school system and its mission.

Respectfully,

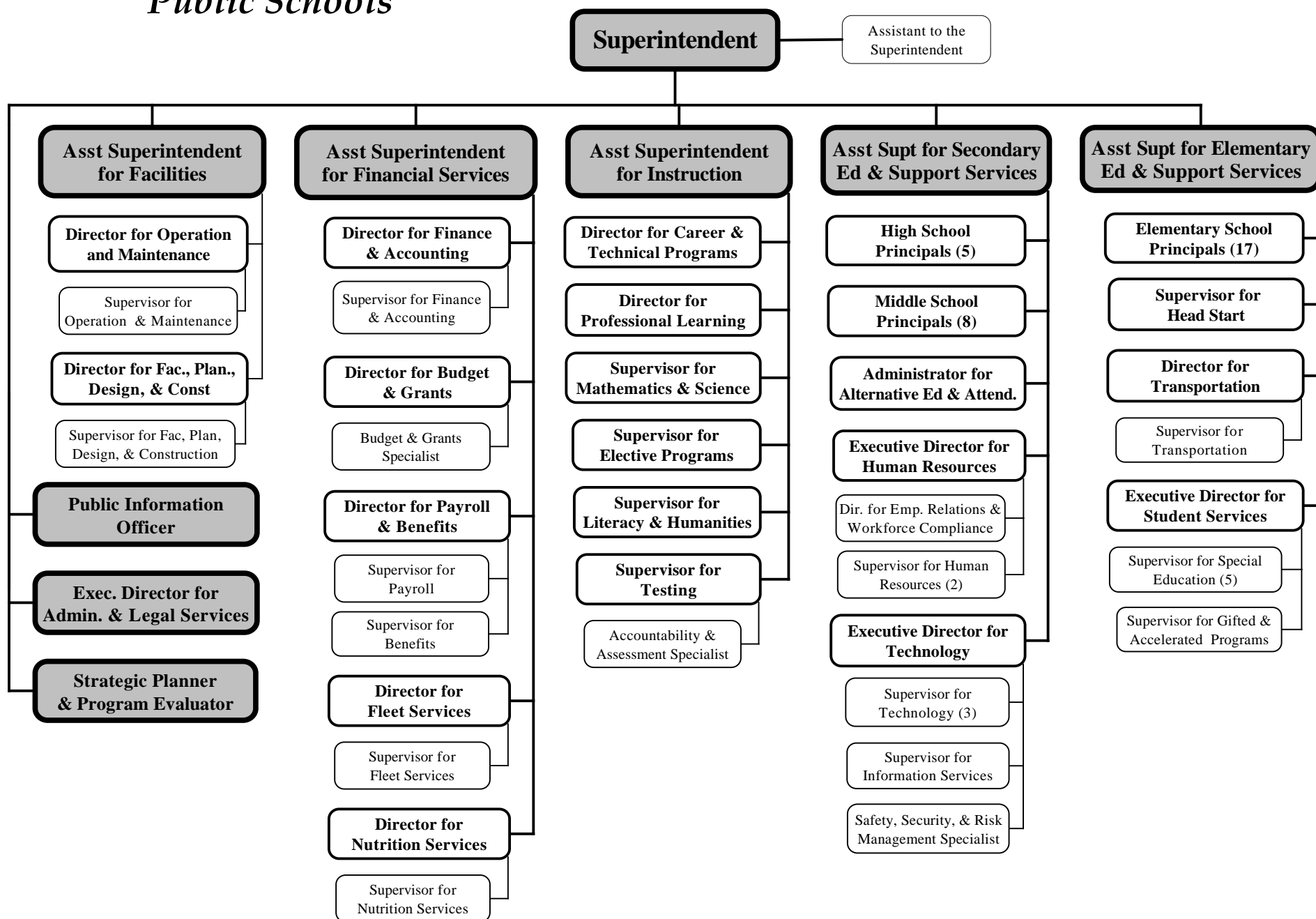


Randy Bridges, Ed. D.  
Superintendent



Lance W. Wolff, CPA,  
Assistant Superintendent for Financial Services

# Stafford County Public Schools



Stafford County Public Schools  
A Component Unit of Stafford County, Virginia  
June 30, 2012

# **INDEPENDENT AUDITORS' REPORT**

# ROBINSON, FARMER, COX ASSOCIATES

CERTIFIED PUBLIC ACCOUNTANTS

A PROFESSIONAL LIMITED LIABILITY COMPANY

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## Independent Auditors' Report

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To the Honorable Members of the School Board  
Stafford County Public Schools  
Stafford, Virginia

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Stafford County Public Schools (a component unit of Stafford County, Virginia), as of and for the year ended June 30, 2012, which collectively comprise the Stafford County Public Schools' basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Stafford County Public Schools' management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *Specifications for Audits of Authorities, Boards, and Commissions*, issued by the Auditor of Public Accounts of the Commonwealth of Virginia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Stafford County Public Schools, as of June 30, 2012, and the changes in financial position, and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 28, 2012, on our consideration of the Stafford County Public Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.



Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, and schedules of pension and OPEB funding progress be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the management's discussion and analysis and schedules of funding progress in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the management's discussion and analysis and schedules of funding progress because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance. The budgetary comparison information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Stafford County Public Schools' financial statements as a whole. The introductory section, combining and individual nonmajor fund financial statements, and statistical section, are presented for purposes of additional analysis and are not a required part of the financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is also not a required part of the financial statements. The combining and individual nonmajor fund financial statements, and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

*Robinson, Thomas, Cox Associates*

Fredericksburg, Virginia  
November 28, 2012

Stafford County Public Schools  
A Component Unit of Stafford County, Virginia  
June 30, 2012

# **MANAGEMENT'S DISCUSSION AND ANALYSIS**

**STAFFORD COUNTY PUBLIC SCHOOLS  
COMPONENT UNIT OF THE COUNTY OF STAFFORD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
June 30, 2012**

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**INTRODUCTION**

As management of Stafford County Public Schools ("SCPS"), we offer readers an overview and analysis of financial activities for the fiscal year ended June 30, 2012. This section of the Comprehensive Annual Financial Report (CAFR) presents Management's Discussion and Analysis (MD&A) of the overall financial performance of SCPS during the fiscal year ended June 30, 2012. Readers are encouraged to consider this information in conjunction with SCPS' transmittal letter, basic financial statements and notes to the basic financial statements to enhance their understanding and use of the basic financial statements.

**FINANCIAL HIGHLIGHTS**

SCPS' total net assets (assets less liabilities) on a government-wide basis were \$392.0 million at June 30, 2012, representing an increase of \$3.9 million, or 1.0%, from the total net assets of \$388.1 million at June 30, 2011, as restated. This increase was due to a \$4.7 million increase in governmental funds balance, an increase in capital assets of \$5.4 million, and an increase in debt of \$0.4 million while internal service funds suffered a loss of \$5.8 million. Noncurrent liabilities increased by \$3.4 million in fiscal year 2012 over fiscal year 2011 due to an \$3.0 million increase in the OPEB liability and a net increase of \$0.4 million in the noncurrent portion of long-term debt which consists of the noncurrent portion of compensated absences, long term portion of the debt owed to Stafford County and the long-term portion of the energy capital lease. Current liabilities increased by \$2.7 million over fiscal year 2011 due primarily to an increase in accrued salaries and benefits.

For fiscal year 2012, SCPS' governmental activities expenses of \$285.2 million exceeded program revenues (charges for services plus grants and contributions) of \$89.6 million by \$195.6 million. This excess is a 2.3% decrease in the \$200.3 million excess for fiscal year 2011. Additionally, general revenues, unreserved funds available for all educational purposes, including contributions from the County and general contributions from the state and federal governments, increased by \$3.5 million, or 1.8%, from \$196.0 million in fiscal year 2011 to \$199.5 million in fiscal year 2012.

SCPS' General Fund (otherwise referred to as the Operating Fund) reported a fund balance of \$5.3 million as of the fiscal year ended June 30, 2012. This represents a decrease of \$2.7 million, or 33.8%, as compared to the June 30, 2011 fund balance of \$8.0 million. This is due to a decrease in encumbrances at the end of fiscal year 2012.

**OVERVIEW OF THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)**

According to the Government Accounting Standards Board (GASB), state and local governments are encouraged to prepare a CAFR "covering all funds and activities of the primary government and providing an overview of all discretely presented component units of a reporting entity – including an Introductory section, Management's Discussion and Analysis (MD&A), basic financial statements, required supplementary information (other than the MD&A), combining and individual fund statements, schedules, narrative explanations, and a statistical section". The GASB has further identified a set of basic financial statements and Required Supplementary Information (RSI) disclosures that are required to be in compliance with Generally Accepted Accounting Principles (GAAP) and the minimum required contents of a governmental financial report, which are as follows:

- Management's Discussion and Analysis (MD&A) as Required Supplementary Information (RSI)
- Basic Financial Statements
  - Government-wide Financial Statements
  - Fund Financial Statements
  - Notes to the Financial Statements
- Required Supplementary Information (RSI) other than MD&A

The CAFR is to include four major sections: (1) Introductory, (2) Financial, (3) Statistical, and (4) Compliance.

**Introductory section:** The introductory section includes a table of contents, a letter of transmittal, a list of principal officials and an organizational chart. This introductory section is unaudited.

**Financial section:** The financial section includes the auditor's report, MD&A, the basic financial statements (i.e., government-wide, fund and accompanying notes), RSI and other supplementary information (i.e., combining financial statements and supporting schedules).

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**COMPONENT UNIT OF THE COUNTY OF STAFFORD**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**June 30, 2012**

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**OVERVIEW OF THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) (Continued)**

**Statistical section:** The purpose of this section is to provide historical and trend data to help the reader of the financial statements better understand, review and analyze the overall viability of the governmental entity and its economic status. This section presents various tables with 10 year historical information on financial trends, revenue capacity, debt capacity, demographic and economic information and operating data. This section is unaudited.

GASB *Statement No. 44 "Economic Condition Reporting: The Statistical Section"* (May 2004) provided guidance on the content of the statistical section to include five categories: (1) financial trend information, (2) revenue capacity information, (3) debt capacity information, (4) demographic and economic information, and (5) operating information. Sources and assumptions must be described for all statistical information presented. Other information is permissible as long as it supports the goal of improving a user's basic understanding and analysis of the governmental entity's economic condition.

**Compliance section:** The final section is the compliance section, which includes information with respect to the Single Audit Act (discussed in the Transmittal Letter) as well as the following two auditor's reports: (1) Report on Internal Control over Financial Reporting and on Compliance and Other Matters and (2) Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133. The Schedule of Expenditures of Federal Awards along with the related note disclosures is also included in this section.

**THE BASIC FINANCIAL STATEMENTS**

There are two types of financial statement presentations, the government-wide (for SCPS as a whole) and the fund financial statements (for each SCPS fund). The government-wide financial statements provide both long-term and short-term information about the SCPS' overall financial status on an economic resource focus. The remaining statements are fund financial statements that focus on a current financial resource basis and individual parts of SCPS' operations in greater depth and detail than the government-wide financial statements.

Also included in the financial statements are *notes* that explain some of the information in the financial statements and provide more detailed financial data and explanations. Following the financial statements is a section of *required supplementary information* that further explains and supports the information in the financial statements.

The following chart summarizes the major features of SCPS' financial statements and the types of information they contain. The remainder of this overview section of management's discussion and analysis explains the structure and contents of each of the statements.

**STAFFORD COUNTY PUBLIC SCHOOLS  
COMPONENT UNIT OF THE COUNTY OF STAFFORD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
June 30, 2012**

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**THE BASIC FINANCIAL STATEMENTS (Continued)**

The major features of SCPS' government-wide financial statements and fund financial statements are as follows:

	<b>Government-wide Financial Statements</b>	<b>Fund Financial Statements</b>		
		<b>Governmental Funds</b>	<b>Proprietary Funds</b>	<b>Fiduciary Funds</b>
Scope	Entire school system	Activities of school system not fiduciary or proprietary, such as Operating, Capital Projects, Food and Nutrition Services and Grants Funds	Activities of school system operating similar to private businesses, such as Fleet Services, Health Benefits and Workers' Compensation Funds	Activities of school system with an agent or trustee overseeing resources, such as OPEB, Scholarship and Endowment Trust, School Activity Agency Funds and Employee Flexible Spending Agency Fund
Required financial statements	<ul style="list-style-type: none"> <li>• Statement of net assets</li> <li>• Statement of activities</li> </ul>	<ul style="list-style-type: none"> <li>• Balance sheet</li> <li>• Statement of revenues, expenditures, and changes in fund balance</li> </ul>	<ul style="list-style-type: none"> <li>• Statement of net assets</li> <li>• Statement of revenues, expenses, and changes in net assets</li> <li>• Statement of cash flows</li> </ul>	<ul style="list-style-type: none"> <li>• Statement of fiduciary net assets</li> <li>• Statements of changes in fiduciary net assets</li> </ul>
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resources focus	Agency Fund - cash basis of accounting  Trust Fund – accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, and short-term and long-term	Only assets expected to be used up and liabilities that come due during the year or soon thereafter, no capital assets included	All assets and liabilities, both financial and capital, and short-term and long-term	Agency Fund - does not contain capital assets nor liabilities  Trust Fund – all financial assets and liabilities, short-term and long-term
Type of inflow/outflow information	All revenues earned and expenditures incurred during year, regardless of when cash is received or paid	Revenues when cash is received during or soon after year-end; expenditures when goods or services have been received and payment is due during the year or soon thereafter	All revenues earned and expenses incurred during year, regardless of when cash is received or paid	Agency Fund - all receipts as received and disbursements as paid  Trust Fund – all revenues earned and expenses incurred during year

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**COMPONENT UNIT OF THE COUNTY OF STAFFORD**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**June 30, 2012**

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**FINANCIAL ANALYSIS OF SCPS AS A WHOLE**

Following is a discussion of the major financial highlights in SCPS' government-wide financial statements.

**Net Assets**

Total net assets at June 30, 2012 increased by \$3.9 million, or 1.0%, over June 30, 2011, as restated. Current assets decreased by \$5.0 million, or 6.0%, due to a decrease in cash of \$1.8 million, a decrease in accounts receivable of \$2.5 million and a decrease in due from primary government of \$.07 million from 2011 to 2012. Restricted assets increased by \$9.3 million, or 113.4%, from 2011 to 2012 due to an increase in VPSA bond proceeds received from the County. The net capital assets increased by \$5.6 million, or 1.5%, due to renovation of Falmouth Elementary School. Current liabilities increased by \$2.7 million or 5.5% due to \$1.6 million increase in accrued salaries and benefits, \$0.5 million increase in accounts payable and retainage payable and \$0.4 increase in accrued insurance claims. Noncurrent liabilities increased by 3.4 million due to an increase in the OPEB liability of \$3.0 million and a \$0.5 million increase in the noncurrent portion of long-term debt from 2011 to 2012. The restricted net assets increased by \$6.1 million, or 52.9%, due to \$6.8 million of the net assets from the Capital Project Fund being restricted, \$0.9 less being restricted the general operating fund and \$0.2 million increase in the Food and Nutrition Services Fund's net assets classified as restricted. The unrestricted net assets decreased by \$8.2 million, or 170.9%, due primarily to the decrease in encumbrances classified as unrestricted in the governmental funds of \$1.4 million, and the net decrease in internal service funds unrestricted assets of loss of \$6.0 million.

The following table provides a summary of SCPS' net assets as of June 30, 2012 and 2011:

**Summary of Net Assets**

As of June 30,

(In thousands of dollars)

	<b>Governmental Activities</b>			
	<b>2011</b>			
	<b>2012</b>	<b>as restated</b>	<b>Change</b>	<b>% Change</b>
<b>Assets:</b>				
Current assets	\$ 78,136	\$ 83,138	\$ (5,002)	-6.0 %
Noncurrent assets:				
Restricted assets	17,440	8,168	9,272	113.5 %
Capital assets, net	379,568	373,920	5,648	1.5 %
Total assets	475,144	465,226	9,918	2.1 %
<b>Liabilities:</b>				
Current liabilities	51,218	48,558	2,660	5.5 %
Noncurrent liabilities	31,929	28,536	3,393	11.9 %
Total liabilities	83,147	77,094	6,053	7.9 %
<b>Net assets:</b>				
Invested in capital assets, net of related debt	377,833	371,880	5,953	1.6 %
Restricted	17,548	11,479	6,069	52.9 %
Unrestricted	(3,384)	4,773	(8,157)	(170.9) %
<b>Total net assets</b>	<b>\$ 391,997</b>	<b>\$ 388,132</b>	<b>\$ 3,865</b>	<b>1.0 %</b>

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**COMPONENT UNIT OF THE COUNTY OF STAFFORD**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**June 30, 2012**

**FINANCIAL ANALYSIS OF SCPS AS A WHOLE (Continued)**

**Changes in Net Assets**

Operating grants and contributions revenue decrease as a result in the decrease in American Reinvestment and Recovery Act (ARRA) funds received from the Federal Government. General revenues increased due to an increase in funds received from the Commonwealth of Virginia for sales tax and basic aid. Capital grants and contributions increase due to an increase in the VPSA bond proceeds received from the County in 2012. Capital Outlay program expenses decreased due to a decrease in capital outlay purchases in 2012.

The following table summarizes SCPS' changes in net assets for the fiscal years ended June 30, 2012 and 2011:

**Summary of Changes in Net Assets**

For the Fiscal Year Ended June 30,

(In thousands of dollars)

	<b>Governmental Activities</b>			
	<b><u>2012</u></b>	<b><u>2011</u></b>	<b><u>Variance</u></b>	<b><u>% Variance</u></b>
<b>Revenues:</b>				
<i><b>Program revenues:</b></i>				
Charges for services	\$ 16,405	\$ 17,283	\$ (878)	(5) %
Operating grants and contributions	48,627	55,910	(7,283)	(13) %
Capital grants and contributions	24,581	8,412	16,169	192 %
<i><b>General revenues:</b></i>				
Sales tax	23,710	22,460	1,250	6 %
Basic aid	76,666	73,735	2,931	4 %
Unrestricted grants and contributions	98,599	99,324	(725)	(1) %
Investment earnings	33	22	11	50 %
Gain (loss) on capital asset disposal	41	80	(39)	(49) %
Miscellaneous	419	332	87	26 %
<b>Total Revenues</b>	<b>289,081</b>	<b>277,558</b>	<b>11,523</b>	<b>4 %</b>
<i><b>Program expenses:</b></i>				
Education:				
Instruction	171,742	166,801	4,941	3 %
Administrative, attendance, and health services	41,426	41,072	354	1 %
Pupil transportation	13,470	13,459	11	0 %
Operation and maintenance	20,109	20,326	(217)	(1) %
Nutrition services	11,157	10,564	593	6 %
Facilities	12,576	11,885	691	6 %
Technology	13,871	14,167	(296)	(2) %
Capital outlay	783	3,482	(2,699)	(78) %
Interest and fiscal charges	82	102	(20)	(20) %
<b>Total program expenses</b>	<b>285,216</b>	<b>281,858</b>	<b>3,358</b>	<b>1 %</b>
<b>Change in net assets</b>	<b>3,865</b>	<b>(4,300)</b>	<b>8,165</b>	<b>(190) %</b>
<b>Beginning net assets, as restated</b>	<b>388,132</b>	<b>392,432</b>	<b>(4,300)</b>	<b>(1) %</b>
<b>Ending net assets</b>	<b>\$ 391,997</b>	<b>\$ 388,132</b>	<b>\$ 3,865</b>	<b>1 %</b>

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**COMPONENT UNIT OF THE COUNTY OF STAFFORD**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**June 30, 2012**

**GENERAL FUND BUDGETARY HIGHLIGHTS**

It is the duty of each division's superintendent to prepare and submit to the school board the estimate of the amount of money deemed to be needed during the next fiscal year for the support of the school division. The school board, after a public hearing to receive the views of the public, shall submit its estimate of the amount of money deemed to be needed during the next fiscal year for the support of the public schools of the school division to the board of supervisors appropriating funds for the school division, by the 1st day of April. The estimate shall set up the amount of money deemed to be needed for each major classification prescribed by the Board of Education and such other headings or items as may be necessary. The board of supervisors must provide the funding approval for the school board's budget proposal by May 1 of each year or within 30 days after the close of the General Assembly, whichever is later.

Below is a summary of SCPS' operating fund budget for the fiscal year ended June 30, 2012:

<b>Operating Fund Budget Summary</b>				
For the fiscal year ended June 30, 2012				
<u>Operating Activity Category</u>	<u>Budget</u>		<u>Actual</u>	<u>Variance from</u>
	<u>Original</u>	<u>Final</u>		<u>Final Budget</u>
				<u>Favorable (Unfavorable)</u>
Total revenues	\$ 236,994	\$ 237,727	\$ 235,151	\$ (2,576)
Total expenditures	(237,094)	(245,295)	(237,317)	7,978
Total other financing uses	100	(400)	(500)	(100)
Net change in fund balance	\$ -	\$ (7,968)	\$ (2,666)	\$ 5,302

**CAPITAL ASSETS**

Below is a summary of SCPS' net capital assets as of June 30, 2012 and 2011. Additional information on SCPS's capital assets can be found in Note 8.

<b>Net Capital Assets Summary</b>				
As of June 30,				
(Net of depreciation, in thousands of dollars)				
<u>Capital Asset Category</u>	<u>Governmental Funds</u>		<u>Internal Service Funds</u>	
	<b>2011</b>		<b>2012</b>	<b>2011</b>
	<b>2012</b>	<b>as restated</b>		
Land & land improvements	\$ 60,767	\$ 61,077	\$ 707	\$ 754
Assets not yet placed in service	82	154	-	-
Construction in progress	5,675	4,413	225	-
Building & building improvements	297,769	294,012	486	468
Furniture & equipment	3,337	3,361	68	72
Vehicles	8,811	8,326	12	16
Software	206	181	39	55
Technology infrastructure	1,159	769	-	-
Distribution and collection system	225	262	-	-
Total net capital assets	\$ 378,031	\$ 372,555	\$ 1,537	\$ 1,365



**STAFFORD COUNTY PUBLIC SCHOOLS  
COMPONENT UNIT OF THE COUNTY OF STAFFORD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
June 30, 2012**

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**CAPITAL ASSETS (Continued)**

The major transactions comprising the change in net capital assets were as follows:

Governmental Funds:

Building improvements increased due to: (a) the renovation of Falmouth Elementary School (\$9.7 million), (b) the roof replacement at H. H. Poole Middle School (\$0.7 million), and (c) security entrance upgrades at North Stafford High School (\$0.5 million). Building and building improvements had a net decrease in value due to depreciation of \$11.0 million.

Vehicles increase due to the purchase of 12 new buses (\$1.2 million) and the purchase of 2 trucks and 1 dump truck.

Construction in progress increased due to: (a) numerous uncompleted improvements to North Stafford High school (\$1.1 million), and (b) the costs associated with the rebuilding of Stafford High School (\$1.1 million).

Land and land improvements increased due the recording land improvements made at Falmouth Elementary School during the renovation (\$0.6 million).

Technology infrastructure increased with the installation and operation of the fiber optic network (\$0.4 million).

Depreciation expense for 2012 was \$14.9 million.

Internal Service Funds:

Construction in progress increased due to the installation of 3 new vehicle lifts.

Building improvements increased due to the installation of surveillance cameras and recorders.

**ENERGY PERFORMANCE CAPITAL LEASE**

In 2006, SCPS had the foresight to hire an energy manager and embark on a mission to conserve energy by entering into an energy performance contract funded by a lease which paid for modernization of facility building systems. Not only has this proven beneficial but, it has been timely given the volatility of energy costs.

This project was funded in fiscal year 2007 (i.e., the summer of 2006) through an energy performance capital lease obtained from Citicapital. The financing for this project was structured as a tax-exempt municipal lease and qualifies as a capital lease for accounting purposes. Energy savings from the capital improvements will cover the required minimum lease payments. If the energy savings are not achieved, then NORESKO will pay the lease payment (s). The total amount financed was \$3,204,186, including capitalized interest of \$60,289. Unfortunately, SCPS is not always able to retain its operational savings.

In fiscal year 2012, the energy reduction efforts for calendar year for 2011 were reported. SCPS consumed approximately 52,568,544 million less MBTU's, rendering a savings of approximately \$1,355,812, which when reduced by the \$386,908 capital lease payment, rendered an estimated net savings of \$968,904. This savings is the equivalent of enough energy to operate five SCPS middle schools or three high schools. As a result of these efforts, SCPS emitted approximately 16,947,654 less pounds of carbon dioxide (CO2) into the atmosphere for calendar year 2011. In fiscal year 2012, SCPS retro-commissioned Brooke Point High School and is continuing the spring break and summer reduction settings. Also in calendar year 2011, SCPS continued, with phase two, a water conservation program that has been implemented at Drew Middle School, the Alvin Y. Bandy Complex, and the central maintenance building. SCPS' future plans include the retro-commissioning either one high school, or one middle school, or two elementary schools.

**STAFFORD COUNTY PUBLIC SCHOOLS  
COMPONENT UNIT OF THE COUNTY OF STAFFORD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
June 30, 2012**

---

**ENERGY PERFORMANCE CAPITAL LEASE (continued)**

Through the American Recovery and Reinvestment Act (ARRA), federally subsidized financing for certain public school capital expenditures can be made through the Qualified School Construction Bond. SCPS participated in the bond pool and received \$1,305,000 in July 2010. These bonds have strict requirements that include a mandatory three- year spend-down, Davis-Bacon Act compliance, and a maximum maturity of 17 years. SCPS will use these funds to further its energy management efforts. At various sites improvements will be made through the replacement of existing lighting fixtures with high-efficiency fixtures, the addition of occupancy sensors, the installation of low flush water closets and urinals, the installation of variable frequency drives, and the replacement of old motors with premium efficiency motors. In addition, Rockhill Elementary School is replacing its windows with energy efficient windows.

**COMPOSITE INDEX**

The Commonwealth of Virginia computes an index figure for each locality, known as the Composite Index of Local Ability-to-Pay (Composite Index). It is comprised of three components:

- ✓ The first component is an index of wealth per student (based on average daily membership)
- ✓ The second component is an index of the wealth per capita (based on population)
- ✓ The third component is the local nominal share of the costs of the Standards of Quality

The sum of the first component and second component is multiplied by the third component - set at .45 each year.

The Composite Index, as developed by the State, is designed to bring equity across the State. State funds are disbursed based on this index. As a locality acquires greater wealth, the State adjusts the index upward, which reduces State funding and increases the locality's funding responsibility. Such is the case in Stafford County. The current Composite Index of .3305 was released in November 2011 for the current biennium covering fiscal years 2012 through 2014. SCPS anticipates that the Governor's proposed Caboose Bill may update the Composite Index once the General Assembly convenes in February 2013.

**ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

Since adopting the fiscal year 2013 budget, some factors have surfaced that may impact SCPS' financial operations:

- The economy is slowly recovering from the recession and the State is anticipating a slightly improved revenue picture in fiscal year 2013.
- On May 1, 2012, the board of supervisors unanimously adopted and approved fiscal year 2013 County budgets, in resolution, R12-87. The resolution encouraged the school board to implement salary increases for school employees.
- The County's fiscal year 2013 budget adopted by the board of supervisors included a local operating transfer to the school division of \$106.8 million, but only \$101.5 million was appropriated. The balance of \$5.3 million was held back pending a mid-year review. These funds won't be available to the school division until appropriated by the board of supervisors.
- In fiscal year 2012, the real estate market continued to suffer from depressed sales activities, continued foreclosures, and a major decline in the assessed valuation of real property within the County. These trends have begun to reverse in fiscal year 2013. For both the Commonwealth and the County, much of their revenue is dependent on the housing/real estate sector of the economy, which in turn impacts appropriations to SCPS.

**ECONOMIC FACTORS AND NEXT YEAR'S BUDGET (Continued)**

- Funding SCPS' Other Post Employment Benefits (OPEB) liability is a major concern. For fiscal year 2012, the County appropriation for the Health Benefit Fund did not cover the annual funding requirement for OPEB. SCPS's annual required contribution (ARC) for OPEB was approximately \$6.3 million in fiscal year 2012 and only a \$2.0 million contribution was made to the OPEB Trust Fund. The school board has approved a \$6.8 million contribution for the OPEB Trust fund for fiscal year 2013, but is considering using available cash fund for one-time, non-recurring purposes other than OPEB. Continuing to under-fund the OPEB liability may adversely impact the County's bond rating. The Governmental Accounting Standards Board may adopt tougher reporting standards for the OPEB liability with more disclosure and shorter amortization periods, which will increase the annual required contribution (ARC).
- The potential for increased energy costs, specifically oil, has a major financial impact on SCPS operations. SCPS consumes approximately 530,060 gallons of fuel annually transporting students, operates 34 facilities that heat and cool approximately 3,985,540 square feet of space, and maintains approximately 1,140 acres of school division property. Magnitude of SCPS's operations subjects its financial health to continuous volatility in the local, regional, national, and global energy marketplaces.
- In spite of the recent recession, growth in the student population for SCPS returned for fiscal years 2010 through 2012, which increases the State revenues received by SCPS, as the majority of state revenues are driven by the student membership. This growth in revenue is mitigated by required increases in expenditures to accommodate the additional students.
- Providing competitive salaries continues to put pressure on SCPS resources as contiguous neighboring counties have exceeded SCPS teacher salaries. This factor inhibits the ability to attract and sustain a quality teacher population, especially in critical expertise areas, such as mathematics and science.
- SCPS continues to experience growing student populations in English as a Second Language (ESL), autism, and children who qualify for free and reduced lunch. These special populations add additional expenses beyond the general education requirements.
- The implementation of Base Realignment & Closure (BRAC) and its resulting impact on Quantico Marine Base and installations just to the north still remains uncertain as to how many new students' families may relocate to Stafford County. SCPS and the County will continue to monitor and assess this situation going forward.
- The General Assembly passed a provision requiring that the employee 5% contribution to the Virginia Retirement Systems to be paid by the employee of each governmental employer. These governmental employers must incrementally increase the employee salary scale by 5% within 5 years to offset the deduction from employees hired before fiscal year 2013.

**CONTACTING SCPS MANAGEMENT**

This financial report is designed to provide citizens, taxpayers, parents and guardians, and creditors with a general overview of SCPS' finances and to demonstrate accountability for the money it receives. If you have any questions about this report or need any additional financial information, please contact Lance W. Wolff, CPA, Assistant Superintendent for Financial Services, Stafford County Public Schools, 31 Stafford Avenue, Stafford, VA 22554, by email at [wolfflw@staffordschools.net](mailto:wolfflw@staffordschools.net) or by telephone at 540-658-6584.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**STATEMENT OF NET ASSETS**  
**June 30, 2012**

Exhibit A

	<b>Governmental Activities</b>
<b>ASSETS</b>	
Current assets:	
Cash and cash equivalents	\$ 31,345,695
Accounts receivable, net of allowance for uncollectibles	6,965,966
Due from primary government	39,219,437
Inventory	605,028
Total current assets	<u>78,136,126</u>
Noncurrent assets:	
Restricted cash and cash equivalents	17,440,260
Capital assets:	
Land	33,075,704
Land improvements	39,608,605
Construction in progress	5,982,472
Buildings and building improvements	424,513,072
Water treatment system	635,154
Furniture, fixtures and equipment	9,291,062
Technology infrastructure	1,276,834
Software	591,103
Vehicles	20,932,955
Less: Accumulated depreciation	<u>(156,338,873)</u>
Total noncurrent assets	<u>397,008,348</u>
Total assets	<u><u>\$ 475,144,474</u></u>
<b>LIABILITIES</b>	
Current liabilities:	
Accounts payable	\$ 5,913,305
Contract retainage payable	569,376
Accrued salaries and benefits	39,041,912
Accrued insurance claims	4,789,941
Unearned Revenue	90,605
Current portion of long-term debt	812,630
Total current liabilities	<u>51,217,769</u>
Noncurrent liabilities:	
Noncurrent portion of accrued insurance claims	38,942
Noncurrent portion of long-term debt	8,508,050
Noncurrent portion of OPEB liability	23,382,201
Total noncurrent liabilities	<u>31,929,193</u>
Total liabilities	<u>83,146,962</u>
<b>NET ASSETS</b>	
Invested in capital assets, net of related debt	377,833,302
Restricted	17,548,128
Unrestricted	<u>(3,383,918)</u>
Total net assets	<u>391,997,512</u>
Total liabilities and net assets	<u><u>\$ 475,144,474</u></u>

*The accompanying notes are an integral part of these financial statements.*

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
STATEMENT OF ACTIVITIES  
For the Fiscal Year Ended June 30, 2012

Exhibit B

Functions/Programs	Expenses	Program Revenues		Capital Grants and Contributions	Net (Expenses), Revenues and Changes in Net Assets
		Charges for Services	Operating Grants and Contributions		
<b>Governmental activities:</b>					
Education:					
Instruction	\$ 171,742,110	\$ 1,148,837	\$ 43,818,628	\$ -	\$ (126,774,645)
Administration, attendance and health	41,426,490	6,336,498	-	-	(35,089,992)
Pupil transportation	13,469,789	1,369,205	-	-	(12,100,584)
Operation and maintenance	20,108,672	-	-	-	(20,108,672)
Food and nutrition services	11,157,426	7,189,960	4,808,705	-	841,239
Facilities	12,576,226	164,848	-	-	(12,411,378)
Technology	13,870,609	99,896	-	-	(13,770,713)
Capital outlay	783,150	95,443	-	24,581,047	23,893,340
Interest and fiscal charges	81,776	-	-	-	(81,776)
Total governmental activities	<u>\$ 285,216,248</u>	<u>\$ 16,404,687</u>	<u>\$ 48,627,333</u>	<u>\$ 24,581,047</u>	<u>(195,603,181)</u>
<b>General revenues:</b>					
Sales tax					23,710,200
Basic aid					76,665,790
Unrestricted grants and contributions					98,599,339
Investment earnings					33,339
Gain on capital asset disposal					40,600
Miscellaneous					419,151
Total general revenues					<u>199,468,419</u>
Change in net assets					<u>3,865,238</u>
Net assets, beginning - July 1, 2011, as restated					<u>388,132,274</u>
Net assets, ending - June 30, 2012					<u>\$ 391,997,512</u>

The accompanying notes are an integral part of these financial statements.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**BALANCE SHEET**  
**GOVERNMENTAL FUNDS**  
**June 30, 2012**

Exhibit C

	Operating Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
<b>ASSETS</b>				
Pooled cash and investments	\$ 92,605	\$ 2,759,215	\$ 3,648,163	\$ 6,499,983
Restricted cash and investments	-	17,352,260	-	17,352,260
Accounts receivable	324,651	2,145	27,823	354,619
Intergovernmental receivables:				
Federal Government	124,530	-	1,347,681	1,472,211
Commonwealth of Virginia	5,133,158	-	4,693	5,137,851
Due from primary government	39,219,437	-	-	39,219,437
Due from other funds	1,121,992	-	-	1,121,992
Inventory	-	-	238,566	238,566
Total assets	<u>\$ 46,016,373</u>	<u>\$ 20,113,620</u>	<u>\$ 5,266,926</u>	<u>\$ 71,396,919</u>
<b>LIABILITIES AND FUND BALANCE</b>				
Liabilities:				
Accounts payable	\$ 2,853,509	\$ 2,415,032	\$ 245,431	\$ 5,513,972
Contract retainage payable		569,376	-	569,376
Accrued salaries and benefits	36,478,597	10,900	\$ 1,023,778	37,513,275
Deferred revenue	90,605	-	-	90,605
Due to other funds	1,291,964	934	\$ 1,200,544	2,493,442
Total liabilities	<u>40,714,675</u>	<u>2,996,242</u>	<u>2,469,753</u>	<u>46,180,670</u>
Fund balance:				
Nonspendable:				
Inventory	-	-	238,566	238,566
Total nonspendable	<u>-</u>	<u>-</u>	<u>238,566</u>	<u>238,566</u>
Restricted:				
Capital projects	-	14,989,521	-	14,989,521
Food and nutrition services	-	-	2,518,279	2,518,279
Grants	-	-	40,328	40,328
Total restricted fund balance	<u>-</u>	<u>14,989,521</u>	<u>2,558,607</u>	<u>17,548,128</u>
Committed:				
Operating	4,757,640	-	-	4,757,640
Capital projects	-	2,127,857	-	2,127,857
Total committed fund balance	<u>4,757,640</u>	<u>2,127,857</u>	<u>-</u>	<u>6,885,497</u>
Assigned:				
Operating	544,058	-	-	544,058
Total assigned fund balance	<u>544,058</u>	<u>-</u>	<u>-</u>	<u>544,058</u>
Total fund balance	<u>5,301,698</u>	<u>17,117,378</u>	<u>2,797,173</u>	<u>25,216,249</u>
Total liabilities and fund balance	<u>\$ 46,016,373</u>	<u>\$ 20,113,620</u>	<u>\$ 5,266,926</u>	<u>\$ 71,396,919</u>

*The accompanying notes are an integral part of these financial statements.*

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**RECONCILIATION OF THE BALANCE SHEET OF THE GOVERNMENTAL FUNDS**  
**TO THE STATEMENT OF NET ASSETS**  
**June 30, 2012**

Exhibit C-1

Fund balance - total governmental funds	\$	25,216,249
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Amounts reported for governmental activities in the statement of net assets are different due to:

Capital assets used in governmental activities are not current financial resources and therefore not reported in the governmental funds.

Governmental capital assets	\$ 533,228,139	
Less accumulated depreciation	<u>(155,197,055)</u>	
Net capital assets		378,031,084

Internal service funds are used by management to charge the costs of goods provided to other departments or funds. The assets and liabilities of the internal service funds are included in governmental activities in the Statement of Net Assets.

Assets	\$ 28,215,618	
Liabilities	<u>(30,287,116)</u>	
Net assets		(2,071,498)

Long-term liabilities consist of a capital lease, note payable and compensated absences that are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds.

Noresco energy performance capital lease	\$ (1,734,786)	
Compensated absences	(6,288,537)	
Stafford County loan	<u>(1,155,000)</u>	
Total		(9,178,323)

Net assets of governmental activities	\$	<u><u>391,997,512</u></u>
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*The accompanying notes are an integral part of these financial statements.*

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**GOVERNMENTAL FUNDS**  
**For the Fiscal Year Ended June 30, 2012**

Exhibit D

	Operating Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
<b>REVENUES</b>				
Intergovernmental:				
Stafford County	\$ 98,599,339	\$ 24,581,047	\$ -	\$ 123,180,386
Commonwealth of Virginia	126,299,165	-	258,706	126,557,871
Federal Government	8,150,108	-	14,295,344	22,445,452
Total intergovernmental revenues	233,048,612	24,581,047	14,554,050	272,183,709
Charges for services:				
Tuition and fees	721,180	-	-	721,180
Food sales	-	-	7,231,445	7,231,445
Recovered costs	1,084,925	95,443	-	1,180,368
Miscellaneous	296,644	-	122,507	419,151
Interest	-	26,157	-	26,157
Total revenues	235,151,361	24,702,647	21,908,002	281,762,010
<b>EXPENDITURES</b>				
Current operating:				
Education:				
Instruction	175,674,867	-	9,209,345	184,884,212
Administration, attendance and health	10,004,623	-	-	10,004,623
Pupil transportation	13,140,683	-	390	13,141,073
Operation and maintenance	20,671,904	-	4,500	20,676,404
Food and nutrition services	222,918	-	11,562,330	11,785,248
Facilities	182,034	-	-	182,034
Technology	13,637,645	-	625,449	14,263,094
Capital outlay	3,321,051	17,535,080	294,173	21,150,304
Debt service:				
Principal	380,132	-	-	380,132
Interest and fiscal charges	81,776	-	-	81,776
Total expenditures	237,317,633	17,535,080	21,696,187	276,548,900
Excess (deficiency) of revenues over (under) expenditures	(2,166,272)	7,167,567	211,815	5,213,110
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers to other funds	(500,000)	-	-	(500,000)
Net change in fund balance	(2,666,272)	7,167,567	211,815	4,713,110
Fund balance, beginning - July 1, 2011	7,967,970	9,949,811	2,585,358	20,503,139
Fund balance, ending - June 30, 2012	\$ 5,301,698	\$ 17,117,378	\$ 2,797,173	\$ 25,216,249

*The accompanying notes are an integral part of these financial statements.*



**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN**  
**FUND BALANCES OF THE GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES**  
**For the Fiscal Year Ended June 30, 2012**

Exhibit D-1

Net change in fund balance - total governmental funds \$ 4,713,110

Amounts reported for governmental activities in the statement of activities are different due to:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense.

Expenditures for acquisition of capital assets	20,394,973	
Less: Depreciation expense	(14,890,794)	
Excess of capital outlay over depreciation		5,504,179

The net effect of miscellaneous transactions involving capital assets (i.e. sales, trade-ins, disposals and donations) is to decrease net assets. (27,819)

Repayment of principal is an expenditure in the governmental funds, but the repayment reduces the long-term liabilities in the Statement of Net Assets.

Principal repayments:

Noresco energy performance capital lease	305,132	
Stafford County loan	75,000	
		380,132

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds.

Compensated absences (863,702)

Internal service funds are used by management to charge the costs of vehicle maintenance and employee benefits to individual funds. The net expense is reported with governmental funds.

Total revenues and transfers from other funds	28,949,038	
Total expenses	(34,789,700)	
		(5,840,662)

Change in net assets of governmental activities \$ 3,865,238

*The accompanying notes are an integral part of these financial statements.*

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS**  
**June 30, 2012**

Exhibit E

	<b>Governmental Activities - Internal Service Funds</b>
<b>ASSETS</b>	
Current assets:	
Cash and cash equivalents	\$ 24,845,712
Accounts receivable	1,285
Due from other funds	1,377,155
Inventory	366,462
Total current assets	<u>26,590,614</u>
Noncurrent assets:	
Restricted cash and equivalents	88,000
Capital assets:	
Land	37,357
Land improvements	942,970
Buildings and building improvements	1,225,255
Construction in progress	225,366
Furniture, fixtures and equipment	135,872
Vehicles	33,277
Software	78,725
Less: accumulated depreciation	<u>(1,141,818)</u>
Total noncurrent assets	<u>1,625,004</u>
Total assets	<u><u>\$ 28,215,618</u></u>
<b>LIABILITIES</b>	
Current liabilities:	
Accounts payable	\$ 399,333
Accrued salaries and benefits	1,528,637
Due to other funds	5,705
Current portion of accrued insurance claims	4,789,941
Current portion of compensated absences	8,772
Total current liabilities	<u>6,732,388</u>
Noncurrent liabilities:	
Noncurrent portion of accrued insurance claims	38,942
Noncurrent portion of compensated absences	133,585
Noncurrent portion of OPEB Liability	23,382,201
Total noncurrent liabilities	<u>23,554,728</u>
Total liabilities	<u>30,287,116</u>
<b>NET ASSETS</b>	
Invested in capital assets, net of related debt	1,537,004
Unrestricted	<u>(3,608,502)</u>
Total net assets	<u>(2,071,498)</u>
Total liabilities and net assets	<u><u>\$ 28,215,618</u></u>

*The accompanying notes are an integral part of these financial statements.*

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS**  
**PROPRIETARY FUNDS**  
**For the Fiscal Year Ended June 30, 2012**

Exhibit F

	<b>Governmental Activities - Internal Service Funds</b>
<b>Operating revenues:</b>	
Charges for services	\$ 28,401,256
<b>Operating expenses:</b>	
Personnel services	1,972,557
Contractual services	31,106,465
Materials and supplies	1,547,475
Heat, light and power	17,053
Telecommunication	29,286
Depreciation	116,864
Total operating expenses	34,789,700
Operating loss	(6,388,444)
<b>Nonoperating revenues:</b>	
Interest and investment revenue	7,182
Vehicle sales	40,600
Total nonoperating revenues	47,782
Income (loss) before transfers	(6,340,662)
Transfers from other funds	500,000
Change in net assets	(5,840,662)
Total net assets, beginning - July 1, 2011	3,769,164
Total net assets, ending - June 30, 2012	\$ (2,071,498)

*The accompanying notes are an integral part of these financial statements.*

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
**For the Fiscal Year Ended June 30, 2012**

Exhibit G

	<b>Governmental Activities - Internal Service Funds</b>
<b>Cash flows from operating activities:</b>	
Receipts from customers	\$ 28,318,459
Payments to suppliers	(30,261,784)
Payments to employees	(596,926)
Net cash provided (used) by operating activities	<u>(2,540,251)</u>
<b>Cash flows from noncapital and related financing activities:</b>	
Transfers from other funds, net	500,000
Net cash provided by noncapital and related financing activities	<u>500,000</u>
<b>Cash flows from capital and related financing activities:</b>	
Proceeds from vehicle sales	40,600
Acquisition and construction of capital assets	(288,631)
Net cash provided (used) by capital and related financing activities	<u>(248,031)</u>
<b>Cash flows from investing activities:</b>	
Interest earned on investments	7,182
Net cash provided by investing activities	<u>7,182</u>
Net increase in cash and cash equivalents	(2,281,100)
Cash and cash equivalents, beginning - July 1, 2011	27,214,812
Cash and cash equivalents, ending - June 30, 2012	<u>\$ 24,933,712</u>
<b>Reconciliation of operating loss to net cash provided by operating activities:</b>	
Operating loss	\$ (6,388,444)
Adjustments to reconcile operating loss to net cash provided by operating activities:	
Depreciation expense	116,864
Changes in assets and liabilities:	
Decrease in accounts receivable	(82,797)
Increase in inventory	(11,535)
Decrease in accounts payable and accrued expenses	843,795
Increase in compensated absences	2,240
Increase in OPEB liability	2,979,626
Total adjustments	<u>3,848,193</u>
Net cash provided by operating activities	<u>\$ (2,540,251)</u>

*The accompanying notes are an integral part of these financial statements.*

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
STATEMENT OF FIDUCIARY NET ASSETS  
FIDUCIARY FUNDS - TRUST AND AGENCY FUNDS  
June 30, 2012

Exhibit H

	Trust Funds	Agency Funds
<b>ASSETS</b>		
Restricted investments	\$ 4,735,046	\$ 2,756,954
<b>LIABILITIES</b>		
Scholarships payable	\$ 1,000	\$ -
Reserve for future expenditures	-	2,756,954
Total liabilities	\$ 1,000	\$ 2,756,954
<b>NET ASSETS</b>		
Net assets held for OPEB	\$ 4,697,715	\$ -
Net assets held for scholarships	4,058	-
Net assets held for investment	32,273	-
Total net assets	\$ 4,734,046	\$ -

*The accompanying notes are an integral part of these financial statements.*

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
STATEMENT OF FIDUCIARY NET ASSETS  
FIDUCIARY FUNDS - TRUST FUNDS  
June 30, 2012

Exhibit I

	OPEB Trust Fund	Scholarship Trust Fund	Endowment Trust Fund	Total Trust Fund
<b>ASSETS</b>				
Restricted investments	\$ 4,697,715	\$ 4,058	\$ 33,273	\$ 4,735,046
<b>LIABILITIES</b>				
Scholarships payable	\$ -	\$ -	\$ 1,000	\$ 1,000
Total liabilities	\$ -	\$ -	\$ 1,000	\$ 1,000
<b>NET ASSETS</b>				
Net assets held for OPEB	\$ 4,697,715	\$ -	\$ -	\$ 4,697,715
Net assets held for scholarships	-	4,058	-	4,058
Net assets held for investment	-	-	32,273	32,273
Total net assets	\$ 4,697,715	\$ 4,058	\$ 32,273	\$ 4,734,046

*The accompanying notes are an integral part of these financial statements.*

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS  
FIDUCIARY FUND - OPEB TRUST FUND  
For the Fiscal Year Ended June 30, 2012

Exhibit J

	Trust Fund			
	OPEB Trust Fund			
	Fiduciary Net Assets - July 1, 2011	Additions	Deductions	Fiduciary Net Assets - June 30, 2012
<b>ASSETS</b>				
Restricted investments:				
Beginning balance	\$ 2,700,962	\$ -	\$ -	\$ 2,700,962
Contributions from employer	-	2,000,000	-	2,000,000
Investment gains (losses)	-	1,444	-	1,444
Investment expenses	-	-	(4,691)	(4,691)
Ending balance	<u>\$ 2,700,962</u>	<u>\$ 2,001,444</u>	<u>\$ (4,691)</u>	<u>\$ 4,697,715</u>
<b>LIABILITIES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>NET ASSETS</b>				
Net assets held for OPEB purposes	<u>\$ 2,700,962</u>	<u>\$ 2,001,444</u>	<u>\$ (4,691)</u>	<u>\$ 4,697,715</u>

*The accompanying notes are an integral part of these financial statements.*

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS  
FIDUCIARY FUND - SCHOLARSHIP TRUST FUND  
For the Fiscal Year Ended June 30, 2012

Exhibit K

	Trust Fund			
	Scholarship Trust Fund			Fiduciary Net Assets - June 30, 2012
	Fiduciary Net Assets - July 1, 2011	Additions	Deductions	
<b>ASSETS</b>				
Restricted investments:				
Beginning balance	\$ 5,355	\$ -	\$ -	\$ 5,355
Contributions from donors	-	4,000	-	4,000
Investment interest income	-	3	-	3
Scholarships paid	-	-	(5,300)	(5,300)
Ending balance	<u>\$ 5,355</u>	<u>\$ 4,003</u>	<u>\$ (5,300)</u>	<u>\$ 4,058</u>
<b>LIABILITIES</b>				
Scholarships payable	<u>\$ 5,300</u>	<u>\$ -</u>	<u>\$ 5,300</u>	<u>\$ -</u>
<b>NET ASSETS</b>				
Net assets held for scholarships	<u>\$ 55</u>	<u>\$ 4,003</u>	<u>\$ -</u>	<u>\$ 4,058</u>

The accompanying notes are an integral part of these financial statements.



STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS  
FIDUCIARY FUND - ENDOWMENT TRUST FUND  
For the Fiscal Year Ended June 30, 2012

Exhibit L

	Trust Fund			
	Endowment Trust Fund			Fiduciary Net Assets - June 30, 2012
	Fiduciary Net Assets - July 1, 2011	Additions	Deductions	
<b>ASSETS</b>				
Restricted investments:				
Beginning balance	\$ 32,149	\$ -	\$ -	\$ 32,149
Contributions from donors	-	1,075	-	1,075
Investment interest income	-	49	-	49
Ending balance	<u>\$ 32,149</u>	<u>\$ 1,124</u>	<u>\$ -</u>	<u>\$ 33,273</u>
<b>LIABILITIES</b>				
Scholarships payable	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
<b>NET ASSETS</b>				
Net assets held for investment purposes	<u>\$ 32,149</u>	<u>\$ 1,124</u>	<u>\$ (1,000)</u>	<u>\$ 32,273</u>

The accompanying notes are an integral part of these financial statements.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

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**Note 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Stafford County Public Schools (SCPS or “the division”) is a corporate body operating under the constitution of the Commonwealth of Virginia and the Code of Virginia, and provides elementary and secondary education for the County of Stafford (County). The seven voting members of the School Board of Stafford County Public Schools (Board) are elected by the citizens of the County to serve 4-year terms. Each of the County’s seven districts has a Board member who represents its constituents. The Board is responsible for setting the educational policies of SCPS and appoints a superintendent to implement the Board’s policies and serve as the chief administrative officer of the division, providing leadership and direct management of the division in accordance with policies adopted by the Board.

The following is a summary of SCPS’ significant accounting policies:

**A. THE FINANCIAL REPORTING ENTITY**

A financial reporting entity is comprised of the primary government, component units and other organizations that are included to ensure the basic financial statements are not misleading. The primary government for SCPS includes all funds and departments that are not legally separate from SCPS. SCPS is not financially accountable for any legally separate organizations; therefore, it has no component units. However, because SCPS is fiscally dependent on the County and SCPS’ operations are funded by payments from the County’s general fund, SCPS is considered a component unit of the County. Other significant determining factors also include: the County approves SCPS’ budget, the County funds any deficits, and the County issues bonds and contracts debt to finance capital projects for SCPS. Also, SCPS provides services, which primarily benefit the citizens of the County.

The accompanying financial statements presented for SCPS conform to accounting principles generally accepted in the United States of America applicable to governmental units promulgated by the Governmental Accounting Standards Board (GASB). The GASB is the standard setting body for establishing governmental accounting and financial reporting principles.

**B. FUND ACCOUNTING**

Financial transactions and accounts of SCPS are maintained on the basis of fund accounting. The operation of each fund is considered to be an independent fiscal and separate accounting entity, with a self-balancing set of accounts. Each fund reports cash and other financial resources together with all related liabilities and residual equities or balances, and changes therein. There are three categories of funds: governmental, proprietary and fiduciary.

***GOVERNMENTAL FUNDS***

Governmental funds are those through which most governmental functions of SCPS are financed. The acquisition, use and balances of SCPS’ expendable financial resources and the related liabilities are accounted for through these funds. SCPS has two major governmental funds and three non-major governmental funds as follows:

**Major Governmental Funds**

- **General Fund (hereafter referred to as the Operating Fund):** The Operating Fund is SCPS’ primary fund to account for and report the assets, liabilities, fund balance, revenues and expenditures associated with SCPS’ public school system operations, including financial resources not required to be accounted for and reported in another fund.
- **Capital Projects Fund:** This fund accounts for and reports the assets, liabilities, fund balance, revenues and expenditures that are restricted, committed or assigned to SCPS’ capital projects, including the acquisition, construction and equipping of new schools and the renovation, improvement and repairing of existing schools.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**B. FUND ACCOUNTING (Continued)**

**Non-major Governmental Funds**

- **Special Revenue Funds:** The special revenue funds are used to account for and report proceeds of specific revenue sources, other than major capital projects, in which expenditures are restricted or committed for a specific purpose. SCPS has two special revenue funds:
  - **Food and Nutrition Services Fund** - accounts for the assets, liabilities, fund balance, revenues and expenditures associated with the provision of food and nutrition services within SCPS' school cafeterias.
  - **Grants Fund** - accounts for the assets, liabilities, fund balance, revenues and expenditures associated with grants received and used by SCPS to supplement operations.

**PROPRIETARY FUNDS**

Proprietary funds are used to account for activities similar to those often engaged in by profit-seeking businesses. These funds account for the provision of services to other funds of SCPS and the County on a cost reimbursement basis. Operating revenues include charges for services and operating expenses include the cost of services.

**Enterprise Funds**

This type of proprietary fund accounts for services provided to the general public on a user-charge basis. SCPS does not have any enterprise funds.

**Internal Service Funds**

Activities that produce goods or services to be provided to other departments or other governmental units on a cost-reimbursement basis are accounted for by internal service funds. SCPS has three internal service funds:

- **Fleet Services Fund** - accounts for the assets, liabilities, net assets, revenues and expenses associated with the provision of vehicle maintenance services on a cost reimbursement basis to the departments and agencies of the County and SCPS.
- **Health Benefits Fund** - accounts for the assets, liabilities, net assets, revenues and expenses associated with the provision of health benefits to the enrolled employees and retirees of SCPS under a comprehensive health benefits self-insurance program.
- **Workers' Compensation Fund** - accounts for the assets, liabilities, net assets, revenues and expenses associated with the administration of the workers' compensation self-insurance program and the provision of workers' compensation benefits to the injured employees of SCPS.

**FIDUCIARY FUNDS**

Fiduciary funds are used to account for assets held by a government acting as a trustee or agent for entities external to the governmental unit: individuals, organizations, other governmental units, or other funds. There are four types of fiduciary funds: agency funds; private-purpose trust funds; investment trust funds; and pension and other employee benefit trust funds. Fiduciary funds are not included in the government-wide financial statements. SCPS has three trust funds and two agency funds as follows:

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**B. FUND ACCOUNTING (Continued)**

- ***OPEB Trust Fund*** - accounts for the assets, liabilities, net assets and changes in net assets (additions and deletions) associated with the investment of funds contributed into an irrevocable trust and used to cover current and future retiree health benefit costs.
- ***Scholarship Trust Fund*** - accounts for the assets, liabilities, net assets and changes in net assets (additions and deletions) associated with scholarship programs administered by SCPS.
- ***Endowment Trust Fund*** - accounts for the assets, liabilities, net assets and changes in net assets (additions and deletions) associated with endowment programs administered by SCPS.
- ***School Activity Funds*** - account for the cash, cash receipts and cash disbursements associated with the various activities conducted at the individual school sites in connection with student athletics, classes, clubs, and various fundraising activities and private donations. In addition, each school also has a faculty activity fund and there is also a division-wide activity fund. SCPS is liable if any school is unable to meet its obligations with respect to these funds.
- ***Flexible Spending Fund*** – account for the cash, cash receipts and cash disbursements associated with the employee flexible spending program, which include unreimbursed medical expense reimbursements and dependent care reimbursements.

**C. BASIS OF FINANCIAL STATEMENT PRESENTATION**

GASB has established the accounting requirements and reporting model to be used in the annual financial reports of state and local governments. The reporting model was developed to make the Comprehensive Annual Financial Report (CAFR) easier to understand and more useful to the people who use governmental financial information to make decisions.

The basic financial statements consist of the government-wide statements, including the statement of net assets and the statement of activities; fund financial statements, which provide more detailed financial information; and notes to the basic financial statements which provide detailed narrative information.

***GOVERNMENT-WIDE FINANCIAL STATEMENTS***

The government-wide statements (the statement of net assets and the statement of activities) present financial information about SCPS as a whole. These statements include the financial activity of the SCPS primary government, except the fiduciary funds. In accordance with GASB reporting requirements, activities are reported in these statements as either governmental or business-type. SCPS does not have any business-type activities.

The statement of net assets presents the overall financial condition of SCPS at fiscal year-end. Presence and size of the net asset balance is an indication of SCPS' ability to cover its cost and continue to provide services in the future.

The statement of activities reports the expenses and revenues of SCPS in a format that focuses on the cost of SCPS' major functions, while net revenue or expenses indicate whether a function is self-supporting or relies on general revenue funding sources. Direct expenses are those that are clearly identifiable to particular functions. Program revenues include: (1) charges for services (e.g., tuition and fees), (2) operating grants and contributions, and (3) capital grants and contributions. Revenues not directly related to a program are reported as general revenues, including SCPS' portion of property tax revenues received from the County and other unrestricted amounts received from the Commonwealth of Virginia and the Federal government. SCPS does not allocate indirect expenses.

The effect of inter-fund activity has been eliminated from the government-wide financial statements.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**C. BASIS OF FINANCIAL STATEMENT PRESENTATION (Continued)**

***FUND FINANCIAL STATEMENTS***

In order to provide budgetary controls and maintain legal compliance, SCPS records transactions in separate funds rendering a more detailed level. SCPS' Operating Fund and Capital Projects Fund are deemed to be major governmental funds; therefore, they are separately reported in the governmental fund statements. All of SCPS' special revenue funds are aggregated in the column entitled non-major governmental funds. The internal service funds are presented in the proprietary fund statements; SCPS has three internal service funds. There are five fiduciary funds, two agency fund and three trust funds. The agency funds are comprised of activity funds at all 30 schools and one division-wide activity fund, which is purely custodial (i.e., assets equal liabilities) and the flexible spending fund is comprised of the funds collected from and disbursed to employees for unreimbursed medical expenses and dependent care expenses. Agency funds do not involve the measurement of operations. The trust funds are comprised of the OPEB (Other Post-Employment Benefits) Trust Fund, an irrevocable trust, and involves the measurement of OPEB plan operations, a Scholarship trust fund, a fund involved in the collection of donations for the distribution of scholarships to students and an Endowment trust fund, a fund involved in the collection of donations used for investment purposes and whose earnings are then distributed as scholarships.

**D. MEASUREMENT FOCUS**

***GOVERNMENT-WIDE FINANCIAL STATEMENTS***

The government-wide financial statements are presented using an economic resources measurement focus. All assets and liabilities are shown in the statement of net assets, which includes capital assets (i.e., land, buildings, improvements, and other capital assets) as well as long-term liabilities (i.e., capital lease obligations, compensated absences, accrued insurance claims and OPEB liability).

Presented by the statement of activities is the degree to which expenses are offset by program revenues for a specific program or function of SCPS. Program revenues include charges for services, operating grants and contributions and capital grants and contributions. Grants and contributions from the County, the Commonwealth of Virginia, and the Federal Government, which are not restricted for specific purposes, are presented as general revenues. Revenue from the use of money is also presented as general revenues.

***FUND FINANCIAL STATEMENTS***

***Governmental Funds***

All governmental funds are accounted for using a current financial resources measurement focus, whereby only current assets and current liabilities are included in the balance sheet. The operating statements for these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in current financial resources. Since governmental fund statements are presented on a different measurement focus than government-wide statements, a reconciliation of the total fund balance to total net assets is presented which briefly explains the adjustments made to reconcile the governmental activities reflected in the governmental fund financial statements to the government-wide statements.

***Proprietary Funds***

All proprietary funds are accounted for on the economic resources measurement focus. All assets and liabilities associated with the operation of these funds are included on the statement of net assets. Proprietary fund equity (i.e., net total assets) is segregated into unrestricted assets and those invested in capital assets, net of related debt. The proprietary fund operating statement presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The operating revenue is charges for services; the cost to provide these services is reported as operating expenses. Non-operating revenue is generated from financing and investing type activities.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**D. MEASUREMENT FOCUS (Continued)**

The statement of cash flows reflects how SCPS finances the cash requirements of its proprietary fund activities. In preparing the financial statements of the proprietary funds, SCPS has elected not to apply the option of paragraph 7 of GASB Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting*. Therefore, SCPS has applied all Financial Accounting Standards Board (FASB) statements and interpretations issued on or before November 30, 1989, except those that conflict with or contradict GASB pronouncements.

**Fiduciary Funds**

The agency fiduciary fund has no measurement focus and reports only assets and related liabilities to SCPS student groups and employees. The trust fiduciary funds are accounted for on the economic resources measurement focus.

**E. BASIS OF ACCOUNTING**

The basis of accounting determines when transactions are recorded as financial transactions and reported in the financial statements. The government-wide financial statements are reported using the accrual basis of accounting. All governmental funds use the modified accrual basis of accounting. The proprietary and fiduciary funds use the accrual basis of accounting. The difference in the basis of accounting relates to how revenue is recognized, how unearned revenue is recorded and whether expenses or expenditures are reported.

**REVENUES**

In the government-wide financial statements, revenue is recorded when earned. In the governmental funds, revenue is recorded on the modified accrual basis, that is, revenue is recorded in the fiscal year in which resources are measurable and expected to be collected by fiscal year end or soon enough thereafter to be used to pay current liabilities. SCPS uses the period 60 days after fiscal year end for its funds availability criteria. Non-exchange transactions, in which SCPS either gives or receives value without directly receiving or giving equal value in exchange, include grants and donations. These revenues are recognized in the fiscal year in which all eligibility requirements have been satisfied. The effect of inter-fund revenue has been eliminated from these statements.

SCPS' primary revenues are unrestricted payments from the County and the Commonwealth of Virginia. These are considered general revenue and are recognized in the period received. Revenue from general-purpose grants is recognized as general revenues in the period to which the grant applies. Special purpose revenue (i.e., federal, state, and other grants) is recognized as program revenue when earned. Revenue from continuing adult and community education classes and the school lunch program is recognized as program revenue at the time that the revenue is earned. Operating revenue in the proprietary funds is revenue that is earned from charges for services provided to other departments on a cost reimbursement basis. The non-operating revenue of these funds does not require a good or service to be delivered. The primary source for non-operating revenue is interest income.

**EXPENDITURES/EXPENSES**

On the accrual basis of accounting, expenses are recorded when incurred. On the modified accrual basis of accounting, decreases in net financial resources are reported as expenditures rather than expenses. Expenditures are reported in the fiscal year when the related fund liability is incurred, except that certain general long-term obligations, such as compensated absences, are recognized only to the extent they have matured. Depreciation and amortization, which are allocations of cost, are not recorded in the governmental funds.

The operating expenses in the proprietary funds are those costs that relate directly to providing goods and services to the other departments, within the school district, on a cost reimbursement basis. For services which extend over more than one fiscal period, such as insurance, the change in the actuarially determined insurance liability from one year to the next is reported as an operating expense. Any costs incurred as a result of financing and investing activities are reported as non-operating expenses.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**F. CASH AND CASH EQUIVALENTS**

Cash on deposit with the Treasurer's Office at the County of Stafford represents the majority of SCPS' available cash throughout the fiscal year. At the close of the fiscal year, all available cash in the Operating Fund is reclassified to Due from County and represents cash available to pay existing liabilities at year-end, primarily accrued payroll. The Treasurer's Office has custodial and internal control responsibilities for SCPS' cash including monthly bank reconciliations.

Cash and cash equivalents include amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the government. In order to maximize investment returns, cash and cash equivalents are maintained in a fully insured or collateralized investment pool administered by the Treasurer's Office of the County of Stafford. At June 30, 2012, all of the County's deposits were covered by federal depository insurance or collateralized in accordance with the Virginia Security for Public Deposits Act (Act). The Act established a single body of law applicable to the pledge of security as collateral for public funds on deposit in banking institutions so that the procedure for securing public deposits is uniform throughout the Commonwealth. Under the Act, banks holding public deposits must pledge certain levels of collateral and make monthly filings with the State Treasury Board.

**RESTRICTED CASH**

Cash amounts in the Health Benefits Fund are restricted for health-related benefits for employees. The Capital Projects Fund restricted cash represents proceeds from school bonds held by the Virginia State Non-Arbitrage Program and funds held in escrow related to a capital lease obligation (see Note 7).

**G. DEPOSITS AND INVESTMENTS**

Cash resources of the individual funds, excluding cash held with fiscal agents in the Capital Projects Fund, Proprietary Funds, and Fiduciary Funds, are combined in accordance with County policy to form a pool of cash and investments to maximize interest earnings. Investments in the pool consist of repurchase agreements, commercial paper and obligations of the federal government, which are recorded at fair value. Income from pooled cash and investments is retained by the County. The fair value of investments is based on quoted market prices and no investments are valued at cost. All investments in external investment pools are reported at fair value.

**H. INVENTORIES**

The Food and Nutrition Services Fund (a special revenue fund that is a non-major governmental fund) carries its inventory on a cost basis (first-in, first-out), which is not in excess of market value. This inventory consists of food service supplies and perishable and non-perishable food products.

The Fleet Services Fund (a proprietary fund that is an internal service fund) carries its inventory on a cost basis (first-in, first-out), which is not in excess of market value. It consists of parts, materials and supplies for repairs and maintenance of SCPS and County vehicles, primarily school buses, police cars and fire trucks.

The consumption method of accounting for inventory is used in the government-wide statements as well as in the internal service funds. Under this method, inventory items are expensed as operating supplies and material as consumed. The purchase method of accounting for inventory is used in the governmental funds. Under this method, inventory items are expensed when purchased. In the governmental funds, the inventory of the Food and Nutrition Services Fund, which consists of perishable and non-perishable food products, is nonspendable fund balance. The Internal Service Fund inventory is comprised of expendable supplies held for consumption.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**I. CAPITAL ASSETS**

Capital assets are reported in the government-wide financial statements and proprietary fund statements and include land, buildings, improvements, furniture and equipment with a cost of \$5,000 or more. Depreciation is recorded on capital assets in the government-wide statements and proprietary fund statements using the straight-line method. Capital assets are valued at historical cost or estimated historical cost if actual cost is not available. Donated capital assets are valued at their estimated fair market value on the date of the donation. Maintenance, repairs and minor equipment are charged to operations when incurred. Expenses that materially change capacities or extend useful lives are capitalized. Upon sale or retirement of land, buildings, and equipment, the cost and related accumulated depreciation, if applicable, are eliminated from the respective accounts and any resulting gain or loss is recorded in the results of operations.

Assets acquired through capital lease agreements are recorded at the present value of the minimum lease payments, as stated in the lease's amortization schedule. The interest expense incurred during construction is capitalized.

All reported capital assets except land, construction in progress and items not placed in service are depreciated. Accumulated depreciation is recorded as a reduction to capital assets. The straight-line depreciation method is used over the following estimated useful lives:

Land improvements	20 years
Buildings and building improvements	4 – 50 years
Furniture, fixtures and equipment	5 – 15 years
Vehicles and school buses	8 – 14 years

**J. COMPENSATED ABSENCES**

SCPS employees accumulate vacation time and sick leave depending upon their length of service. SCPS has established accumulated leave balance thresholds for vacation leave. Excess days above the allowed carry-over are converted to sick leave days. There is no threshold on accumulated sick leave. Vacation leave up to the established threshold and a portion of sick leave time is payable upon termination of employment.

The current and long-term portions of the governmental funds' accumulated vacation, personal and sick leave are recorded as liabilities in the government-wide financial statements. Current and long-term compensated absences liabilities for proprietary funds are recorded in the government-wide and proprietary fund financial statements.

**K. ACCRUED LIABILITIES AND LONG-TERM DEBT**

All payables, accrued liabilities and long-term debt amounts are reported in the government-wide financial statements and the proprietary fund financial statements. Accounts payable and accrued liabilities expected to be paid from current financial resources are reported as current liabilities in each applicable fund. Long-term debt is segregated between amounts due within one year (current) and amounts due beyond one year (non-current).

**L. NET ASSETS**

Net assets represent the difference between assets and liabilities in the government-wide and proprietary fund financial statements. The net assets of SCPS fall into three categories: (1) net assets invested in capital assets, net of related debt, (2) restricted net assets and (3) unrestricted net assets.. The first category represents the portion of net assets related to capital assets, net of accumulated depreciation, reduced by the outstanding capital lease obligations incurred to acquire these assets. The second category represents the portion of the net assets restricted by external parties and /or transactions. All the remaining net assets are reported in the third category as unrestricted.



**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**L. NET ASSETS (Continued)**

By law, the SCPS does not have taxing authority and, therefore, it cannot incur debt through general obligation bonds to fund the acquisition, construction or improvement of capital assets. That responsibility lies with the local governing body that issues the debt on behalf of SCPS. However, the *Code of Virginia* requires SCPS to hold title to the capital assets (buildings and equipment) due to their responsibility for maintenance and insurance.

In the Statement of Net Assets, this scenario presents a dilemma for the County and SCPS. Debt issued on behalf of SCPS is reported along with the County debt as a liability of the primary government, thereby reducing the net assets of the primary government. The corresponding capital assets are reported as assets of SCPS (title holder), the component unit, thereby increasing the net assets of SCPS.

The Virginia General Assembly amended the *Code of Virginia* to allow a tenancy in common with a school division whenever the locality incurs a financial obligation which is payable over more than one fiscal year for the acquisition of any school property. The tenancy in common terminates when the associated debt has been paid in full. For financial reporting purposes, the legislation permits the locality to report the portion of the school property related to any outstanding financial obligation, thus eliminating a potential deficit from financing capital assets with debt. The legislation allows local governments to elect not to acquire a tenancy in common by adopting a resolution to that effect.

The County concluded that while joint tenancy would resolve a deficit in the primary government's net assets, the continual computation process that would be required to allocate principal, interest, asset additions and depreciation between the County and SCPS would be cumbersome and not provide any added benefit to the financial statements. Therefore, the Board of Supervisors of the County adopted a resolution declining tenancy in common for current and future financial obligations.

**M. ENCUMBRANCES**

SCPS uses encumbrance accounting where purchase orders, contracts and other commitments for the expenditure of funds are reported as restricted, committed, assigned or unassigned fund balance. Encumbrances represent the estimated amount of expenditures resulting when open purchase orders and unfinished contracts and commitments are completed in the subsequent fiscal year. The encumbrances for the Capital Projects Fund do not lapse until the projects are completed and are reported as restricted or committed fund balance at year-end. Funding for all other encumbrances lapse at year-end and require re-appropriation by the County. These are shown as restricted or assigned fund balance to indicate they are not available for other financing purposes.

**N. USE OF ESTIMATES**

The presentation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from these estimates.

**O. STEWARDSHIP, COMPLIANCE, AND ACCOUNTING**

SCPS follows these procedures in establishing the budgetary data reflected in the financial statements.

1. SCPS' Superintendent prepares an annual budget that is presented to the School Board. The School Board then reviews and requests changes be made or approves the Superintendent's Budget and presents it to the County Board of Supervisors.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**O. STEWARDSHIP, COMPLIANCE, AND ACCOUNTING (Continued)**

2. Prior to April 1, the County Administrator submits a proposed budget (operating and capital) to the Board of Supervisors for the fiscal year commencing the following July 1. The budget includes proposed obligations and the means of financing them. The budget embodies estimates of specific amounts of revenue.
3. Public hearings are conducted by the Board of Supervisors to obtain taxpayer and citizen comments.
4. Prior to June 30, the County's budget, which includes SCPS as a component unit, is legally enacted through passage of a resolution by the Board of Supervisors. The School Board then adopts the budget approved by the County and the following individual fund budgets are legally adopted:

**Stafford County Public Schools' Budgets**

***Governmental Funds:***

Operating Fund  
Capital Projects Fund  
Food and Nutrition Services Fund  
Grants Fund

***Proprietary Funds – Internal Service Funds:***

Fleet Services Fund  
Health Benefits Fund  
Workers' Compensation Fund

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. The budget for the proprietary funds serves as a guide and not as legally binding limitations. Although legal restrictions on expenditures are established at the departmental level, effective administrative control over expenditures is maintained through the establishment of more detailed line-item budgets. For the year ended June 30, 2012, there were no expenditures in excess of budgetary appropriations.

The budget is integrated into the accounting system, and the budgetary data, as presented in the financial statements for all funds with annual budgets, comparing actual revenue and expenditures with budgeted amounts as originally adopted, and as amended by the Board of Supervisors through June 30, 2012. Individual amendments were not material in relation to the original appropriations.

**P. FUND EQUITY**

Beginning with fiscal year 2011, the SCPS implemented GASB Statement 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. This Statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. The following classifications describe the relative strength of the spending constraints placed on the purposes for which resources can be used:

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**P. FUND EQUITY (Continued)**

- Nonspendable fund balance – amounts that are not in spendable form (such as inventory and prepaids) or are required to be maintained intact (corpus of a permanent fund);
- Restricted fund balance – amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation;
- Committed fund balance – amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest level action to remove or change the constraint;
- Assigned fund balance – amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority;
- Unassigned fund balance – amounts that are available for any purpose; positive amounts are only reported in the general fund.

When fund balance resources are available for a specific purpose in more than one classification, it is SCPS's policy to use the most restrictive funds first in the following order: restricted, committed, assigned, and unassigned as they are needed.

The School Board establishes (and modifies or rescinds) fund balance commitments by passage of a resolution. This is typically done through adoption and amendment of the budget. A fund balance commitment is further indicated in the budget document as a designation or commitment of the fund (such as for special incentives). Assigned fund balance is established by the School Board through the adoption or amendment of the budget as intended for specific purposes (such as the purchase of capital assets, construction, debt service, or for other purposes).

**Note 2. DEPOSITS AND INVESTMENTS**

***DEPOSITS***

Deposits with banks are covered by the Federal Deposit Insurance Corporation (FDIC) and collateralized in accordance with the Virginia Security for Public Deposits Act (the "Act") Section 2-2-400 et. seq. of the Code of Virginia. Under the Act, banks and savings institutions holding public deposits in excess of the amount insured by FDIC must pledge collateral to the Commonwealth of Virginia Treasury Board. Financial Institutions may choose between two collateralization methodologies and depending upon that choice, will pledge collateral that ranges in amounts from 50% to 130% of excess deposits. Accordingly, all deposits are considered fully collateralized.

***INVESTMENTS***

Statutes authorize the School Board to invest in obligations of the United States or agencies thereof, obligations of the Commonwealth of Virginia or political subdivisions thereof, obligations of the International Bank for Reconstruction and Development (World Bank), the Asian Development Bank, the African Development Bank, "prime quality" commercial paper and certain corporate notes, banker's acceptances, repurchase agreements and the State Treasurer's Local Government Investment Pool (LGIP).

***CUSTODIAL CREDIT RISK***

The School Board's investments at June 30, 2012 were held by the School Board or in the School Board's name by the School Board's custodial banks.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**Note 2. DEPOSITS AND INVESTMENTS (Continued)**

***CREDIT RISK OF DEBT SECURITIES***

Stafford County Public Schools' debt investments as of June 30, 2012 were rated by Standard & Poor's and/or an equivalent national rating organization. The ratings using Standard & Poor's rating scale are presented below:

	<u>AAAm</u>	<u>AAA</u>	<u>A1</u>
VACo/VML Pooled OPEB Trust	\$ 4,697,715	\$ -	\$ -
LGIP	4,720,185	-	-
SNAP	17,352,260	-	-
Total	<u>\$ 26,770,160</u>	<u>\$ -</u>	<u>\$ -</u>

***EXTERNAL INVESTMENT POOLS***

The fair value of the positions in the external investment pools (LGIP and the VACo/VML Pooled OPEB Trust) is the same as the value of the pool shares. As these pools are not SEC-registered, regulatory oversight of the pools rests with the Virginia State Treasury.

**Note 3. DUE FROM STAFFORD COUNTY (PRIMARY GOVERNMENT)**

The receivable due from Stafford County at June 30, 2012 represents SCPS' ending cash balance, excluding the balance reported as "Pooled cash and investments", which was reclassified and reported at year-end as "Due from primary government" in the Operating Fund.

**Note 4. DUE FROM COMMONWEALTH OF VIRGINIA AND FEDERAL GOVERNMENT**

Significant amounts of intergovernmental receivables due from other governments at June 30, 2012 were as follows:

	<b>Nonmajor</b>		<b>Nonmajor</b>	
	<b>Governmental</b>	<b>Funds - Food and</b>	<b>Governmental</b>	
	<b>Funds -</b>	<b>Nutrition</b>	<b>Funds - Grants</b>	<b>Governmental</b>
<b><i>Intergovernmental</i></b>	<b>Operating Fund</b>	<b>Services Fund</b>	<b>Funds</b>	<b>Funds Total</b>
<b><i>Receivables:</i></b>				
Commonwealth of Virginia	\$ 5,133,158	\$ -	\$ 4,693	\$ 5,137,851
Federal Government	124,530	202,951	1,144,730	1,472,211
Total	<u>\$ 5,257,688</u>	<u>\$ 202,951</u>	<u>\$ 1,149,423</u>	<u>\$ 6,610,062</u>

The receivable from the Commonwealth of Virginia is primarily attributed to state sales taxes due to the school system. The Virginia Retail Sales and Use Tax Act requires one and one-eighth cents out of every five cents collected in State Sales Tax be distributed to school divisions based on school-age population. The receivable from the Commonwealth of Virginia also includes SCPS' allocation of the Virginia Public School Authority Educational Technology note proceeds. These proceeds are available to school divisions for qualified technology expenditures. Amount due from the Commonwealth of Virginia in the Grants Fund is attributed to a Safe Routes to School grant.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**Note 4. DUE FROM COMMONWEALTH OF VIRGINIA AND FEDERAL GOVERNMENT(Continued)**

Amounts due from the federal government in the Operating Fund are attributed primarily to FAMIS, Medicaid and JROTC reimbursements. Amounts due from the federal government in the Food and Nutrition Services Fund are attributed solely to the free and reduced breakfast and lunch programs. The Grants Fund federal receivable consists of Title 1 and Title II Part A programs that enhance the instruction for disadvantaged children and Head Start program.

SCPS' receivables are considered fully collectible and therefore an allowance for uncollectible accounts does not apply to these receivables.

**Note 5. INTERFUND TRANSFERS**

In the fiscal year ended June 30, 2012, the majority of the inter-fund transfers made were from the Operating Fund to the Health Benefits Fund. During the fiscal year, each fund accounted for healthcare premium payments to the Health Benefits Fund totaling \$22,956,763, which was classified as administrative, attendance and health expenditures. The inter-fund transfers made during the year ended June 30, 2012 were, as follows:

<i>Transfer from:</i>	<b>Operating Fund</b>	<b>Total</b>
<i>Transfer to:</i>		
Workers' Compensation Fund	\$ 500,000	\$ 500,000
Total	<u>\$ 500,000</u>	<u>\$ 500,000</u>

The transfer from the Operating Fund to the Worker's Compensation Fund was to cover the costs incurred in the Worker's Compensation Fund.

**Note 6. CHANGES IN LONG-TERM DEBT**

The following is a summary of long-term liability activity of SCPS for the year ended June 30, 2012:

	<b>Amounts Payable at 7/1/11</b>	<b>Increases</b>	<b>Decreases</b>	<b>Amounts Payable at 6/30/12</b>	<b>Amounts Due within One Year</b>
<b><i>Governmental Activities:</i></b>					
General Long-Term Debt:					
Capital Lease	\$ 2,039,918	\$ -	\$ 305,132	\$ 1,734,786	\$ 318,292
Compensated Absences *	5,424,835	1,264,948	401,246	6,288,537	410,566
Note Payable - Stafford County	1,230,000	-	75,000	1,155,000	75,000
<b><i>Internal Service Funds:</i></b>					
Compensated Absences	140,117	11,528	9,288	142,357	8,772
Total	<u>\$ 8,834,870</u>	<u>\$ 1,276,476</u>	<u>\$ 790,666</u>	<u>\$ 9,320,680</u>	<u>\$ 812,630</u>

\* The Operating Fund is used to liquidate the liability for compensated absences.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**Note 6. CHANGES IN LONG-TERM DEBT (continued)**

On July 8, 2010, SCPS received the proceeds of a note payable from Stafford County in the amount of \$1,305,000. The note is related to a VPSA bond Stafford County received from Virginia Public School Authority. It is a principal only note with an annual payment due June 30<sup>th</sup> each year for 17 years. The payments are as follows:

<b>Fiscal year ending June 30:</b>	<b>Amount</b>
2013	\$ 75,000
2014	75,000
2015	75,000
2016	75,000
2017	75,000
2018-2022	380,000
2022-2027	400,000
Total future payments	<u>\$ 1,155,000</u>

**Note 7. CAPITAL LEASE OBLIGATIONS**

SCPS contracted to perform a detailed energy audit to determine the energy savings potential from an energy savings contract. The results indicated that such a contract would reduce the energy and operating costs of SCPS, while updating or replacing building system equipment.

The financing for this project was structured as a Tax-exempt Municipal Lease and qualifies as a capital lease for accounting purposes. The total amount financed was \$3,204,186, including capitalized interest of \$60,289, and \$1,734,786 is outstanding as of June 30, 2012.

For the year ended June 30, 2012, interest expense from the capital lease obligation totaled \$81,776.

The maturities of future minimum lease payments and the net present value of capitalized lease obligations as of June 30, 2012 are as follows:

<b>Fiscal year ending June 30:</b>	<b>Amount</b>
2013	\$ 386,909
2014	386,909
2015	386,909
2016	386,909
2017	386,908
Total future minimum lease payments	<u>1,934,544</u>
Less: interest included in total future minimum lease payments	<u>199,758</u>
Net present value of capitalized lease obligations	<u>\$ 1,734,786</u>

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

**Note 8. CAPITAL ASSETS**

The following is a summary of the changes in *Total capital assets, net - governmental activities* for the fiscal year ended June 30, 2012:

	Balance July 1, 2011	Increases	Decreases	Re- classifications	Balance June 30, 2012
<b><i>Governmental Activities :</i></b>					
<u>Non-depreciable capital assets:</u>					
Land	\$ 32,935,240	\$ 92,734	\$ -	\$ 10,373	\$ 33,038,347
Assets not yet placed in service	153,882	60,606	(26,754)	(105,829)	81,905
Construction in progress	4,413,400	3,870,596	-	(2,608,795)	5,675,201
Total non-depreciable capital assets	37,502,522	4,023,936	(26,754)	(2,704,251)	38,795,453
<u>Depreciable capital assets:</u>					
Land improvements	37,093,945	1,081,835	-	489,855	38,665,635
Buildings & building improvements	408,549,084	12,740,607	-	1,998,125	423,287,816
Furniture, fixtures & equipment	8,550,561	523,774	(48,818)	129,673	9,155,190
Vehicles	19,636,617	1,552,800	(289,738)	-	20,899,679
Software	396,530	115,848	-	-	512,378
Technology infrastructure	834,063	356,173	-	86,598	1,276,834
Water treatment system	635,154	-	-	-	635,154
Total depreciable capital assets	475,695,954	16,371,037	(338,556)	2,704,251	494,432,686
<u>Less accumulated depreciation for:</u>					
Land improvements	(8,952,629)	(1,984,367)	-	-	(10,936,996)
Buildings & building improvements	(114,536,753)	(10,981,569)	-	-	(125,518,322)
Furniture, fixtures & equipment	(5,189,139)	(677,574)	48,566	-	(5,818,147)
Vehicles	(11,311,200)	(1,066,385)	288,925	-	(12,088,660)
Software	(215,650)	(90,891)	-	-	(306,541)
Technology infrastructure	(65,169)	(52,773)	-	-	(117,942)
Water treatment system	(373,212)	(37,235)	-	-	(410,447)
Total accumulated depreciation	(140,643,752)	(14,890,794)	337,491	-	(155,197,055)
Total depreciable capital assets, net	335,052,202	1,480,243	(1,065)	-	339,235,631
<b>Total capital assets, net - governmental activities</b>	<b>\$372,554,724</b>	<b>\$ 5,504,179</b>	<b>\$ (27,819)</b>	<b>\$ -</b>	<b>\$ 378,031,084</b>

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**Note 8. CAPITAL ASSETS (Continued)**

Depreciation expense was allocated to the governmental-wide functions as follows:

<b>Function</b>	<b>Depreciation expense</b>
Instruction	\$ 434,849
Administration, attendance and health	35,063
Pupil transportation	954,934
Operation and maintenance	492,903
Food and nutrition services	79,494
Facilities	12,413,797
Technology	479,754
<b>Total depreciation</b>	<b>\$ 14,890,794</b>



**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

**Note 8. CAPITAL ASSETS (Continued)**

The following is a summary of the changes in *Total capital assets, propriety funds* (i.e., for SCPS' Fleet Services Fund, an internal service fund) for the fiscal year ended June 30, 2012:

	Balance July 1, 2011	Increases	Decreases	Re- classifications	Balance June 30, 2012
<b><i>Internal - Service activities:</i></b>					
<u>Non-depreciable capital assets:</u>					
Land	\$ 37,357	\$ -	\$ -	\$ -	\$ 37,357
Construction in progress	-	225,366	-	-	225,366
Total non-depreciable capital assets	37,357	225,366	-	-	262,723
<u>Depreciable capital assets:</u>					
Land improvements	942,970	-	-	-	942,970
Buildings & building improvements	1,167,490	57,765	-	-	1,225,255
Furniture, fixtures & equipment	130,372	5,500	-	-	135,872
Vehicles	33,277	-	-	-	33,277
Software	78,725	-	-	-	78,725
Total depreciable capital assets	2,352,834	63,265	-	-	2,416,099
<u>Less accumulated depreciation for:</u>					
Land improvements	(226,242)	(47,514)	-	-	(273,756)
Buildings & building improvements	(699,192)	(40,372)	-	-	(739,564)
Furniture, fixtures & equipment	(58,856)	(9,073)	-	-	(67,929)
Vehicles	(17,047)	(4,160)	-	-	(21,207)
Software	(23,617)	(15,745)	-	-	(39,362)
Total accumulated depreciation	(1,024,954)	(116,864)	-	-	(1,141,818)
Total depreciable capital assets, net	1,327,880	(53,599)	-	-	1,274,281
<b>Total capital assets, net</b>					
<b>- internal - service activities</b>	\$ 1,365,237	\$ 171,767	\$ -	\$ -	\$ 1,537,004

**Note 9. CONSTRUCTION COMMITMENTS**

At June 30, 2012, SCPS had contractual commitments of \$15.0 million in the Capital Projects Fund for construction of various projects.

**Note 10. RELATED PARTIES**

With the exception of the County, which funds a large portion of the SCPS budget and is the custodian of the majority of SCPS' cash and cash equivalents, the school system has no significant related parties.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**Note 11. DEBT SERVICE**

The Code of Virginia prohibits SCPS from having borrowing or taxing authority. The County issues and services the general obligation debt to finance the purchase or construction of school facilities. The debt is not secured by the assets purchased or constructed but by the full faith and credit and taxing authority of the County. Since SCPS is not obligated to repay principal or interest on any general obligation debt incurred on SCPS' behalf, the debt is recorded in the County's government-wide financial statements.

**Note 12. RISK MANAGEMENT**

SCPS is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters for which the SCPS carries commercial insurance through Vacorp. Settled claims from these risks have not exceeded commercial coverage for the past three years.

SCPS is a member of the Virginia Municipal League Programs (VML) for workers' compensation. This program is administered by a servicing contractor, which furnishes claims review and processing. Each Association member jointly and severally agrees to assume, pay and discharge any liability. SCPS pays Virginia Municipal Group contributions and assessments based upon classifications and rates into a designated cash reserve fund out of which expenses of the Association and claims and awards are to be paid. In the event of a loss deficit and depletion of all available excess insurance, the Association may assess all members in the proportion in which the premium of each bears to the total premiums of all members in the year in which such deficit occurs.

SCPS carries commercial insurance for all risks of loss, except for workers' compensation. Like the County, SCPS participates in the VML public entity risk pool. Settled claims have not exceeded commercial insurance coverage and there have not been any significant reductions in insurance coverage over the previous year. The total estimated workers' compensation insurance claims payable as of June 30, 2012 was \$389,425, of which \$350,483 was estimated to be current claims payable.

Beginning in fiscal year 2002, SCPS revised its health insurance plan to fully retain the associated risk. The risk financing is accounted for in the Health Benefits Fund. Premiums are paid for all full-time employees of the SCPS to a claims administrator who processes all claims.

Liabilities are reported when it is possible that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include any amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering recent settlement trends including frequency and amount of payouts. The change in the claims liabilities balance during the past two years is as follows:

Liabilities are reported when it is possible that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include any amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering recent settlement trends including frequency and amount of payouts. The change in the claims liabilities balance during the past two years is as follows:

<b>Fiscal Year Ended June 30,</b>	<b>2012</b>	<b>2011</b>
Unpaid claims, beginning of fiscal year	\$ 4,260,708	\$ 4,006,316
Incurred claims (including IBNR)	24,338,084	22,250,561
Claims payments	(24,159,334)	(21,996,169)
Unpaid claims, end of fiscal year	<u>\$ 4,439,458</u>	<u>\$ 4,260,708</u>

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**Note 13. LITIGATION AND CONTINGENT LIABILITIES**

SCPS is contingently liable with respect to lawsuits and other claims which arise in the ordinary course of its operations. It is the opinion of SCPS' management, based on advice from legal counsel, that any losses incurred as a result of claims existing as of June 30, 2012 will not be material to the financial statements.

Federal programs in which the School Board participates were audited in accordance with the provisions of the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Government, and Non-Profit Organizations. Pursuant to the provisions of this circular all major programs and certain other programs were tested for compliance with applicable grant requirements. While no matters of noncompliance were disclosed by our audit, the Federal Government may subject grant programs to additional compliance tests which may result in disallowed expenditures. In the opinion of management, any future disallowance of current grant program expenditures, if any, would be immaterial.

**Note 14. DEFINED BENEFIT PENSION PLAN**

**A. PLAN DESCRIPTION**

Name of Plan: Virginia Retirement System (VRS)  
Identification of Plan: Agent and Cost-Sharing Multiple-Employer Defined Benefit Pension Plan  
Administering Entity: Virginia Retirement System (System)

All full-time, salaried permanent (professional) employees of public school divisions and employees of participating employers are automatically covered by VRS upon employment. Benefits vest after five years of service credit. Members earn one month of service credit for each month they are employed and their employer is paying into the VRS. Members are eligible to purchase prior public service, active duty military service, certain periods of leave and previously refunded VRS service as credit in their plan.

VRS administers two defined benefit plans for local government employees – Plan 1 and Plan 2:

- Members hired before July 1, 2010 and who have service credits before July 1, 2010 are covered under Plan 1. Non-hazardous duty members are eligible for an unreduced retirement benefit beginning at age 65 with at least five years of service credit or age 50 with at least 30 years of service credit. They may retire with a reduced benefit early at age 55 with at least 5 years of service credit or age 50 with at least ten years of service credit.
- Members hired or rehired on or after July 1, 2010 and who have no service credits before July 1, 2010 are covered under Plan 2. Non-hazardous duty members are eligible for an unreduced benefit beginning at their normal Social Security retirement age with at least five years of service credit or when the sum of their age and service equals 90. They may retire with a reduced benefit as early as age 60 with at least five years of service credit.
- Eligible hazardous duty members in Plan 1 and Plan 2 are eligible for an unreduced benefit beginning at age 60 with at least 5 years of service credit or age 50 with at least 25 years of service credit. These members include sheriffs, deputy sheriffs and hazardous duty employees of political subdivisions that have elected to provide enhanced coverage for hazardous duty service. They may retire with a reduced benefit as early as age 50 with at least five years of service credit. All other provisions of the member's plan apply.

**STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
June 30, 2012**

---

**Note 14. DEFINED BENEFIT PENSION PLAN (Continued)**

**A. PLAN DESCRIPTION (continued)**

The VRS Basic Benefit is a lifetime monthly benefit based on a retirement multiplier as a percentage of the member's average final compensation multiplied by the member's total service credit. Under Plan 1, average final compensation is the average of the member's 36 consecutive months of highest compensation. Under Plan 2, average final compensation is the average of the member's 60 consecutive months of highest compensation. The retirement multiplier for non-hazardous duty members is 1.70 %. The retirement multiplier for sheriffs and regional jail superintendents is 1.85%. The retirement multiplier for eligible political subdivision hazardous duty employees other than sheriffs and jail superintendents is 1.70% or 1.85% as elected by the employer. At retirement, members can elect the Basic Benefit, the Survivor Option, a Partial Lump-Sum Option Payment (PLOP) or the Advance Pension Option. A retirement reduction factor is applied to the Basic Benefit amount for members electing the Survivor Option, PLOP or Advance Pension Option or those retiring with a reduced benefit.

Retirees are eligible for an annual cost-of-living adjustment (COLA) effective July 1 of the second calendar year of retirement. Under Plan 1, the COLA cannot exceed 5.00%; under Plan 2, the COLA cannot exceed 6.00%. During years of no inflation or deflation, the COLA is 0.00%. The VRS also provides death and disability benefits. Title 51.1 of the Code of Virginia (1950), as amended, assigns the authority to establish and amend benefit provisions to the General Assembly of Virginia.

The system issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information for VRS. A copy of the most recent report may be obtained from the VRS Web site at <http://www.varetire.org/Pdf/Publications/2011-annual-report.pdf> or by writing to the System's Chief Financial Officer at P.O. Box 2500, Richmond, VA, 23218-2500.

**B. FUNDING POLICY**

Plan members are required by Title 51.1 of the Code of Virginia (1950), as amended, to contribute 5.00% of their compensation toward their retirement. All or part of the 5.00% member contribution may be assumed by the employer. In addition, the SCPS is required to contribute the remaining amounts necessary to fund its participation in the VRS using the actuarial basis specified by the Code of Virginia and approved by the VRS Board of Trustees. This 5% member contribution may be assumed by the employer. The SCPS contribution rate for professional and non-professional employees for the fiscal year ended 2012 were 11.33% and 13.68%, respectively, of annual covered payroll.

Total contributions to the VRS State Teachers Pool for the fiscal years ended June 30, 2012, 2011, and 2010 were \$15,914,751, \$12,511,835, and \$15,704,158 (including both the employer and employee portions) respectively, representing 11.33%, 8.93%, and 11.24% , respectively, of the annual covered payroll for the three fiscal years then ended. The contributions equaled the required contributions for each year..

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**Note 14. DEFINED BENEFIT PENSION PLAN (Continued)**

**B. FUNDING POLICY (continued)**

For fiscal year 2012, SCPS' actual annual pension cost of \$1,183,572 was equal to its required and actual contribution for the nonprofessional employees. Below is a schedule of the Pension trend for nonprofessional employees:

**Three-year Pension Trend Information for SCPS:**

<b>Fiscal Year Ending</b>	<b>Annual Pension Cost (APC)</b>	<b>% of APC Contributed</b>	<b>Net Pension Obligation</b>
June 30, 2012	\$1,183,572	100.00%	-
June 30, 2011	\$1,196,986	100.00%	-
June 30, 2010	\$1,323,860	100.00%	-

**C. ANNUAL PENSION COST**

The FY 2012 required contribution was determined as part of the June 30, 2009 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions at June 30, 2009 included (a) an investment rate of return (net of administrative expenses) of 7.5%, (b) projected salary increases ranging from 3.75% to 5.60% per year for general government employees and 3.50% to 4.75% for employees eligible for enhanced benefits available to law enforcement officers, firefighters, and sheriffs, and (c) a cost-of-living adjustment of 2.50% per year. Both the investment rate of return and the projected salary increases include an inflation component of 2.50%. The actuarial value of the SCPS's assets is equal to the modified market value of assets. This method uses techniques that smooth the effects of short-term volatility in the market value of assets over a five-year period. SCPS's unfunded actuarial accrued liability is being amortized as a level percentage of projected payrolls on an open basis. The remaining amortization period at June 30, 2009 for the Unfunded Actuarial Accrued Liability (UAAL) was 20 years.

**D. FUNDED STATUS AND FUNDING PROGRESS**

As of June 30, 2011, the most recent actuarial valuation date, the School Board's plan was 77.06% funded. The actuarial accrued liability for benefits was \$23,521,671, and the actuarial value of assets was \$18,125,118, resulting in an unfunded actuarial accrued liability (UAAL) of \$5,396,553. The covered payroll (annual payroll of active employees covered by the plan) was \$8,652,954 and the ratio of the UAAL to the covered payroll was 62.37%.

The schedule of funding progress, presented as Required Supplemental Information (RSI) following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of the plan assets is increasing over time relative to the actuarial accrued liability (AAL) for benefits.

**Note 15. OTHER POST-EMPLOYMENT BENEFITS (OPEB) MEDICAL PLAN**

**A. PLAN DESCRIPTION**

Stafford County Public Schools' post-employment medical plan (the plan) is a single-employer defined benefit health care plan which offers health insurance for retired employees. The plan is administered by the School Board of Stafford County, Virginia and has no separate financial report.

**STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
June 30, 2012**

---

***Note 15. OTHER POST-EMPLOYMENT BENEFITS (OPEB) MEDICAL PLAN (Continued)***

**A. PLAN DESCRIPTION (continued)**

***RETIREMENT BENEFITS***

Plan participants are eligible for coverage based upon normal retirement at age 65 with 5 years of service or at age 50 with 30 years of service or early retirement at age 50 with 10 years of service or at age 55 with 5 years of service in accordance with the eligibility provisions of the Virginia Retirement System (VRS) retirement plan.

In addition, plan participants are also eligible to receive a health insurance credit (HIC) based upon retirement at age 50 for up to a minimum of 10 years and a maximum of 30 years of service, with the employer contribution (subsidy) percentages ranging from 15% to 100%. The HIC represents a subsidy of post-employment health care premiums for retirees, which is applied only to individual medical coverage. Retirees may elect to continue spousal and/or dependent coverage upon retirement, but they must pay the entire cost of that coverage.

The employer's subsidized portion of the participants' benefit is determined after any credit given to the retiree from the VRS. For inactive participants, the VRS subsidy amount paid to retirees was used. For active participants, the HIC provided by VRS was determined by multiplying the participants' years of service (up to a maximum of 30 years) by \$1.50 for non-professional employees and \$4.00 for professional employees.

***DISABILITY BENEFITS***

The VRS disability eligibility is the date of hire for a participant, which is the same eligibility SCPS requires. Disability participants receive the same subsidy percentage as a retiree, except there is no age 50 requirement to receive the employer subsidy. The employer's subsidized portion of the participants' benefit is determined after any credit given to the retiree from the VRS.

***SURVIVOR BENEFITS***

Surviving spouses of participants with dependent coverage can stay on the plan, but receive no subsidy from SCPS.

***MEDICARE COVERAGE OPTIONS***

Pre-Medicare retirees may continue to remain in one of the three options for medical and prescription drug coverage offered to active participants. Once the participant is Medicare eligible they can continue with the Medicare carve-out plan, which is offered secondary to Medicare.

***ACTUARIAL METHODS AND ASSUMPTIONS***

***Cost Method***

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The entry age normal cost method is used to determine the Plan's liabilities and costs. Under this cost method, the actuarial present value of projected benefits of every active Participant as if the Plan's provisions on the valuation date had always been in effect, is determined as a level percentage of expected annual earnings for each future year of expected service. A normal annual cost from the assumed entry date is determined by applying this percentage of pay to the assumed earnings for that year (or if benefits are not pay related, the level amount for each year).

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

---

**Note 15. OTHER POST-EMPLOYMENT BENEFITS (OPEB) MEDICAL PLAN (Continued)**

**A. PLAN DESCRIPTION (continued)**

Under this method, inactive participants have no normal cost, and their actuarial liability is the present value of the plan benefits to which they and their beneficiaries are entitled. The Plan's total annual normal cost and actuarial liability are the sum of the individual participant amounts.

An experience gain or loss is a decrease or increase in the unfunded actuarial liability attributable to actual experience that differed from that expected by the actuarial assumptions. Such gains or losses are explicitly recognized under this method. The UAAL is being amortized as a level percentage of projected payroll on an open basis.

**Cost Method**

**Interest Assumptions**

The actuarial assumptions of the plan as of June 30, 2012 are as follows:

- Discount rate 6.5%
- VRS retiree credit increase 4.0%
- Payroll growth 4.0%

**B. FUNDING POLICY**

The School Board establishes employer contribution rates for plan participants as part of the annual budget process. The School Board also determines whether to partially or fully fund the plan during the annual budget process.

**C. ANNUAL OPEB COST AND NET OPEB OBLIGATION**

The ARC represents an actuarially computed annual level of funding that, if paid on an ongoing basis, is projected to cover the normal cost of OPEB and amortize the unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The School Board's annual OPEB cost (expense) for the year ended June 30, 2012 was \$6,569,000 (comprised of the annually required contribution (ARC) of \$6,320,054 plus interest on the beginning net OPEB obligation of \$1,326,168 less an ARC adjustment of \$1,077,222) and the annual contributions were \$3,589,375, yielding an unfunded annual OPEB cost of \$2,979,625.

The School Board's annual OPEB cost, the percentage of annual OPEB cost contributed and the net OPEB obligation for fiscal years 2012, 2011, and 2010 are as follows:

<u>Fiscal</u> <u>Year Ended</u>	<u>Annual</u> <u>OPEB Cost</u>	<u>Annual</u> <u>Contribution</u>	<u>Percentage of Annual</u> <u>OPEB Cost Contributed</u>	<u>Net OPEB</u> <u>Obligation</u>
June 30, 2012	\$ 6,569,000	\$ 3,589,375	54.64%	\$ 23,382,201
June 30, 2011	\$ 9,106,473	\$ 1,138,038	12.50%	\$ 20,402,575
June 30, 2010	\$ 5,552,873	\$ 2,737,604	49.30%	\$ 12,434,140

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

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**Note 15. OTHER POST-EMPLOYMENT BENEFITS (OPEB) MEDICAL PLAN (Continued)**

**D. FUNDED STATUS AND PROGRESS**

As of June 30, 2010, the most recent valuation date, the plan was 2.5% funded. The actuarial accrued liability for benefits was \$89,408,000, and the actuarial value of the assets was \$2,236,000, resulting in an unfunded actuarial liability (UAAL) of \$87,172,000. The covered payroll (annual payroll of active employees) was \$102,349,123, and the ratio of the UAAL to the covered payroll was 85.17%.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revisions as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for plan benefits.

**Note 16. VRS HEALTH INSURANCE CREDIT OPEB PLAN**

**A. PLAN DESCRIPTION**

Stafford County Public Schools (SCPS) participates in the state's post-employment Health Insurance Credit (HIC) Program, a plan designed to assist retirees with the cost of health insurance coverage. This program is an agent and cost-sharing, multiple-employer defined benefit plan administered by the Virginia Retirement System (VRS).

The Virginia General Assembly establishes the dollar amount of the health insurance credit for each year of creditable service. The credit amount and eligibility differs for state, school division, political subdivision, local officer, local social services department and general registrar retirees.

An employee of SCPS retiring under the VRS (the "System") with at least 15 years of total creditable service in the System and is enrolled in a health insurance plan, is eligible to receive a monthly health insurance credit of \$1.50 per year of creditable service up to a maximum monthly credit of \$45. However, such credit shall not exceed the health insurance premium for the employee. Disabled retirees automatically receive the maximum monthly health insurance credit of \$45.

Benefit provisions and eligibility requirements are established by Title 51.1, Chapter 14 of the Code of Virginia. The VRS actuarially determines the amount necessary to fund all credits provided, reflects the costs of such credits in the applicable employer rate pursuant to § 51.1-145, and prescribes such terms and conditions as are necessary to carry out the provisions of the health insurance credit program. VRS issues separate financial statements as previously discussed in Note 14.

**ACTUARIAL METHODS AND ASSUMPTIONS**

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used included techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.



**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

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**Note 16. VRS HEALTH INSURANCE CREDIT OPEB PLAN (Continued)**

**A. PLAN DESCRIPTION (continued)**

**Cost Method**

The entry age normal cost method was used to determine the plan's funding liabilities and costs. The actuarial assumptions included a 7.0% investment rate of return, compounded annually, including an inflation component of 2.5%, and a payroll growth rate of 3%. The UAAL is being amortized as a level percentage of payroll on an open basis. The remaining open amortization period at September 30, 2011 was 26 years.

**B. FUNDING POLICY**

As a participating local political subdivision, SCPS is required to contribute the entire amount necessary to fund participation in the program using the actuarial basis specified by the Code of Virginia and the VRS Board of Trustees. SCPS' contribution rate effective for the upcoming fiscal year is .26% of annual covered payroll.

**C. ANNUAL OPEB COST AND NET OPEB OBLIGATION**

The annual cost of OPEB under Governmental Accounting Standards Board (GASB) Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions*, is based on the annual required contribution (ARC) determined for each fiscal year. SCPS is required to contribute the ARC, an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

For 2012, SCPS' contribution of \$22,495 was equal to the ARC and OPEB cost. SCPS' annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligations for 2012, 2011, and 2010 are as follows:

Fiscal Year Ending	OPEB Cost (ARC)	Percentage of ARC Contributed	Net OPEB Obligation
6/30/2012	\$ 22,495	100.00%	-
6/30/2011	\$ 22,750	100.00%	-
6/30/2010	\$ 37,331	100.00%	-

**D. FUNDING STATUS AND FUNDING PROGRESS**

The funded status of the plan as of September 30, 2011, the most recent actuarial valuation date, is as follows:

Actuarial accrued liability (AAL)	\$	324,869
Actuarial value of plan assets	\$	170,484
Unfunded actuarial accrued liabilities (UAAL)	\$	154,384
Funded ratio (actuarial value of plan assets/AAL)		52.48%
Covered payroll (active plan members)	\$	8,652,954
UAAL as a percentage of covered payroll		1.78%

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

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**Note 16. VRS HEALTH INSURANCE CREDIT OPEB PLAN (Continued)**

**D. FUNDING STATUS AND FUNDING PROGRESS (continued)**

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future and reflect a long-term perspective. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

The schedule of funding progress, presented as required supplementary information following the notes to the financial statements presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations.

**E. PROFESSIONAL EMPLOYEES**

The School Board participates in the Health Insurance Credit Program, a plan designed to assist retirees with the cost of health insurance coverage. This program is a cost sharing, multiple-employer defined benefit plan administered by the Virginia Retirement System (VRS). The Virginia General Assembly establishes the dollar amount of the health insurance credit for each year of creditable service.

A teacher, who retires under VRS with at least 15 years of total creditable service under the System and is enrolled in a health insurance plan, is eligible to receive a monthly health insurance credit of \$4 per year of creditable service. However, such credit shall not exceed the health insurance premium for the retiree. Disabled retirees automatically receive a monthly health insurance credit of \$4 multiplied by the larger of (i) twice the amount of their creditable service per month or (ii) the amount of monthly creditable service they would have completed at age 60 if they had remained in service to that age.

The School Board is required to contribute, at an actuarially determined rate, the entire amount necessary to fund participation in the program. The current rate is 0.60% of annual covered payroll. The School Board's contributions to VRS for the years ended June 30, 2012, 2011, and 2010 were \$844,063, \$841,378, and \$1,027,636, respectively and equaled the required contributions for each year.

**Note 17. PRIOR PERIOD ADJUSTMENTS**

**A. NET ASSETS OF THE GOVERNMENTAL-WIDE FINANCIAL STATEMENTS**

The net assets of the Government-wide financial statements as of June 30, 2011 were understated by \$5,850,000, since land, contributed to SCPS from Stafford County, should have been recognized as a capital asset in prior years.

	<b>Governmental Activities</b>
Net assets, June 30, 2011, as previously reported	\$ 382,282,274
Effect of recording the land acquisition	5,850,000
Net assets, June 30, 2011, as restated	<u>\$ 388,132,274</u>

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**June 30, 2012**

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**A. NET ASSETS OF THE GOVERNMENTAL-WIDE FINANCIAL STATEMENTS (Continued)**

**B. STATEMENT OF CHANGES IN ASSETS AND LIABILITIES**

The beginning balance of the Employee Flexible Spending Agency Fund as of June 30, 2011 was understated by \$109,637, as this fund was not reflected in the Comprehensive Annual Financial Report for the year ending June 30, 2011.

	<b>Employee Flexible Spending Agency Fund</b>
Net assets, June 30, 2011, as previously reported	\$ -
Effect of recording the fund	109,637
Net assets, June 30, 2011, as restated	<u>\$ 109,637</u>

**Note 18. DEFICIT IN NET ASSETS**

The Health Benefits Fund had a deficit net asset balance of \$5,670,268 as of June 30, 2012.

**Note 19. SUBSEQUENT EVENTS**

In October 2012, SCPS sold 8.611 acres to Virginia Department of Transportation for \$1 million dollars. This land was undeveloped and located northeast of the Moncure Elementary School building. The proceeds will be used to construct a replacement building for Moncure Elementary School.

On August 20, 2012, SCPS entered into a capital lease agreement with US Bancorp. The amount financed through the agreement is \$300,500 for purchase and installation of three new lifts at Fleet services.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCE - BUDGET AND ACTUAL**  
**Operating Fund**  
**For the Fiscal Year Ended June 30, 2012**

Exhibit M

	Budget			Variance from Final Budget Over (Under)
	Original	Final	Actual	
REVENUES				
Intergovernmental:				
Stafford County	\$101,693,774	\$101,927,020	\$ 98,599,339	\$ (3,327,681)
Commonwealth of Virginia	126,262,348	126,273,848	126,299,165	25,317
Federal Government	7,205,265	7,254,517	8,150,108	895,591
Total intergovernmental revenues	235,161,387	235,455,385	233,048,612	(2,406,773)
Charges for services:				
Tuition and fees	792,500	997,030	721,180	(275,850)
Recovered costs	615,000	853,824	1,084,925	231,101
Miscellaneous	425,000	420,894	296,644	(124,250)
Total revenues	236,993,887	237,727,133	235,151,361	(2,575,772)
EXPENDITURES				
Current operating:				
Instruction	175,649,232	179,396,231	175,674,867	(3,721,364)
Administration, attendance and health	10,478,010	10,310,443	10,004,623	(305,820)
Pupil transportation	13,741,421	13,526,553	13,140,683	(385,870)
Operation and maintenance	21,707,827	21,721,794	20,671,904	(1,049,890)
Food and nutrition services	185,804	225,058	222,918	(2,140)
Facilities	295,000	350,934	182,034	(168,900)
Technology	13,636,699	15,419,136	13,637,645	(1,781,491)
Capital outlay	937,985	3,883,045	3,321,051	(561,994)
Debt service:				
Principal	461,909	380,132	380,132	-
Interest and fiscal charges	-	81,777	81,776	(1)
Total expenditures	237,093,887	245,295,103	237,317,633	(7,977,470)
Excess (deficiency) of revenues over (under) expenditures				
	(100,000)	(7,567,970)	(2,166,272)	5,401,698
OTHER FINANCING SOURCES (USES)				
Transfers from (to) other funds, net	100,000	(400,000)	(500,000)	(100,000)
Net change in fund balance	-	\$ (7,967,970)	(2,666,272)	\$ 5,301,698
Fund balance, beginning - July 1, 2011			7,967,970	
Fund balance, ending - June 30, 2012			\$ 5,301,698	

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**SCHEDULE OF FUNDING PROGRESS FOR DEFINED PENSION BENEFIT PLAN**  
**Last Five Fiscal Years**

Exhibit N

**A. Virginia Retirement System**

**For Non-professional Employees:**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded Actuarial Accrued Liability (UAAL) (b) - (a)	Funded Ratio (a) / (b)	Annual Covered Payroll (c)	UAAL as a Percentage of Covered Payroll {(b) - (a)} / (c)
June 30, 2011	18,125,118	23,521,671	5,396,553	77.06%	8,652,954	62.37%
June 30, 2010	17,171,281	22,318,924	5,147,643	76.94%	9,204,760	55.92%
June 30, 2009	16,407,925	19,741,420	3,333,495	83.11%	9,355,749	35.63%
June 30, 2008	15,105,330	18,143,961	3,038,631	83.25%	9,423,081	32.25%
June 30, 2007	12,924,290	16,463,072	3,538,782	78.50%	9,275,202	38.15%

**B. Other Post-Employment Benefits (OPEB) Medical Plan**

**For Professional and Non-professional Employees:**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded Actuarial Accrued Liability (UAAL) (b) - (a)	Funded Ratio (a) / (b)	Annual Covered Payroll (c)	UAAL as a Percentage of Covered Payroll {(b) - (a)} / (c)
After Plan Design Change:						
July 1, 2010	2,236,000	89,408,000	87,172,000	2.50%	102,349,123	85.17%
July 1, 2008	1,058,479	50,636,479	49,578,000	2.09%	106,020,819	46.76%
Before Plan Design Change:						
July 1, 2007	-	7,967,000	7,967,000	0.00%	103,300,000	7.71%

**C. VRS Health Insurance Credit OPEB Plan**

**For Non-professional Employees:**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded Actuarial Accrued Liability (UAAL) (b) - (a)	Funded Ratio (a) / (b)	Annual Covered Payroll (c)	UAAL as a Percentage of Covered Payroll {(b) - (a)} / (c)
September 30, 2011	170,484	324,869	154,384	52.48%	8,652,954	1.78%
September 30, 2010	138,036	300,205	162,169	45.98%	9,204,760	1.76%
September 30, 2009	102,886	260,568	157,682	39.49%	9,355,749	1.69%
September 30, 2008	101,971	303,765	201,794	33.57%	9,423,081	2.14%
September 30, 2007	73,627	417,967	344,340	17.62%	9,275,502	3.71%

**STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
June 30, 2012**

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**A. BUDGETS AND BUDGETARY ACCOUNTING**

SCPS follows these procedures in establishing the budgetary data reflected in the financial statements:

1. The Superintendent prepares an annual budget that is presented to the School Board, usually in January of each year. Budget schedules and deadlines are developed annually.
2. Following public hearing on the Superintendent's Proposed Budget and School Board discussions, the School Board adopts its annual budget and forwards it to the governing body, the County of Stafford's Board of Supervisors, for consideration. This usually takes place in March of each year.
4. Prior to April 1, the County Administrator submits a proposed budget including SCPS as a component unit of the primary government to the Board of Supervisors for the fiscal year commencing the following July 1. This budget includes proposed obligations and means of financing them, which embodies estimates of specific revenue sources. Public hearings are conducted by the Board of Supervisors to obtain taxpayer and citizen comments on the budget.
5. Prior to June 30, the County's annual budget is legally enacted through passage of a resolution by the Board of Supervisors. The School Board adopts the budgets approved by the County, thereby legally adopting these budgets:

**Stafford County Public Schools**

***Governmental Funds:***

Operating Fund  
Capital Projects Fund  
Food and Nutrition Services Fund  
Grants Fund

***Proprietary Funds – Internal Service Funds:***

Fleet Services Fund  
Health Benefits Fund  
Worker's Compensation Fund

6. The budget for the proprietary funds serves as a guide and not as legally binding limitations. Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America.
7. Although legal restrictions on expenditures are established at the departmental level, effective administrative control over expenditures is maintained through the establishment of more detailed line-item budgets.
8. An encumbrance system is used to monitor purchases and contractual commitments during the fiscal year. Any outstanding (open) encumbrances at year-end are reported as a reservation of fund balance. Encumbrances do not constitute expenditures of the current fiscal year. Appropriations with outstanding commitments or encumbrances are carried forward to the following fiscal year.
9. Unexpended, unencumbered appropriations lapse (except for the Capital Projects Fund) and are closed to the proper fund balances at the end of each fiscal year (June 30). However, the Operating Fund's net assets balance (i.e., total assets less total liabilities) not reserved or designated at June 30 for outstanding encumbrances, inventory, prepaid expenses, and future expenditures, revert to the County before closing the fiscal year. Appropriations for the subsequent fiscal year are increased to cover the outstanding encumbrances at June 30 via a re-appropriation of funds by the County. Encumbered appropriations are liquidated through expenditures in the subsequent fiscal year.

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT OF STAFFORD COUNTY, VIRGINIA  
COMBINING BALANCE SHEET  
NONMAJOR GOVERNMENTAL FUNDS  
June 30, 2012

Exhibit O

	<b>Special Revenue Funds</b>		
	<b>Food and Nutrition Services Fund</b>	<b>Grants Fund</b>	<b>Total Nonmajor Governmental Funds</b>
<b>ASSETS</b>			
Pooled cash and investments	\$ 3,648,163	\$ -	\$ 3,648,163
Accounts receivable	5,054	22,769	27,823
Intergovernmental receivables:			
Federal Government	202,951	1,144,730	1,347,681
Commonwealth of Virginia	-	4,693	4,693
Inventory	238,566	-	238,566
Total assets	<u>\$ 4,094,734</u>	<u>\$ 1,172,192</u>	<u>\$ 5,266,926</u>
<b>LIABILITIES AND FUND BALANCE</b>			
Liabilities:			
Accounts payable	\$ 235,559	\$ 9,872	\$ 245,431
Accrued salaries and benefits	1,023,778	-	1,023,778
Due to other funds	78,552	1,121,992	1,200,544
Total liabilities	<u>1,337,889</u>	<u>1,131,864</u>	<u>2,469,753</u>
Fund balance:			
Nonspendable:			
Inventory	238,566	-	238,566
Total nonspendable	<u>238,566</u>	<u>-</u>	<u>238,566</u>
Restricted:			
Food and nutrition services	2,518,279	-	2,518,279
Grants	-	40,328	40,328
Total restricted fund balance	<u>2,518,279</u>	<u>40,328</u>	<u>2,558,607</u>
Total fund balance	<u>2,756,845</u>	<u>40,328</u>	<u>2,797,173</u>
Total liabilities and fund balance	<u>\$ 4,094,734</u>	<u>\$ 1,172,192</u>	<u>\$ 5,266,926</u>

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT OF STAFFORD COUNTY, VIRGINIA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**For the Fiscal Year Ended June 30, 2012**

Exhibit P

	<b>Special Revenue Funds</b>		
	<b>Food and Nutrition Services Fund</b>	<b>Grants Fund</b>	<b>Total Nonmajor Governmental Funds</b>
<b>REVENUES</b>			
Intergovernmental:			
Commonwealth of Virginia	\$ 198,973	\$ 59,733	\$ 258,706
Federal Government	4,609,732	9,685,612	14,295,344
Total intergovernmental revenues	4,808,705	9,745,345	14,554,050
Charges for services:			
Food sales	7,231,445	-	7,231,445
Miscellaneous	-	122,507	122,507
Total revenues	12,040,150	9,867,852	21,908,002
<b>EXPENDITURES</b>			
Current operating:			
Education:			
Instruction	-	9,209,345	9,209,345
Pupil transportation	-	390	390
Operation and maintenance	-	4,500	4,500
Food and nutrition services	11,562,330	-	11,562,330
Technology	111,579	513,870	625,449
Capital outlay	117,621	176,552	294,173
Total expenditures	11,791,530	9,904,657	21,696,187
Excess of revenues (deficit) over expenditures	248,620	(36,805)	211,815
Fund balance, beginning - July 1, 2011	2,508,225	77,133	2,585,358
Fund balance, ending - June 30, 2012	\$ 2,756,845	\$ 40,328	\$ 2,797,173



**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**COMBINING STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS**  
**June 30, 2012**

Exhibit Q

	Internal Service Funds			Total
	Fleet Services Fund	Health Benefits Fund	Workers' Compensation Fund	Proprietary Funds
<b>ASSETS</b>				
Current assets:				
Cash and cash equivalents	\$ 960,616	\$ 22,188,710	\$ 1,696,386	\$ 24,845,712
Accounts receivable	1,285	-	-	1,285
Due from other funds	-	1,377,155	-	1,377,155
Inventory	366,462	-	-	366,462
Total current assets	1,328,363	23,565,865	1,696,386	26,590,614
Noncurrent assets:				
Restricted cash and equivalents	-	88,000	-	\$ 88,000
Capital assets:				
Land	37,357	-	-	37,357
Land improvements	942,970	-	-	942,970
Buildings and building improvements	1,225,255	-	-	1,225,255
Constructions in progress	225,366	-	-	225,366
Furniture, fixtures and equipment	135,872	-	-	135,872
Vehicles	33,277	-	-	33,277
Software	78,725	-	-	78,725
Less accumulated depreciation	(1,141,818)	-	-	(1,141,818)
Total noncurrent assets	1,537,004	88,000	-	1,625,004
Total assets	\$ 2,865,367	\$ 23,653,865	\$ 1,696,386	\$ 28,215,618
<b>LIABILITIES</b>				
Current liabilities:				
Accounts payable	\$ 52,129	\$ 116,359	\$ 230,845	\$ 399,333
Accrued salaries and benefits	136,939	1,386,115	5,583	1,528,637
Due to other funds	5,617	-	88	5,705
Current portion of accrued insurance claims	-	4,439,458	350,483	4,789,941
Current portion of compensated absences	8,772	-	-	8,772
Total current liabilities	203,457	5,941,932	586,999	6,732,388
Noncurrent liabilities:				
Noncurrent portion of accrued insurance claims	-	-	38,942	38,942
Noncurrent portion of compensated absences	133,585	-	-	133,585
Noncurrent portion of OPEB liability	-	23,382,201	-	23,382,201
Total noncurrent liabilities	133,585	23,382,201	38,942	23,554,728
Total liabilities	337,042	29,324,133	625,941	30,287,116
<b>NET ASSETS</b>				
Invested in capital assets, net of related debt	1,537,004	-	-	1,537,004
Unrestricted	991,321	(5,670,268)	1,070,445	(3,608,502)
Total net assets	2,528,325	(5,670,268)	1,070,445	(2,071,498)
Total liabilities and net assets	\$ 2,865,367	\$ 23,653,865	\$ 1,696,386	\$ 28,215,618

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS  
PROPRIETARY FUNDS  
For the Fiscal Year Ended June 30, 2012

Exhibit R

	Internal Service Funds			Total
	Fleet Services Fund	Health Benefits Fund	Workers' Compensation Fund	Proprietary Funds
<b>Operating revenues:</b>				
Charges for services	\$ 3,703,161	\$ 24,672,411	\$ 25,684	\$ 28,401,256
<b>Operating expenses:</b>				
Personnel services	1,759,726	137,943	74,888	1,972,557
Contractual services	23,031	30,339,216	744,218	31,106,465
Materials and supplies	1,547,475	-	-	1,547,475
Utilities	17,053	-	-	17,053
Telecommunications	29,286	-	-	29,286
Depreciation	116,864	-	-	116,864
Total operating expenses	3,493,435	30,477,159	819,106	34,789,700
Operating income (loss)	209,726	(5,804,748)	(793,422)	(6,388,444)
<b>Nonoperating revenues:</b>				
Interest and investment revenue	-	7,182	-	7,182
Vehicle sales	40,600	-	-	40,600
Total nonoperating revenues	40,600	7,182	-	47,782
Income (loss) before transfers from other funds	250,326	(5,797,566)	(793,422)	(6,340,662)
Transfers from other funds	-	-	500,000	500,000
Change in net assets	250,326	(5,797,566)	(293,422)	(5,840,662)
Net assets, beginning - July 1, 2011	2,277,999	127,298	1,363,867	3,769,164
Net assets, ending - June 30, 2012	\$ 2,528,325	\$ (5,670,268)	\$ 1,070,445	\$ (2,071,498)

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**COMBINING STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
**For the Fiscal Year Ended June 30, 2012**

Exhibit S

	<b>Internal Service Funds</b>			<b>Total</b>
	<b>Fleet Services Fund</b>	<b>Health Benefits Fund</b>	<b>Workers' Compensation Fund</b>	<b>Proprietary Funds</b>
<b>Cash flows from operating activities:</b>				
Receipts from customers	\$ 3,733,825	\$ 24,558,950	\$ 25,684	\$ 28,318,459
Payments to suppliers	(1,619,090)	(28,282,960)	(359,734)	(30,261,784)
Payments to employees	(1,761,846)	1,239,562	(74,642)	(596,926)
Net cash provided (used) by operating activities	352,889	(2,484,448)	(408,692)	(2,540,251)
<b>Cash flows from noncapital financing activities:</b>				
Transfers from other funds	-	-	500,000	500,000
Net cash provided by noncapital financing activities	-	-	500,000	500,000
<b>Cash flows from capital and related financing activities:</b>				
Proceeds from vehicle and supply sales	40,600	-	-	40,600
Acquisition and construction of capital assets	(288,631)	-	-	(288,631)
Net cash provided (used) by capital and related activities	(248,031)	-	-	(248,031)
<b>Cash flows from investing activities:</b>				
Interest earned on investments	-	7,182	-	7,182
Net cash provided by investing activities	-	7,182	-	7,182
Net increase in cash and cash equivalents	104,858	(2,477,266)	91,308	(2,281,100)
Cash and cash equivalents, beginning July 1, 2011	855,758	24,753,976	1,605,078	27,214,812
Cash and cash equivalents, ending June 30, 2012	\$ 960,616	\$ 22,276,710	\$ 1,696,386	\$ 24,933,712
<b>Reconciliation of operating loss to net cash provided (used) by operating activities:</b>				
Operating income (loss)	\$ 209,726	\$ (5,804,748)	\$ (793,422)	\$ (6,388,444)
Adjustments to reconcile operating loss to net cash provided (used) by operating activities:				
Depreciation expense	116,864	-	-	116,864
Changes in assets and liabilities:				
(Increase) decrease in accounts receivables	30,664	(113,461)	-	(82,797)
(Increase) in inventory	(11,535)	-	-	(11,535)
Increase in accounts payable and accrued expenses	4,930	454,135	384,730	843,795
Increase in compensated absences	2,240	-	-	2,240
Increase in OPEB liability	-	2,979,626	-	2,979,626
Total adjustments	143,163	3,320,300	384,730	3,848,193
Net cash provided (used) by operating activities	\$ 352,889	\$ (2,484,448)	\$ (408,692)	\$ (2,540,251)

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
STATEMENT OF AGENCY NET ASSETS  
FIDUCIARY FUNDS - AGENCY FUNDS  
June 30, 2012

Exhibit T

	School Activity Funds	Employee Flexible Spending	Total Agency Funds
<b>ASSETS</b>			
Restricted investments	\$ 2,602,042	\$ 154,912	\$ 2,756,954
<b>LIABILITIES</b>			
Scholarships payable	\$ -	\$ -	\$ -
Reserve for future expenditures	2,602,042	154,912	2,756,954
Total liabilities	\$ 2,602,042	\$ 154,912	\$ 2,756,954

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
STATEMENT OF CHANGES IN ASSETS AND LIABILITIES  
FIDUCIARY FUND - SCHOOL ACTIVITY AGENCY FUND  
For the Fiscal Year Ended June 30, 2012

Exhibit U

	Agency Fund			
	School Activity Funds			
	Beginning Balance - July 1, 2011	Additions - Cash Receipts	Deductions - Cash Disbursements	Ending Balance - June 30, 2012
<b>ASSETS</b>				
Cash and cash equivalents	\$ 2,729,114	\$ 6,461,756	\$ (6,588,828)	\$ 2,602,042
<b>LIABILITIES</b>				
Reserve for future expenditures	\$ 2,729,114	\$ 6,461,756	\$ (6,588,828)	\$ 2,602,042
<b>NET ASSETS</b>				
Net assets held for other purposes	\$ -	\$ -	\$ -	\$ -

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
STATEMENT OF CHANGES IN ASSETS AND LIABILITIES  
FIDUCIARY FUND - EMPLOYEE FLEXIBLE SPENDING AGENCY FUND  
For the Fiscal Year Ended June 30, 2012

Exhibit V

Agency Fund				
Employee Flexible Spending Fund				
	Beginning Balance - July 1, 2011, as restated	Additions - Cash Receipts	Deductions - Cash Disbursements	Ending Balance - June 30, 2012
<b>ASSETS</b>				
Cash and cash equivalents	\$ 109,637	\$ 444,828	\$ (399,553)	\$ 154,912
<b>LIABILITIES</b>				
Reserve for future expenditures	\$ 109,637	\$ 444,828	\$ (399,553)	\$ 154,912

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**STATISTICAL SECTION**  
**June 30, 2012**

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The statistical section of the CAFR presents detailed information as a context for understanding what the financial information presented in the basic financial statements, notes to the basic financial statements, and required and other supplementary information means regarding the overall financial health of SCPS. It includes financial trends, demographic information, and operating indicators and data for the division.

No information on revenue capacity is presented, since SCPS has no taxing authority. SCPS is primarily fiscally dependent on appropriations from the Commonwealth of Virginia and the County of Stafford. Similarly, no information on debt capacity is presented, since SCPS has no debt issuance authority. The only debt carried by SCPS is in the form of an energy-performance lease that qualifies as a capital lease.

The following information included in this statistical section is unaudited.

**Contents**

**Table**

***Financial Trends***

Net Assets by Component	S-1
Changes in Net Assets by Component	S-2
Fund Balances – Governmental Funds	S-3
Changes in Fund Balances – Governmental Funds	S-4

***Demographic Information***

General Information	S-5
Full-time Equivalent Employees (Contracted)	S-6
Number of Schools in the Division	S-7
Division-wide Enrollment	S-8

***Operating Indicators and Data***

Various Operating Indicators	S-9
Transportation Operating Indicators	S-10
Food and Nutrition Services Operating Indicators	S-11
Fleet Services Operating Indicators	S-12A-B
Technology and Information Services Data	S-13
Property Data	S-14
Energy Management – Utility Savings Data	S-15
Average SAT Scores	S-16
Standards of Learning Test Passing Rates	S-17A-D
School Accreditation and Adequate Yearly Progress	S-18

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY , VIRGINIA**  
**NET ASSETS BY COMPONENT**  
**Fiscal Years 2006 - 2012**  
**(Accrual Basis of Accounting)**

	<b>June 30,</b>				
	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>
<b>NET ASSETS:</b>					
Invested in capital assets, net of related debt	\$ 328,150,928	\$ 360,219,807	\$ 372,811,891	\$ 377,290,792	\$ 371,615,809
Restricted	21,388	843	-	-	6,615,701
Unrestricted	45,517,698	26,411,900	27,817,509	17,502,199	8,350,669
<b>Total net assets</b>	<b>\$ 373,690,014</b>	<b>\$ 386,632,550</b>	<b>\$ 400,629,400</b>	<b>\$ 394,792,991</b>	<b>\$ 386,582,179</b>

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is unavailable, but will be accumulated going forward.



Table S-1

June 30,		
2011, as restated	2012	
\$ 371,880,043	\$ 377,833,302	<b>NET ASSETS:</b>
		Invested in capital assets,
		net of related debt
11,479,446	17,548,128	Restricted
4,772,785	(3,383,918)	Unrestricted
<u>\$ 388,132,274</u>	<u>\$ 391,997,512</u>	<b>Total net assets</b>

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**CHANGES IN NET ASSETS BY COMPONENT**  
**Fiscal Years 2006 - 2012**  
**(Accrual Basis of Accounting)**

	For the Fiscal Year Ended June 30,				
	2006	2007	2008	2009	2010
<b>Expenses</b>					
Governmental activities	\$239,085,262	\$254,849,234	\$269,258,983	\$279,829,235	\$275,344,685
<b>Program revenues</b>					
Charges for services	10,253,513	12,905,290	10,738,470	17,996,927	21,992,880
Grants and contributions	125,172,680	140,951,314	146,067,195	152,758,520	140,144,414
<b>Total program revenues</b>	<u>135,426,193</u>	<u>153,856,604</u>	<u>156,805,665</u>	<u>170,755,447</u>	<u>162,137,294</u>
<b>Net expenses</b>	<u>(103,659,069)</u>	<u>(100,992,630)</u>	<u>(112,453,318)</u>	<u>(109,073,788)</u>	<u>(113,207,391)</u>
<b>General revenues</b>					
Sales Tax and Basic Aid	*	*	*	*	*
Unrestricted grants and contribution	153,719,718	110,969,860	124,008,330	101,194,329	103,808,533
Investment earnings	1,123,206	1,635,750	954,628	411,486	24,374
Gain on capital asset disposals	-	-	-	-	(9,726)
Miscellaneous	516,691	1,151,800	1,487,210	1,631,563	1,791,969
<b>Total general revenues</b>	<u>155,359,615</u>	<u>113,757,410</u>	<u>126,450,168</u>	<u>103,237,378</u>	<u>105,615,150</u>
<b>Change in net assets</b>	<u>\$ 51,700,546</u>	<u>\$ 12,764,780</u>	<u>\$ 13,996,850</u>	<u>\$ (5,836,410)</u>	<u>\$ (7,592,241)</u>

\*: Sales tax and basic aid was included in grants and contributions prior to the fiscal year ended June 30, 2011.

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is unavailable,

Table S-2

<b>For the Fiscal Year Ended June 30,</b>		
<b>2011</b>	<b>2012</b>	
<u>\$ 281,858,250</u>	<u>\$ 285,216,248</u>	<b>Expenses</b>
		Governmental activities
		<b>Program revenues</b>
17,282,725	16,404,687	Charges for services
64,321,646	73,208,380	Grants and contributions
<u>81,604,371</u>	<u>89,613,067</u>	<b>Total program revenues</b>
<u>(200,253,879)</u>	<u>(195,603,181)</u>	<b>Net expenses</b>
		<b>General revenues</b>
96,195,244	100,375,990	Sales Tax and Basic Aid
99,323,620	98,599,339	Unrestricted grants and contributions
22,090	33,339	Investment earnings
80,567	40,600	Gain on capital asset disposals
332,453	419,151	Miscellaneous
<u>195,953,974</u>	<u>199,468,419</u>	<b>Total general revenues</b>
<u>\$ (4,299,905)</u>	<u>\$ 3,865,238</u>	<b>Change in net assets</b>

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**FUND BALANCES, GOVERNMENTAL FUNDS**  
**Fiscal Years 2006 - 2012**  
**(Modified Accrual Basis of Accounting)**

<b>Operating Fund:</b>	<b>June 30,</b>				
	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>
Restricted	\$ -	\$ -	\$ -	\$ -	\$ -
Committed					
Assigned	-	-	-	-	-
Reserved	6,453,593	5,797,867	9,189,151	4,329,683	3,566,366
Designated	-	-	1,792,849	4,700,000	618,571
Fund balance - general fund	6,453,593	5,797,867	10,982,000	9,029,683	4,184,937
<b>All Other Governmental Funds:</b>					
Reserved:					
Capital Projects Fund	23,646,442	18,667,695	9,916,007	1,822,581	4,581,296
Food and Nutrition Services Fund	17,872	136,083	340,048	353,134	315,257
School Construction, Renovation and Maintenance Fund	800	843	-	-	-
Grants Fund	-	-	-	558,638	47,115
	23,665,114	18,804,621	10,256,055	2,734,353	4,943,668
Unreserved:					
Capital Projects Fund	12,659,776	(2,801,008)	8,655,320	3,546,746	1,923,648
Food and Nutrition Services Fund	1,518,252	1,606,927	1,240,709	1,375,483	1,540,575
Grants Fund	-	-	-	(558,638)	-
	14,178,028	(1,194,081)	9,896,029	4,363,591	3,464,223
Nonspendable:					
Food and Nutrition Services Fund	-	-	-	-	-
	-	-	-	-	-
Restricted:					
Capital Projects Fund	-	-	-	-	-
Food and Nutrition Services Fund	-	-	-	-	-
Grants Fund	-	-	-	-	-
	-	-	-	-	-
Committed:					
Capital Projects Fund	-	-	-	-	-
	-	-	-	-	-
Fund balance - other governmental funds	37,843,142	17,610,540	20,152,084	7,097,944	8,407,891
Fund balance - total governmental funds	\$ 44,296,735	\$ 23,408,407	\$ 31,134,084	\$ 16,127,627	\$ 12,592,828

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is unavailable, but will be accumulated going forward.

Table S-3

<b>June 30,</b>		
<b>2011</b>	<b>2012</b>	<b>Operating Fund:</b>
\$ 960,510	\$ -	Restricted
	\$ 4,757,640	Committed
7,007,460	544,058	Assigned
-	-	Reserved
-	-	Designated
7,967,970	\$ 5,301,698	Fund balance - general fund
		<b><u>All Other Governmental Funds:</u></b>
		Reserved:
-	-	Capital Projects Fund
-	-	Food and Nutrition Services Fund
-	-	School Construction, Renovation and Maintenance Fund
-	-	Grants Fund
-	-	
		Unreserved:
-	-	Capital Projects Fund
-	-	Food and Nutrition Services Fund
-	-	Grants Fund
-	-	
234,485	238,566	
234,485	238,566	
8,168,063	14,989,521	Restricted:
2,273,740	2,518,279	Capital Projects Fund
77,133	40,328	Food and Nutrition Services Fund
10,518,936	17,548,128	Grants Fund
1,781,748	2,127,857	Committed:
1,781,748	2,127,857	Capital Projects Fund
12,535,169	19,914,551	Fund balance - other governmental funds
\$ 20,503,139	\$ 25,216,249	Fund balance - total governmental funds

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS**  
**Fiscal Years 2006 - 2012**  
**(Modified Accrual Basis of Accounting)**

	For the Fiscal Year Ended June 30,				
	2006	2007	2008	2009	2010
<b>REVENUES:</b>					
Intergovernmental:					
Stafford County	\$153,719,718	\$110,969,860	\$124,008,330	\$101,194,329	\$109,379,789
Commonwealth of Virginia	112,576,745	127,676,745	132,608,495	138,721,700	119,332,877
Federal Government	12,595,935	13,274,571	13,458,700	14,036,820	20,811,537
Total intergovernmental revenues	278,892,398	251,921,176	270,075,525	253,952,849	249,524,203
Charges for services:					
Tuition and fees	882,554	469,534	448,696	646,368	804,273
Food sales	6,286,732	6,849,080	6,948,489	7,124,957	6,817,209
Recovered costs	-	728,878	1,217,023	1,199,174	960,986
Miscellaneous	516,691	399,420	124,779	396,412	768,248
Interest	937,846	1,386,795	742,760	331,375	10,472
Total revenues	287,516,221	261,754,883	279,557,272	263,651,135	258,885,391
<b>EXPENDITURES:</b>					
Education:					
Instruction	157,321,292	165,233,993	184,897,493	182,434,351	181,521,213
Administration, attendance and health	10,838,707	12,895,864	16,360,660	13,411,457	12,611,894
Pupil transportation	9,961,980	11,187,407	13,001,603	12,363,412	12,279,285
Operation and maintenance	16,701,941	17,960,887	20,624,177	21,287,639	19,949,060
Food and nutrition services	8,655,391	9,165,532	10,666,907	10,848,880	10,620,763
Facilities	4,555,802	401,980	73,908	524,866	250,290
Technology	-	-	-	12,005,015	11,949,997
Capital outlay	58,510,774	48,922,976	24,902,092	18,306,903	9,273,865
Debt service:					
Principal	228,562	556,414	322,495	268,828	280,422
Interest and fiscal charges	48,994	138,833	110,444	118,081	106,486
Total expenditures	266,823,443	266,463,886	270,959,779	271,569,432	258,843,275
Excess (deficiency) of revenues over (under) expenditures	20,692,778	(4,709,003)	8,597,493	(7,918,297)	42,116
<b>OTHER FINANCING SOURCES (USES):</b>					
Transfers from other funds	-	100,000	100,000	100,000	118,434
Transfers to other funds	(15,586,903)	(19,483,531)	(2,764,665)	(5,395,311)	(4,313,920)
Loan from Stafford County	-	-	-	-	-
Total other financing uses, net	(15,586,903)	(19,383,531)	(2,664,665)	(5,295,311)	(4,195,486)
<b>Net change in fund balance</b>	<b>\$5,105,875</b>	<b>(\$24,092,534)</b>	<b>\$5,932,828</b>	<b>\$ (13,213,608)</b>	<b>\$ (4,153,370)</b>

NOTE: In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is unavailable, but will be accumulated going forward.

Table S-4

**For the Fiscal Year Ended June 30,**

<b>2011</b>	<b>2012</b>	
		<b>REVENUES:</b>
		Intergovernmental:
\$107,735,478	123,180,386	Stafford County
118,851,130	126,557,871	Commonwealth of Virginia
33,253,902	22,445,452	Federal Government
259,840,510	272,183,709	Total intergovernmental revenues
		Charges for services:
695,978	721,180	Tuition and fees
7,316,875	7,231,445	Food sales
1,370,939	1,180,368	Recovered costs
332,453	419,151	Miscellaneous
12,329	26,157	Interest
269,569,084	281,762,010	Total revenues
		<b>EXPENDITURES:</b>
		Education:
181,073,501	184,884,212	Instruction
9,688,371	10,004,623	Administration, attendance and health
12,706,286	13,141,073	Pupil transportation
20,957,014	20,676,404	Operation and maintenance
11,162,148	11,785,248	Food and nutrition services
187,981	182,034	Facilities
14,581,888	14,263,094	Technology
11,518,149	21,150,304	Capital outlay
		Debt service:
367,517	380,132	Principal
102,347	81,776	Interest and fiscal charges
262,345,202	276,548,900	Total expenditures
		Excess (deficiency) of revenues over
7,223,882	5,213,110	(under) expenditures
		<b>OTHER FINANCING SOURCES (USES):</b>
1,958,212	-	Transfers from other funds
(1,958,212)	(500,000)	Transfers to other funds
1,305,000		Loan from Stafford County
1,305,000	(500,000)	Total other financing uses, net
\$8,528,882	\$ 4,713,110	<b>Net change in fund balance</b>

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**GENERAL INFORMATION**  
**June 30, 2012**

**Table S-5**

<b>Stafford County</b>	
<b>Independent county:</b>	September 27, 1664
<b>Form of government:</b>	Traditional Board of Supervisors
<b>Area - square miles:</b>	277 square miles

<b>Stafford County Public Schools</b>			
<b>Number of Schools:</b>		<b>Fall Membership: (1)</b>	
Early childhood centers	1	Elementary schools	11,391
Elementary schools	17	Middle schools	6,275
Middle schools	8	High schools	9,149
High schools	5	Total	<u>26,815</u>
Alternative schools	<u>2</u>		
	<u>33</u>		

**Contracted Employees:**

Licensed Instructional	2,168
Other Employees	<u>1,537</u>
	<u>3,705</u>

**Source :** County of Stafford website and Superintendent's Annual Report.

**(1)** Fall membership is defined as the number of students in public school on September 30 of each year. This information is as of September 30, 2011.

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is available, but only current year data is provided.



**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**FULL-TIME EQUIVALENT GOVERNMENT EMPLOYEES BY FUNCTION**  
**Fiscal Years 2003 - 2012**

	Fiscal Year				
	2003	2004	2005	2006	2007
<b>Employees:</b>					
Licensed Instructional	1,818	1,907	1,993	2,013	2,015
Other Employees	1,352	1,357	1,455	1,464	1,419
Total	<u>3,170</u>	<u>3,264</u>	<u>3,448</u>	<u>3,477</u>	<u>3,434</u>

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR.

Table S-6

Fiscal Year					
2008	2009	2010	2011	2012	
2,079	2,125	2,186	2,149	2,168	Employees:
2,537	2,424	1,603	1,586	1,537	Licensed Instructional
4,616	4,549	3,789	3,735	3,705	Other Employees
					Total

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**NUMBER OF SCHOOLS IN THE DIVISION**  
**Fiscal Years 2003 - 2012**

	Fiscal Year				
	2003	2004	2005	2006	2007
<b>Number of Schools:</b>					
Elementary Schools	14	15	15	16	17
Secondary/ Elementary Schools	6	6	6	6	7
High Schools	4	4	4	5	5
Total	<u>24</u>	<u>25</u>	<u>25</u>	<u>27</u>	<u>29</u>

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR.

**Table S-7**

<b>Fiscal Year</b>					
<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	
17	17	17	17	17	<b>Number of Schools:</b>
					Elementary Schools
7	8	8	8	8	Secondary/
5	5	5	5	5	Elementary Schools
29	30	30	30	30	High Schools
					Total

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**DIVISION-WIDE ENROLLMENT**  
**Fiscal Years 2003 - 2012**

	Fiscal Year				
	2003	2004	2005	2006	2007
<b>Student Membership:</b>					
September 30 membership	23,678	24,590	25,399	25,927	26,171
Average daily membership as of March 31	23,698	24,639	25,419	25,871	26,181
End-of-year membership	23,561	24,541	25,423	25,733	25,934
Students enrolled in special education programs	2,596	2,725	2,655	2,543	2,415
Students enrolled in English as a Second Language (ESL) program	317	414	697	791	1,040
Students enrolled in grades K-3	7,031	7,169	7,303	7,181	7,273

**N/A** - Not available.

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR.

Table S-8

Fiscal Year					
2008	2009	2010	2011	2012	
26,387	26,638	26,758	27,257	26,815	<b>Student Membership:</b>
26,109	26,350	26,648	26,737	26,774	September 30 membership
26,142	26,384	26,522	26,603	<b>N/A</b>	Average daily membership as of March 31
2,346	2,410	2,391	2,412	<b>N/A</b>	End-of-year membership
					Students enrolled in special education programs
					Students enrolled in English as a Second Language (ESL) program
1,036	1,036	996	1,135	1,160	Students enrolled in grades K-3
7,186	7,320	7,416	5,471	5,505	

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**VARIOUS OPERATING INDICATORS**  
**Fiscal Years 2003 - 2012**

	Fiscal Year				
	2003	2004	2005	2006	2007
<b>Operating Statistics:</b>					
Average per pupil expenditures	\$ 6,939	\$ 7,028	\$ 7,562	\$ 8,496	\$ 8,639
Average teacher salary	\$43,109	\$44,161	\$46,212	\$49,068	\$51,383
Composite index <b>(1)</b>	0.3296	0.3296	0.3274	0.3274	0.3503

**(1)** The composite index uses various factors to measure the County's wealth. The higher the index, the less money the County receives (per pupil) from the state.

**N/A** - Not available.

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR.

Table S-9

Fiscal Year					
2008	2009	2010	2011	2012	
\$ 9,335	\$ 9,531	\$ 9,399	\$ 12,387	<b>N/A</b>	<b>Operating Statistics:</b>
\$52,251	\$52,202	\$51,341	\$50,692	\$51,498	Average per pupil expenditures
0.3503	0.3698	0.3629	0.3362	0.3305	Average teacher salary
					Composite index <b>(1)</b>



**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**TRANSPORTATION OPERATING INDICATORS**  
**Fiscal Years 2003 - 2012**

	Fiscal Year				
	2003	2004	2005	2006	2007
<b>Transportation Statistics:</b>					
Average Ridership (Regular)	15,947	15,419	17,749	18,844	18,619
Average Ridership (Special Needs)	615	598	429	412	607
Average Ridership (Head Start)	<b>N/A</b>	<b>N/A</b>	185	222	224
Buses Operated Daily (Regular)	152	171	171	157	165
Buses Operated Daily (Special Needs)	38	36	35	39	53
Buses Operated Daily (Head Start)	<b>N/A</b>	<b>N/A</b>	10	10	11
Special Trip Assignments	2,600	3,564	2,703	2,365	3,100
Miles Traveled (Regular)	1,451,965	1,574,528	2,133,408	2,494,260	2,336,706
Miles Traveled (Special Needs)	435,150	519,668	573,440	1,141,920	1,272,132

**N/A** - Not available.

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR.

Table S-10

Fiscal Year					
2008	2009	2010	2011	2012	
19,404	17,997	19,950	20,007	19,991	Average Ridership (Regular)
497	532	576	650	626	Average Ridership (Special Needs)
225	250	284	300	300	Average Ridership (Head Start)
168	166	154	159	143	Buses Operated Daily (Regular)
43	41	53	45	63	Buses Operated Daily (Special Needs)
11	11	14	12	11	Buses Operated Daily (Head Start)
2,587	2,600	2,132	4,214	4,477	Special Trip Assignments
2,889,000	1,479,400	1,612,567	2,118,744	1,529,964	Miles Traveled (Regular)
1,324,920	685,040	1,053,310	1,331,000	716,207	Miles Traveled (Special Needs)

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**FOOD AND NUTRITION SERVICES OPERATING INDICATORS**  
**Fiscal Years 2003 - 2012**

	Fiscal Year				
	2003	2004	2005	2006	2007
<b>School Nutrition Program (SNP)</b>					
<b>Statistics:</b>					
Student Membership	22,368	24,590	25,399	25,927	26,171
Eligible for Free Lunch	2,464	2,412	2,651	2,982	3,091
<i>Percentage</i>	11.02%	9.81%	10.44%	11.50%	11.81%
Eligible for Reduced Price Lunch	851	836	849	928	1,042
<i>Percentage</i>	3.80%	3.40%	3.34%	3.58%	3.98%
Eligible for Free and Reduced Price Lunch - Total	3,315	3,248	3,500	3,910	4,133
<i>Percentage</i>	14.82%	13.21%	13.78%	15.08%	15.79%
Middle and High School Lunch Prices	\$ 1.55	\$ 1.55	\$ 1.75	\$ 1.85	\$ 1.85
Elementary School Lunch Prices	\$ 1.45	\$ 1.45	\$ 1.65	\$ 1.75	\$ 1.75

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR.

Table S-11

Fiscal Year					School Nutrition Program (SNP) Statistics:
2008	2009	2010	2011	2012	
26,387	26,638	26,758	26,737	26,774	Student Membership
3,263	3,727	4,632	5,277	5,933	Eligible for Free Lunch
12.37%	13.99%	17.31%	19.74%	22.16%	<b>Percentage</b>
1,112	1,237	1,281	1,106	1,520	Eligible for Reduced Price Lunch
4.21%	4.64%	4.79%	4.14%	5.68%	<b>Percentage</b>
4,375	4,964	5,913	6,383	7,453	Eligible for Free and Reduced Price Lunch - Total
16.58%	18.64%	22.10%	23.87%	27.84%	<b>Percentage</b>
\$ 1.85	\$ 2.10	\$ 2.25	\$ 2.25	\$ 2.30	Middle and High School Lunch Prices
\$ 1.75	\$ 2.10	\$ 2.15	\$ 2.15	\$ 2.40	Elementary School Lunch Prices

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**FLEET SERVICES OPERATING INDICATORS**  
**Fiscal Years 2006 - 2012**

	Fiscal Year				
	2006	2007	2008	2009	2010
<b>Fleet Vehicles Serviced by Fleet Services:</b>					<i>Active</i>
Stafford County Public Schools Fleet Vehicles:					
Buses:					
Mainstream	219	229	232	229	232
Special Needs	57	64	67	69	67
Activity Buses	5	5	5	5	5
<u>Less: Salvaged (1)</u>					(5)
Subtotal Buses	<u>281</u>	<u>298</u>	<u>304</u>	<u>303</u>	<u>299</u>
Other School Vehicles:					
Administration	2	2	2	2	2
Driver's Education	12	12	12	13	13
Fleet Services	7	7	8	7	7
Head Start	4	4	4	4	4
Maintenance	39	42	42	42	46
Food and Nutritional Services	1	1	1	1	1
Planning & Construction	2	3	4	4	4
Technology					
Security	5	5	5	5	
Transportation	5	6	7	7	7
Subtotal Other Vehicles	<u>77</u>	<u>82</u>	<u>85</u>	<u>85</u>	<u>92</u>
Total Stafford County Public Schools Fleet Vehicles	<u>358</u>	<u>380</u>	<u>389</u>	<u>388</u>	<u>391</u>
County of Stafford Fleet Vehicles:					
Fire & Rescue	126	137	143	142	144
Sheriff	186	192	190	190	216
Utilities	93	96	101	101	103
Other	122	129	132	132	127
Total County of Stafford Fleet Vehicles	<u>527</u>	<u>554</u>	<u>566</u>	<u>565</u>	<u>590</u>
<b>Total Fleet Vehicles</b>	<u>885</u>	<u>934</u>	<u>955</u>	<u>953</u>	<u>981</u>
<b>Other Vehicles Serviced by Fleet Services:</b>					
Airport Authority Fleet Vehicles	3	2	2	2	2
Vocational Foundation Fleet Vehicles	1	1	1	1	1
<b>Total Other Vehicles</b>	<u>4</u>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>

**Source:** Fleet Services internal records.

(1) To be sold at auction

**N/A** - Not available.

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data are available, but only seven years are presented.

Table S-12A

Fiscal Year					
2011			2012		
Average	Average		Average	Average	
Active	Age	Mileage	Active	Age	Mileage
240	9.18	10,284	233	8.91	12,373
66	6.43	19,854	62	6.31	16,689
5	6.12	18,293	5	2.51	20,596
(20)			(6)		
291			294		
Fleet Vehicles Serviced by Fleet Services:					
Stafford County Public Schools Fleet Vehicles:					
Buses:					
Mainstream					
Special Needs					
Activity Buses					
Less: Salvaged (1)					
Subtotal Buses					
Other School Vehicles:					
Administration					
Driver's Education					
Fleet Services					
Head Start					
Maintenance					
Food and Nutritional Services					
Planning & Construction					
Technology					
Security					
Transportation					
Subtotal Other Vehicles					
Total Stafford County Public Schools Fleet Vehicles					
County of Stafford Fleet Vehicles:					
Fire & Rescue					
Sheriff					
Utilities					
Other					
Total County of Stafford Fleet Vehicles					
Total Fleet Vehicles					
Other Vehicles Serviced by Fleet Services:					
Airport Authority Fleet Vehicles					
Vocational Foundation Fleet Vehicles					
Total Other Vehicles					

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**FLEET SERVICES OPERATING INDICATORS**  
**Fiscal Years 2007 - 2012**

	Fiscal Years				
	2007	2008	2009	2010	2011
<b>FLEET OPERATIONS</b>					
Work orders completed	6,038	6,124	6,394	6,314	6,390
Invoices processed	5,299	5,156	5,303	5,292	5,780
Parts transactions	23,970	25,007	22,140	27,222	20,147

	Fiscal Year			
	2010		2011	
	<u>Schools</u>	<u>County</u>	<u>Schools</u>	<u>County</u>
<b>FLEET FUEL</b>				
Gallons Purchased	541,583	487,191	562,728	443,724
Cost	\$1,236,772	\$1,038,981	\$1,602,158	\$1,184,052

	Fiscal Year			
	2010		2011	
	<u>Replacement</u>	<u>Additional</u>	<u>Replacement</u>	<u>Additional</u>
<b>FLEET ACQUISITIONS</b>				
School Buses - Mainstream	16	-	6	-
- Special Needs	5	-	-	-
Other School Vehicles	2	1	2	3

	Fiscal Year			
	2010		2011	
	<u>Heavy Duty Shop</u>	<u>Light Duty Shop</u>	<u>Heavy Duty Shop</u>	<u>Light Duty Shop</u>
<b>FLEET SHOPS</b>				
Vehicles per Technician by Shop	35.6	160	32.9	173

**Source:** Fleet Services internal records.

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is available, but only five years are presented.

Table S-12B

<b>Fiscal Years</b>		
<b>2012</b>		
		<b>FLEET OPERATIONS</b>
6,101		Work orders completed
4,814		Invoices processed
93,302		Parts transactions

<b>Fiscal Year</b>		
<b>2012</b>		
<b>Schools</b>	<b>County</b>	<b>FLEET FUEL</b>
573,778	425,719	Gallons Purchased
\$ 1,838,125	\$ 1,305,111	Cost

<b>Fiscal Year</b>		
<b>2012</b>		
<b>Replacement</b>	<b>Additional</b>	<b>FLEET ACQUISITIONS</b>
6	-	School Buses - Mainstream
2	-	- Special Needs
-	-	Other School Vehicles

<b>Fiscal Year</b>		
<b>2012</b>		
<b>Heavy Duty Shop</b>	<b>Light Duty Shop</b>	<b>FLEET SHOPS</b>
50	112	Vehicles per Technician by Shop



**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**Technology and Information Services**  
**Fiscal Years 2009 - 2012**

**Table S-13**

	Fiscal Years			
	2009	2010	2011	2012
<b>Technology Statistics:</b>				
Number of Sites Serviced (Schools and Support Offices)	34	34	34	34
<b>Computer Statistics:</b>				
Total Desktop Computers	6,863	6,943	7,077	7,141
Desktops Computers over 5 years old	608	2,073	819	139
Percentage of Desktop Computers over 5 years old	9%	30%	12%	2%
Total Laptop Computer	3,746	3,746	3,731	3,825
Laptop Computers over 5 years old	31	617	731	108
Percentage of Laptop Computers over 5 years old	1%	16%	20%	3%
<b>Connectivity Statistics by Site</b>				
Number of Sites with Wireless LAN connection	5	5	34	34
Percentage of Sites with Wireless LAN connection	15%	15%	100%	100%
Number of Sites with Fiber WAN connection	-	9	9	18
Percentage of Sites with Fiber WAN connection	0%	26%	26%	53%
Number of Sites with Wireless WAN connection	18	18	18	18
Percentage of Sites with Wireless WAN connection	53%	53%	53%	53%
Number of Sites with T1 WAN connection	14	8	8	6
Percentage of Sites with T1 WAN connection	41%	24%	24%	18%
<b>Other Technology Statistics:</b>				
Number of Sites fully equipped with Mounted Projectors	3	3	3	30
Percentage of Sites fully equipped with Mounted Projectors	9%	9%	9%	88%
Number of sites with Interactive White Boards throughout	-	-	-	-

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**Property Data**  
**As of June 30, 2012**

**Table S-14**

	<u>Year of Construction</u>	<u>Year of Last Renovation</u>	<u>Building - Square Feet</u>	<u>Site - Acreage</u>
<b>High School Data</b>				
Brooke Point HS	1993	-	266,656	52.82
Colonial Forge HS	1999	-	246,082	63.93
Mountain View HS	2005	-	254,854	95.35
North Stafford HS	1981	2003	304,096	88.50
Stafford Senior HS	1975	-	287,836	124.56
<b>Middle School Data</b>				
Edward Drew MS	1951	1998	98,913	15.31
Dixon-Smith MS	2006	-	145,700	36.13
H. H. Poole MS	1995	1998	145,140	36.62
Rodney Thompson MS	2000	-	138,199	43.68
Stafford MS	1991	2007	136,677	37.45
Shirley Heim MS	2008	-	146,770	22.00
T.B. Gayle MS	2002	-	148,221	39.98
A.G. Wright MS and Garrisonville ES (combined campus)	1981	2007	195,099	50.20
<b>Elementary School Data</b>				
Anthony Burns ES	2006	-	88,300	38.57
K. W. Barrett ES	2002	-	87,800	20.51
Conway ES	2005	-	88,300	19.92
Falmouth ES	1967	2012	69,698	41.49
Ferry Farm ES	1957	1992	70,550	18.12
Grafton Village ES	1967	1996	75,718	24.09
Hartwood ES	1963	1993	61,068	29.60
Hampton Oaks ES	1992	1996	80,968	18.76
Margaret Brent ES	2004	-	87,800	22.80
Moncure ES	1966	1997	76,098	18.54
Park Ridge ES	1990	1994	76,431	20.00
Rockhill ES	1989	1994	76,438	23.38
Rocky Run ES	2000	-	87,700	20.00
Stafford ES	1968	1996	70,946	15.87
Widewater ES	1988	1995	77,108	22.44
Winding Creek ES	1997	-	82,016	20.89
<b>Other Property</b>				
Alvin York Bandy Administration Building and and Professional Development Center	1998	2000	74,124	9.55
Gari Melchers Complex	1931	1990	79,887	8.43
Pupil Transportation (Included in Fleet Acreage)	2009	-	7,362	-
Fleet Services	1980	-	16,000	21.54
Maintenance (all buildings condemned)	-	-	-	19.54
Support Services Building (included in Fleet Acreage)	1998	-	25,650	-
Aimee Building (JROTC Office on Stafford Senior HS campus)	1981	-	2,304	-
<b>Land</b>				
High School #6, Clift Farm Road	-	-	-	181.00
Riverbend Subdivision Land	-	-	-	6.00

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR.  
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**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**Energy Management - Utilities Savings**  
**Calendar Years 2006 - 2011**

**Table S-15**

	Calendar Year					
	2006	2007	2008	2009	2010	2011
<b>Utilities Summary of All Schools (by Year):</b>						
Thousand British Thermal Units (MBTU)	231,703,193	246,594,352	235,724,780	217,896,785	233,409,383	201,773,183
Square Footage	3,242,849	3,674,303	3,820,003	3,966,773	3,966,773	2,857,404
MBTU/Square Footage	71.45	67.11	61.71	54.93	58.84	70.61

	2011		
	Actual	Historical	Savings
<b>Utilities Summary by School Level (in MBTU):</b>			
<b>Elementary Schools:</b>			
Electric	62,163,641	68,852,825	6,689,184
Gas	21,172,700	26,517,250	5,344,550
Oil	2,276,988	5,283,390	3,006,402
Propane	207,929	363,173	155,244
Subtotal	85,821,258	101,016,638	15,195,380
<b>Middle Schools:</b>			
Electric	34,510,188	36,593,455	2,083,267
Gas	8,529,100	10,939,130	2,410,030
Oil	3,020,556	2,495,318	(525,238)
Propane	81,374	80,154	(1,220)
Subtotal	46,141,218	50,108,057	3,966,839
<b>High Schools:</b>			
Electric	52,152,514	60,419,501	8,266,987
Gas	6,479,900	13,397,380	6,917,480
Oil	5,447,218	12,831,559	7,384,341
Propane	29,210	86,327	57,117
Subtotal	64,108,842	86,734,767	22,625,925
Total	196,071,318	237,859,462	41,788,144

Percentage of Savings 18%  
Dollar Savings (net of capital lease payment of \$386,908) \$ 1,950,805

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR.

STAFFORD COUNTY PUBLIC SCHOOLS  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
AVERAGE SAT SCORES  
Fiscal Years 2003 - 2012

Table S-16

	Fiscal Year									
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
<b>Average SAT Scores:</b>										
Math	520	513	531	511	502	509	504	509	504	505
Verbal	519	521	521	(1)	(1)	(1)	(1)	(1)	(1)	(1)
Writing	N/A	N/A	N/A	494	482	488	484	493	486	489
Critical Reading	N/A	N/A	N/A	514	508	513	506	516	510	514

**Source:** College Board SAT 2011, College-Bound Seniors District Highlights Report.

**(1)** - Beginning with Fiscal Year 2006, the SAT now includes scores for Math, Writing and Critical Reading.

**N/A** - Not applicable.

92

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**STANDARDS OF LEARNING TEST PASSING RATES**  
**Fiscal Years 2007 - 2012**

**Table S-17A**

		Fiscal Year					
Grade	Location	2007	2008	2009	2010	2011	2012
Reading							
3	Division	77%	80%	81%	84%	85%	88%
		80%	84%	89%	88%	83%	88%
4	Division	87%	87%	86%	88%	90%	88%
		87%	88%	89%	88%	87%	88%
5	Division	85%	87%	88%	89%	91%	89%
		87%	89%	92%	90%	89%	89%
6	Division	88%	84%	84%	85%	89%	90%
		84%	85%	86%	88%	87%	89%
7	Division	86%	86%	89%	86%	91%	92%
		86%	86%	88%	89%	89%	88%
8	Division	86%	80%	87%	83%	92%	92%
		80%	83%	87%	90%	90%	89%
High School	Division	95%	94%	96%	94%	96%	97%
		94%	94%	95%	94%	94%	94%
Writing							
5	Division	88%	89%	84%	87%	91%	90%
		89%	87%	86%	88%	87%	87%
8	Division	88%	86%	89%	87%	90%	91%
		86%	87%	89%	91%	88%	88%
High School	Division	92%	92%	95%	92%	96%	95%
		92%	92%	92%	92%	93%	93%

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is available, but only seven years are presented.

**STAFFORD COUNTY PUBLIC  
A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA  
STANDARDS OF LEARNING TEST PASSING RATES  
Fiscal Years 2007 - 2012**

**Table S-17B**

		Fiscal Year					
Grade	Location	2007	2008	2009	2010	2011	2012
3	Division State	History					
		92%	92%	93%	94%	87%	89%
		92%	93%	93%	93%	85%	87%
5	Division State	N/A	N/A	N/A	83%	100%	93%
				94%	90%	80%	84%
4	Division State	History and Social Science (Alternative Assessment)					
		N/A	N/A	N/A	N/A	88%	93%
		N/A	N/A	95%	92%	87%	84%
6	Division State	N/A	N/A	N/A	100%	95%	88%
		N/A	N/A	N/A	91%	92%	86%
7	Division State	N/A	N/A	N/A	100%	95%	96%
		N/A	N/A	N/A	92%	91%	88%
High School	Division State	N/A	N/A	N/A	95%	89%	92%
		N/A	N/A	90%	91%	87%	84%
High School	Division State	Virginian and U.S. History					
		96%	97%	96%	97%	89%	93%
		93%	94%	95%	95%	83%	85%
High School	Division State	World History I					
		93%	95%	96%	98%	88%	88%
		89%	91%	93%	93%	81%	84%
High School	Division State	World History II					
		96%	96%	97%	97%	88%	91%
		92%	92%	93%	92%	82%	85%
High School	Division State	World Geography					
		92%	93%	96%	99%	100%	99%
		83%	84%	86%	86%	85%	85%
Content Specific	Division State	Virginia Studies					
		80%	79%	86%	87%	92%	N/A
		83%	93%	88%	87%	89%	N/A
Content Specific	Division State	U.S. History to 1877 to 1865					
		60%	69%	66%	80%	84%	82%
		69%	74%	74%	78%	81%	81%
Content Specific	Division State	U.S. History 1877 to present from 1865					
		88%	91%	94%	94%	88%	86%
		87%	92%	92%	91%	85%	84%
Content Specific	Division State	Civics and Economics					
		81%	84%	81%	82%	82%	84%
		83%	84%	84%	86%	84%	84%

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is available, but only seven years are presented.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**STANDARDS OF LEARNING TEST PASSING RATES**  
**Fiscal Years 2007 - 2012**

**Table S-17C**

Fiscal Years 2007 - 2012		Fiscal Year					
Grade	Location	2007	2008	2009	2010	2011	2012
3	Division State	88%	88%	88%	93%	93%	69%
		89%	89%	89%	92%	91%	64%
4	Division State	81%	81%	84%	88%	90%	75%
		81%	84%	86%	88%	89%	70%
5	Division State	86%	86%	87%	94%	91%	72%
		87%	88%	90%	92%	89%	67%
6	Division State	70%	70%	76%	83%	83%	82%
		60%	68%	73%	77%	73%	74%
7	Division State	71%	71%	66%	68%	73%	54%
		56%	65%	71%	75%	77%	58%
8	Division State	85%	85%	90%	89%	90%	83%
		77%	83%	85%	87%	82%	60%
High School	Division State	Mathematics (Alternate Assessment)					
		N/A	85%	91%	95%	100%	92%
High School	Division State	88%	80%	81%	80%	77%	68%
		Algebra I					
High School	Division State	93%	93%	94%	97%	97%	83%
		92%	93%	94%	94%	94%	75%
High School	Division State	Geometry					
		88%	88%	91%	90%	92%	77%
High School	Division State	86%	87%	87%	88%	87%	74%
		Algebra II					
High School	Division State	88%	88%	92%	92%	92%	72%
		88%	90%	91%	91%	91%	69%

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is available, but only seven years are presented.

**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**STANDARDS OF LEARNING TEST PASSING RATES**  
**Fiscal Years 2007 - 2012**

**Table S-17D**

Fiscal Years 2007 - 2012		Fiscal Year					
Grade	Location	2007	2008	2009	2010	2011	2012
Science							
3	Division	87%	88%	88%	91%	90%	92%
	State	88%	89%	89%	91%	90%	90%
5	Division	85%	88%	87%	90%	86%	88%
	State	88%	88%	88%	88%	87%	88%
8	Division	93%	93%	95%	94%	96%	96%
	State	89%	90%	90%	92%	92%	92%
Science (Alternate Assessment)							
High School	Division	N/A	85%	100%	86%	94%	96%
	State	N/A	84%	88%	88%	90%	83%
Biology							
High School	Division	91%	93%	93%	93%	95%	95%
	State	87%	88%	88%	93%	90%	92%
Chemistry							
High School	Division	96%	94%	97%	96%	95%	96%
	State	91%	92%	93%	94%	93%	93%
Earth Science							
High School	Division	89%	92%	93%	92%	93%	96%
	State	85%	86%	87%	88%	89%	90%

**NOTE:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is available, but only seven years are presented.



**STAFFORD COUNTY PUBLIC SCHOOLS**  
**A COMPONENT UNIT OF STAFFORD COUNTY, VIRGINIA**  
**SCHOOL ACCREDITATION AND ADEQUATE YEARLY PROGRESS (AYP)**  
**Fiscal Years 2005 - 2012**

	Fiscal Year				
	2005	2006	2007	2008	2009
<b>Division-wide Status:</b>					
Schools Fully Accredited	100%	100%	100%	97%	100%
Schools that Made AYP	71%	92%	63%	48%	47%
Division AYP	Did not make AYP	Did not make AYP	Made AYP	Did not make AYP	Made AYP

**Source:** *Virginia Department of Education School Report Card.*

**Note:** In fiscal year 2007, SCPS issued its first stand-alone CAFR. Ten years of data is available, but only eight years are presented.

**Table S-18**

<b>Fiscal Year</b>			
<b>2010</b>	<b>2011</b>	<b>2012</b>	
100%	100%	100%	<b>Division-wide Status:</b> Schools Fully Accredited
53%	37%	37%	Schools that Made AYP
Did not make AYP	Did not make AYP	Did not make AYP	Division AYP

# ROBINSON, FARMER, COX ASSOCIATES

CERTIFIED PUBLIC ACCOUNTANTS

A PROFESSIONAL LIMITED LIABILITY COMPANY

## Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

To the Honorable Members of the School Board  
Stafford County Public Schools  
Stafford, Virginia

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Stafford County Public Schools (a component unit of Stafford County, Virginia), as of and for the year ended June 30, 2012, which collectively comprise the Stafford County Public Schools' basic financial statements and have issued our report thereon dated November 28, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the *Specifications for Audits of Authorities, Boards, and Commissions*, issued by the Auditor of Public Accounts of the Commonwealth of Virginia; and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

Management of the Stafford County Public Schools is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Stafford County Public Schools' internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Stafford County Public Schools' internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Stafford County Public Schools' internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Stafford County Public Schools' financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Stafford County Public Schools' financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the Stafford County Public Schools in a separate letter dated November 28, 2012.

This report is intended solely for the information and use of Stafford County Public Schools' management, the School Board, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

*Robinson, Tamm, Cox Associates*

Fredericksburg, Virginia  
November 28, 2012

# ROBINSON, FARMER, COX ASSOCIATES

CERTIFIED PUBLIC ACCOUNTANTS

A PROFESSIONAL LIMITED LIABILITY COMPANY

## Independent Auditors' Report on Compliance with Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133

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To the Honorable Members of the School Board  
Stafford County Public Schools  
Stafford, Virginia

### Compliance

We have audited Stafford County Public Schools' compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of Stafford County Public School's major federal programs for the year ended June 30, 2012. Stafford County Public Schools' major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of Stafford County Public Schools' management. Our responsibility is to express an opinion on Stafford County Public Schools' compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Stafford County Public Schools' compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Stafford County Public Schools' compliance with those requirements.

In our opinion, the Stafford County Public Schools complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2012.

## Internal Control Over Compliance

Management of Stafford County Public Schools is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered Stafford County Public Schools' internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Stafford County Public Schools' internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Stafford County Public Schools' management, Stafford County School Board, others within the entity, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

*Robinson, Thomas, Cox Associates*

Fredericksburg, Virginia  
November 28, 2012

**Stafford County Public Schools**  
**Component Unit of the County of Stafford**  
**Schedule of Expenditures of Federal Awards**  
**For the Year Ended June 30, 2012**

<b>Federal Grantor/State Pass - Through Grantor/ Program Title</b>	<b>Federal CFDA Number</b>	<b>Pass-through Entity Identifying Number</b>	<b>Federal Expenditures</b>
Department of Agriculture:			
Pass Through Payments:			
Department of Agriculture:			
Schools and Roads - Grant to States	10.665	10.665/2012	11,938
Child Nutrition Cluster:			
Food Distribution	10.555	10.555/2012	560,028
Department of Education:			
National school lunch program	10.555	10.555/2012	3,060,195
Total 10.555			3,620,223
National school breakfast program	10.553	10.553/2012	989,509
Total Child Nutrition Cluster			4,609,732
Total Department of Agriculture			4,621,670
Department of Defense:			
Direct Payments:			
JROTC	12.000	-	316,633
Basic and Applied Scientific Research	12.300	-	5,820
Department of Defense Impact Aid	12.558	-	377,169
Promoting K-12 Student Achievement at Military Connected Schools	12.556	-	109,096
Total Department of Defense			808,718
Department of Labor			
Pass Through Payments:			
Department of Education:			
CTE WIA Dislocated Worker Formula Grant	17.278	17.278/2011	38,000
Total Department of Labor			38,000
Department of Education:			
Direct Payments:			
Impact Aid	84.041	-	1,254,245
Pass Through Payments:			
Department of Education:			
Title I Grants to Local Educational Agencies	84.010	S010A100046	1,527,919
Special Education Cluster (IDEA):			
Special Education - Grants to States	84.027	H027A110107	4,209,836
Special Education - Grants to States (VIP SLP)	84.027	H027A100107	3,000
Total 84.027			4,212,836
ARRA - Special Education - Grants to States	84.391	H391A090107	491,667
Special Education - Preschool Grants	84.173	H173A110112	102,252
ARRA - Special Education - Preschool Grants	84.392	H392A090112	11,582
Career and Technical Education - Basic Grants to States	84.048	V048A110046	222,859
Education for Homeless Children and Youth	84.196	S196A100048	52,430
Improving Teacher Quality State Grants	84.367	S367A110044	419,385
Education Technology State Grants	84.318	S318X100046	2,579
English Language Acquisition Grant	84.365	S365A100046	140,838
Advanced Placement Program	84.330	84.330/2012	96
ARRA - Education Jobs Fund	84.410	S410A100047	5,585,265
Total Department of Education			14,023,953
Department of the Interior:			
Direct Payments:			
National Park Service Conservation, Protection, Outreach and Education	15.954	-	500
Total Department of the Interior			500
Department Health and Human Services:			
Direct Payments:			
Head Start Program	93.600	-	2,183,410
ARRA - Head Start	93.708	-	76,535
ARRA - Early Head Start	93.709	-	87,904
Pass Through Payments:			
Department of Social Services:			
Medical Assistance Program	93.778	93.778/2012	65,907
Children's Health Insurance Program	93.767	93.767/2012	290,293
Total Department Health and Human Services			2,704,049
Total Expenditures of Federal Awards			22,196,890

See accompanying notes to the schedule of expenditures of federal awards

**Stafford County Public Schools**  
**Component Unit of the County of Stafford**  
**Notes to Schedule of Expenditures of Federal Awards**  
**For the Year Ended June 30, 2012**

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Note 1 - Basis of Presentation

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal grant activity of Stafford County Public Schools under programs of the federal government for the year ended June 30, 2012. The information in this Schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Because the Schedule presents only a selected portion of the operations of Stafford County Public Schools, it is not intended to and does not present the financial position, changes in net assets, or cash flows of Stafford County Public Schools.

Note 2 - Summary of Significant Accounting Policies

1. Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-87, *Cost Principles for State, Local, and Indian Tribal Governments*, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

2. Pass-through entity identifying numbers are presented where available.

Note 3 - Relationship to Financial Statements

Federal expenditures, revenues and capital contributions are reported in the School Board's basic financial statements as follows:

Intergovernmental federal revenues per the basic financial statements:

School Operating Fund	\$	8,150,108
School Grants Fund		9,685,612
School Special Revenue Fund		4,609,732 **
Total federal expenditures per basic financial statements	\$	22,445,452
Less: Medicaid Cost Settlement		(248,562)
	\$	<u>22,196,890</u>

Total federal expenditures per the Schedule of Expenditures of Federal Awards	\$	<u>22,196,890</u>
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\*\* Includes non-cash expenditures - value of donated commodities of \$560,028



**Stafford County Public Schools  
Component Unit of the County of Stafford  
Schedule of Findings and Questioned Costs  
For the Year Ended June 30, 2012**

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**Section I - Summary of Auditor's Results**

**Financial Statements**

Type of auditor's report issued:	Unqualified
Internal control over financial reporting:	
Material weaknesses identified?	No
Significant deficiencies identified?	None reported
Noncompliance material to financial statements noted?	No

**Federal Awards**

Internal control over major programs:	
Material weaknesses identified?	No
Significant deficiencies identified?	None reported
Type of auditor's report issued on compliance for major programs:	Unqualified
Any audit findings disclosed that are required to be reported in accordance with Circular A-133, Section .510 (a)?	No
Identification of major programs:	

<b>CFDA #</b>	<b>Name of Federal Program or Cluster</b>	
84.410	ARRA- Education Jobs Fund	
84.010	Title I Grants to Local Educational Agencies	
84.041	Impact Aid	
84.027 / 84.173 / 84.391 / 84.392	Special Education Cluster	
Dollar threshold used to distinguish between Type A and Type B programs		\$665,907
Auditee qualified as low-risk auditee?		Yes

**Section II - Financial Statement Findings**

There are no financial statement findings to report.

**Section III - Federal Award Findings and Questioned Costs**

There are no federal award findings and questioned costs to report.

**Stafford County Public Schools**  
**Component Unit of the County of Stafford**  
**Summary Schedule of Prior Year Audit Findings**  
**For the Year Ended June 30, 2012**

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The prior year single audit disclosed no findings in the Schedule of Findings and Questioned Costs and no uncorrected or unresolved findings exist from the prior audit's Summary Schedule of Prior Year Audit Findings.



*The mission of Stafford County Public Schools is "teaching our students today to be the leaders of tomorrow."*